

**GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD**

**REGULAR MEETING
January 30, 2025**

**Open to the public
9:00 AM Garfield Township Hall – Upstairs Main Hall
3848 Veterans Dr, Traverse City, MI 49684**

Persons with disabilities which the foregoing opportunities for participation will not address should contact Darcey Gratton at (231) 932-3010 or dgratton@gtpavilions.org with questions or concerns.

AGENDA

1. CALL TO ORDER

2. ROLL CALL

3. FIRST PUBLIC COMMENT

Any person shall be permitted to address a meeting of the Grand Traverse County Department of Health and Human Services Board which is required to be open to the public under the provisions of the Michigan Open Meetings Act, as amended. (MCLA 15.261, et seq.) Public comment shall be carried out in accordance with the following Board Rules and Procedures:

1. Any person wishing to address the Board shall state his or her name and address.
2. Persons may address the Board on matters which are relevant to Grand Traverse Pavilions issues.
3. No person shall be allowed to speak more than once on the same matter, excluding time needed to answer Board Members questions. The Chairperson shall control the amount of time each person shall be allowed to speak, which shall not exceed three (3) minutes.
 - a) Chairperson may, at his or her discretion, extend the amount of time any person is allowed to speak.
 - b) Whenever a group wishes to address the Board, the Chairperson may require that the group designate a spokesperson; the Chairperson shall control the amount of time the spokesperson shall be allowed to speak, which shall not exceed fifteen (15) minutes.

The Board shall not comment or respond to a person who is addressing the Board. Silence or non-response from the Board should not be interpreted as disinterest or disagreement by the Board.

Please be respectful and refrain from personal or political attacks.

4. COUNTY LIAISON REPORT

5. APPROVAL OF AGENDA

6. CONSENT CALENDAR

The purpose of the consent calendar is to expedite business by grouping items to be dealt with by one Board motion without discussion. Any member of the Board, or staff may ask that any item on the consent calendar be removed and placed elsewhere on the agenda for discussion. Such requests will be automatically respected.

If any item is not removed from the consent calendar, the item on the agenda is approved by a single Board action adopting the consent calendar.

| | <u>HANDOUT#</u> |
|---|-----------------|
| A. Review and File | |
| (1) Draft Minutes of the 12/20/24 Board Meeting | 1 |
| (2) Closed Minutes of the 12/20/24 Board Board Meeting | 2 |
| (3) Draft Minutes of the 12/24/24 Special Board Meeting | Handout |
| (4) December Resident Council Minutes | 3 |

7. ITEMS REMOVED FROM CONSENT CALENDAR

8. CHAIRMAN REPORT Verbal

9. SERVICE EXCELLANCE AWARDS 4

10. GRAND TRAVERSE MEDICAL CARE

| | |
|---|--------|
| A. General Information | |
| (1) Fourth Quarter Overtime Report | 5 |
| B. Chief Executive Officer Board Report | 6 |
| C. Business | |
| (1) Financials | 7 |
| (2) Organizational Structure | 8 |
| (3) Fund Developer for GTP | Verbal |
| (4) Resolution 2025 - 1 – Authorized Representative | 9 |
| (5) Authorized Bank Signers | Verbal |
| (6) Request to Purchase – Ice Maker | 10 |

G.T.P. Announcements

- (1) Next Board Meeting – February 27, 2025

11. SECOND PUBLIC COMMENT

Refer to Rules under First Public Comment above.

12. ADJOURNMENT

**GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD**
1000 Pavilions Circle, Traverse City, MI 49684

MINUTES OF THE DECEMBER 20, 2024 MEETING

PRESENT: Mary Marois, Carol Crawford, Karen Griggs Board
Lindsey Dood, Darcey Gratton Staff
TJ Andrews Commission

ABESENT: Gerard Bodalski Staff

GUESTS: DeAndre Harris of Warner Norcross & Judd (virtual)

The regular meeting of the Grand Traverse County Department of Health and Human Services Board was called to order at 9:00am by Board Chair Mary Marois at the Governmental Center.

Marois welcomed Griggs as the newly appointed DHHS Board member by the Grand Traverse County Board of Commissioners.

First Public Comment

Dean Kroupa

County Liaison Report – Andrews shared the County Ad hoc committee for the Pavilions will naturally discontinue at the end of each year as well as her term as County Liaison for the Pavilions. Andrews stated, should there be a desire for another ad hoc committee through 2025, it will be addressed by the County Chair in January along with liaison assignments for 2025.

Approval of Agenda – Marois shared the need to add Closed Session as #12 to the agenda to consider an opinion letter from legal counsel under section 8(h) of the Open Meetings Act to consider material exempt from disclosure by section 13(1)(g) of the Michigan Freedom of Information Act, which exempts from public disclosure information or records subject to the attorney-client privilege. Motion was made by Crawford to approve the Agenda with additions as presented, seconded by Marois and carried unanimously.

The purpose of the Consent Calendar is to expedite business by grouping items to be dealt with by one Board motion without discussion. Any member of the Board or staff may ask that any item on the Consent Calendar be removed and placed elsewhere on the agenda for discussion. Such requests will be automatically respected.

REVIEW AND FILE

- (1) Draft Minutes of the 11/25/24 Board Meeting
- (2) November Resident Council Minutes

Motion was made by Griggs to approve the Consent Calendar as presented. Motion seconded by Crawford and carried unanimously.

Items Removed From Consent Calendar – None

Chairman Report – Marois and Crawford gave holiday greetings to staff and shared their gratitude for their commitment each day and are proud of the accomplishments made in 2024. Marois shared Financial Director, Lindsey Dood is filling in for CEO/Administrator Gerard Bodalski.

Service Excellence Awards – Marois reviewed November’s Service Excellence Awards.

Holiday Life Enrichment Update – Dood shared recent holiday events for the residents.

Chief Executive Officer Report – Provided to the Board with no other questions. The Board discussed census and gave Griggs an update on the Cottage Master Plan.

Financial Report – Dood presented the financial operations report for November 2024 and answered board members’ questions. Motion made by Crawford to accept the financial operations report as presented. Motion seconded by Griggs. Motion carried. Roll Call - Marois – yes, Crawford – yes, Griggs – yes.

Election of Officers – Crawford made a motion to nominate Marois as Chair, seconded by Griggs and carried unanimously. Marois made a motion to nominate Crawford as Vice Chair, seconded by Griggs and carried unanimously.

Proposed 2025 Calendar – The Board reviewed the proposed meeting dates for 2025. Motion was made by Crawford to approve the Proposed 2025 DHHS Board Schedule as presented. Motion seconded by Griggs and carried unanimously.

Resolution 2024-5 Pension Contribution – Dood reviewed the resolution for Grand Traverse Pavilions (GTP) to make a voluntary contribution into the GTP defined benefit pension plan in the amount of \$1,200,000 as presented. Motion made by Crawford to approve Resolution 2024-5 Pension Contribution as presented. Motion seconded by Griggs and carried unanimously. Roll Call - Marois – yes, Crawford – yes, Griggs – yes.

Grand Traverse Pavilions Announcements

- (1) Next Board Meeting January 30, 2024
- (2) A tour will be arranged for Griggs and new county officials in the new year.

Motion was made by Marois seconded by Crawford to go into Closed Session at 9:53 am for the purpose of closed session pursuant to section 8(h) of the Open Meetings Act to consider material exempt from disclosure by section 13(1)(g) of the Michigan Freedom of Information Act, which exempts from public disclosure information or records subject to the attorney-client privilege.

Andrews out 9:57am
Harris in 10:04am (virtual)

Roll Call - Marois – yes, Crawford – yes, Griggs – yes

Motion was made by Crawford to come out of Closed Session at 11:02 am, seconded by Griggs and carried unanimously.

Motion was made by Crawford to adopt the recommendations as presented by legal counsel, seconded by Griggs and carried unanimously. Roll Call - Marois – yes, Crawford – yes, Griggs – yes

Meeting adjourned at 11:02 am

Signatures:

Mary Marois – Chair
Grand Traverse County Department of Health and Human Services Board

Date: _____ Approved
 _____ Corrected and Approved

DRAFT

**GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD**
1000 Pavilions Circle, Traverse City, MI 49684

**MINUTES OF THE DECEMBER 24, 2024
SPECIAL BOARD MEETING**

PRESENT: Mary Marois, Carol Crawford Board Staff
Lindsey Dood
ABSENT: Karen Griggs
GUESTS:

The special board meeting of the Grand Traverse County Department of Health and Human Services Board was called to order at 8:00 am by Board Chair Cecil McNally in the Board room at Grand Traverse Pavilions.

First Public Comment - none

Authorization for Interim Administrator/CEO – Motion by Carol Crawford, supported by Mary Marois to allow Marois to negotiate with David Hautamaki regarding certain conditions of his employment with GTP as Acting Administrator/CEO including start date, compensation and benefits until a new permanent Administrator is named and on board. Furthermore, Marois is authorized to sign any document that pertains to permissions granted to Mr. Hautamaki in his role as Acting Administrator/CEO. Motion Carried

Motion by Carol Crawford, supported by Mary Marois to allow Marois to negotiate with our Acting CEO, Lindsey Dood, compensation for his additional duties in his role as Acting CEO in 2023 and 2024/25. Motion Carried

Meeting adjourned at 8:30 am

Signatures:

Mary Marois – Chair
Grand Traverse County Department of Health and Human Services Board

Date: January 30, 2024 Approved

Corrected and Approved

**PAVILIONS RESIDENT COUNCIL MEETING
December 19, 2024**

The December 2024 meeting of the Grand Traverse Pavilions Resident Council was called to order at 11:00 am in the Multi-Purpose Room by Susan Eldred.

All residents were welcomed.

The residents waived their right to a closed meeting.

The Lord's Prayer and the Pledge of Allegiance were recited.

Members present were introduced: Residents are marked "X" throughout the minutes

Birch Pavilion: 4 Residents attended.

Cherry Pavilion: 7 Residents attended.

Dogwood Pavilion: 2 Residents attended.

Staff members were introduced:

Susan Eldred, CTRS, Life Enrichment

Clay Wagatha, Marketing/Life Enrichment

Breanna Broering, LMSW, Birch Pavilion Social Work

Melanie Farmer, RN, ADON – Birch Pavilion

Lisa Telling, Administrative Assistant - Forefront Dining Services

Guest: American Sign Language Interpreter (ASL)

Old Business:

There was not any old business from the previous meeting that needed to be brought up for discussion or to follow-up on.

Outings for January 2024:

La Seniorita – TBD

Wal-Mart – TBD

Possible Handz on Art – TBD

Special Events for January 2024:

TBD

Resident Group Interview Questions:

Susan discussed with the attending residents that are 12 resident rights that are reviewed during the group interview with the State Surveyors during our annual survey, and today we will be reviewing Grievances.

Grievances:

- Have any of you ever voiced a complaint/grievance to the facility? How did staff react to this? Did they resolve the problem?
All residents present said yes.
- Do you feel free to make complaints to staff? If not, why not?
All residents present said yes.
- Is there anything else about life here in the facility that you would like to discuss?
One resident said it was difficult to find a social worker to have a discussion with when needed. Another resident said they have no problem meeting with social workers. Breanna, LMSW, Birch Pavilion Social Work stated that she understands sometimes it can be difficult since right now there are only two social workers in the building. Another resident suggested they put a sign up sheet on their door so if they aren't there when the resident wants to meet they can leave their name, date and time they stopped by so the social workers can follow up with them. Breanna agreed that was a good suggestion and that we will do that going forward.

1. Discussion regarding food temperature and receiving HS snacks.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

Residents present at the meeting provided the following suggestions and comments:

- One resident asked if they can get soup other than potato and mushroom soup
 - Another resident said they enjoy the potato soup
 - Lisa said they are open for suggestions of other types of soup.
- Another resident asked about sloppy joes
 - Lisa stated that sloppy joes will be on the new menu, but will be going through a 4-week cycle .
- Another resident asked for pizza
 - Lisa said they don't have the proper equipment to accommodate pizzas.
 - Susan said they can do a pizza party as part of activities in either January or February.
- More eggs and less pancakes.
 - It was stated you can always order eggs on your order form.
- The rice needs more butter/seasoning, it only comes with one butter.
 - It was stated that you can ask for more butter on your order form.
- The burgers are made sloppy and once the cheese is stuck to the bun it rips when I try to fix it.
 - Lisa will follow up with the kitchen.
- I asked for home fries but got tater tots.
 - Lisa to follow up with kitchen to see if they have that.

- The crab salad was very good, but the CNA's circle everything on my order and I don't want that much food.
 - Melanie has talked to CNA's about this but will remind staff again that this is not the proper way to take meal orders.
- Can we get steak?
 - Lisa let the residents know they would be having prime rib for Christmas dinner.
- Two residents stated they think the kitchen does a really good job.

2. Discussion regarding the cleanliness of the facility and laundry being returned promptly.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- The staff do a great job.
- My bed wasn't made until 10:30 the other night
 - Melanie will follow up with CNA's
- Laundry needs to be picked up better but they are doing a good job on towels
 - Melanie will follow up with CNA's

3. Discussion regarding room temperature.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- Fine.
- Up and down.
- There is a draft from my window.
 - Clay to follow up with ES
- I need plastic put on mine.
 - Two residents agreed
 - Clay to follow up with ES

4. Discussion regarding nursing care.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- One resident said they were left in the restroom after using it for a long time
 - Melanie apologized and will follow up with the resident's Assistant Director of Nursing

5. Discussion regarding call lights being answered in a timely manner.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- One resident said most of the time.
- No other concerns at this time.

6. Discussion regarding receiving showers as needed/as requested.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- One resident said I get my showers.
- Another resident said they do a good job.

7. Discussion regarding the nighttime noise level on your Pavilion.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- Multiple residents said good.
- One resident said the caregivers can be a little loud when trying to do their job in the rooms while residents are sleeping.
 - Melanie will remind staff to try their best to avoid this

The floor was opened for additional comments:

- I have a question on the restorative therapy? I would like it 2-3 times a week, but the CNA's don't always have time
 - Susan to follow up
- Another resident said it has went down for him and would like to do it again
 - Breanna said we will touch base with therapy and follow up

The next Pavilions Resident Council meeting will be held on Thursday January 16, 2024 at 11:00am in the Multi-Purpose Room. Susan asked for a volunteer to read over and sign the December 2024 minutes, and X said that she would do this. The Pavilions Resident Council Meeting was adjourned at 11:30 am by Susan, seconded by X.

Respectfully Submitted,

Clayton Wagatha
Marketing/Life Enrichment

Susan Eldred, CTRS
Recreational Therapist

X, Cherry Resident

Elm Resident Council Minutes
Meeting Held- December 17th, 2024

The March meeting of the Grand Traverse Pavilions Elm Resident Council was called to order at 1:30pm in the Elm Common Area.

Members Present were: Residents are marked “X” throughout the minutes.
16 Residents attended.

Staff Present:

Susan Eldred, Recreation Therapist
Naomi Rode, Assistant Director of Nursing

Old Business:

None

New Business:

Asked the residents if they need help do the staff help them.
X and X stated “yes.” X stated “yeah.” X stated “oh yeah.”

Asked the residents if they were being offered a snack before bed.
X stated “yes,” X stated “I don’t think about it,” and X stated “I don’t think about it.” X stated “never once.”

Asked the residents if the staff were respectful to the residents.
X, X and X stated “yes.” X stated “depends on what you’re doing.”

Asked the residents if the food is good here.
X, X and X stated “yes.” X stated “I don’t know.” X stated “no,”

Asked the residents if the rooms were getting cleaned.
X stated “yeah.” X stated “I don’t know.” And X stated “yes.” X stated “too clean.”

Asked the residents if their clothes are getting cleaned.
X, X, X and X stated “yes.”

Asked the residents if the Temperature in the rooms are good.
X, X and X sated “yes.” X stated “too good.”

Asked the residents if they have enough to do.
X and X stated “oh yes.” X stated “I know there are activities but I don’t know what they are.”
Recreation Therapist reminded X about the board where all the activities are posted. X stated “yes, plenty.”

Questions, Suggestions, Concerns and Comments:

The floor was open for questions, suggestions, concerns and comments.

X stated “keep the kitchen cleaner.”

Suggestions for upcoming activities:

Pancakes

Brownies

Cookie decorating

Ice cream with the kids

Reading with the kids

Meeting was closed at 2:01pm

Respectfully submitted,

Susan Eldred, CTRS

Naomi Rode, BSN, RN

GRAND TRAVERSE PAVILIONS
Service Excellence Award Program
December 2024

| | |
|----------------------|---|
| Date: | 12/02/2024 |
| Employee: | Renee Dowswell |
| Awarded for: | Going ABOVE and BEYOND with decorating our amazing bulletin boards and pool Christmas tree. Your talent and creativity are only matched by your enthusiasm for teaching classes! Thank you for bringing so much joy to us al, especially during the holiday season! The clients of the Wellness center, as well as your fellow staff members, LOVE to see what you come up with and you never fail to deliver!!! Thank you Renee!!! |
| Position: | Water Fitness Instructor |
| Nominated by: | Carrie Baldwin |

| | |
|----------------------|--|
| Date: | 12/3/2024 |
| Employee: | Jake Patt |
| Awarded for: | Thank you for battling the heavy snow and cold to keep the Cottage sidewalks and entryways clear. We appreciate you! |
| Position: | Custodian |
| Nominated by: | Melissa Gomez |

| | |
|----------------------|---|
| Date: | 12/4/2024 |
| Employee: | Naomi Rode |
| Awarded for: | Naomi jumped in to help on a very busy day with labs and an IV start. Her knowledge and expertise is highly valued on Dogwood. Thanks so much for all you do! |
| Position: | ADON |
| Nominated by: | Erica Harpe |

| | |
|----------------------|--|
| Date: | 12/15/2024 |
| Employee: | Gunner Schwartz |
| Awarded for: | His attitude is one of the best! He is such a hard worker and is very much appreciated by the staff and residents! |
| Position: | Dietary Staff (Forefront) |
| Nominated by: | Kelsey Prielipp |

| | |
|----------------------|---|
| Date: | 12/19/2024 |
| Employee: | Kat Biddle |
| Awarded for: | Kat is one of our nurses who I can go to for anything. She is always kind, on top of everything, knows her patients, and truly looks out for their best interests. I am always excited when Kat is working the floor! |
| Position: | RN |
| Nominated by: | Jessica Newberry |

| |
|--|
| Date: 12/19/2024 |
| Employee: Rhonda Gillespie |
| Awarded for: "I don't know what I would do without her. She lightens the mood and makes you so happy. She is really great." |
| Position: CNA |
| Nominated by: Resident |

| |
|--|
| Date: 12/29/2024 |
| Employee: Kelsey Prielipp |
| Awarded for: Kelsey knew that a float CNA was struggling on her assignment and she jumped in to help by making the beds on her pod, straightening up rooms, collecting meal trays and emptying her buckets to help her catch up. It made a big difference in her co-workers day by helping out! |
| Position: CNA |
| Nominated by: Michelle Godin |

| |
|---|
| Date: 12/30/2024 |
| Employee: Craig Shantz |
| Awarded for: Being a rockstar every shift. You are very appreciated and your hard work does not go unnoticed. Thank you!!! |
| Position: CNA |
| Nominated by: Mikki Popp |

Grand Traverse Pavilions
 Quarterly Overtime Rolling Calendar Lookback
Pay Dates In:

| Department | 4th Qtr 2024 | | 3rd Qtr 2024 | | 2nd Qtr 2024 | | 1st Qtr 2024 | |
|------------------------|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|
| Administration | \$ - | 0.000% | \$ - | 0.000% | \$ 8.57 | 0.000% | \$ 25.63 | 0.001% |
| Adult Day Services | \$ - | 0.000% | \$ - | 0.000% | \$ - | 0.000% | \$ - | 0.000% |
| Child Day Care | \$ 98.30 | 0.002% | \$ 275.85 | 0.006% | \$ 108.81 | 0.003% | \$ 1,371.65 | 0.030% |
| CNA | \$ 55,747.47 | 1.187% | \$ 68,069.11 | 1.527% | \$ 30,768.27 | 0.908% | \$ 68,401.19 | 1.565% |
| CNA Training | \$ 227.94 | 0.005% | \$ 129.71 | 0.003% | \$ - | 0.000% | \$ - | 0.000% |
| Marketing/Foundation | \$ - | 0.000% | \$ - | 0.000% | \$ - | 0.000% | \$ - | 0.000% |
| Cottages | \$ 18,999.56 | 0.405% | \$ 17,775.33 | 0.399% | \$ 11,198.26 | 0.330% | \$ 22,113.20 | 0.479% |
| Diversional Therapy | \$ 1,556.01 | 0.033% | \$ 1,696.27 | 0.038% | \$ 3,075.09 | 0.091% | \$ 2,844.32 | 0.062% |
| Financial Mgt. | \$ 558.29 | 0.012% | \$ 634.42 | 0.014% | \$ 902.27 | 0.027% | \$ 483.14 | 0.010% |
| Housekeeping | \$ 2,446.53 | 0.052% | \$ 3,466.06 | 0.078% | \$ 1,783.13 | 0.053% | \$ 2,340.47 | 0.051% |
| Human Resources | \$ 8.91 | 0.000% | \$ 34.28 | 0.001% | \$ 10.74 | 0.000% | \$ 112.20 | 0.002% |
| Human Services | \$ 704.80 | 0.015% | \$ 362.72 | 0.008% | \$ 148.77 | 0.004% | \$ 21.18 | 0.000% |
| Laundry | \$ 2,023.39 | 0.043% | \$ 1,390.57 | 0.031% | \$ 1,544.37 | 0.046% | \$ 2,268.41 | 0.049% |
| LPN | \$ 10,423.17 | 0.222% | \$ 12,716.17 | 0.285% | \$ 15,808.78 | 0.466% | \$ 15,029.75 | 0.325% |
| Maintenance | \$ 9,061.88 | 0.193% | \$ 8,706.38 | 0.195% | \$ 7,059.54 | 0.208% | \$ 7,699.75 | 0.167% |
| Nursing Administration | \$ 4,805.39 | 0.102% | \$ 8,400.77 | 0.189% | \$ 9,678.58 | 0.285% | \$ 11,573.41 | 0.251% |
| RN | \$ 30,726.34 | 0.654% | \$ 28,004.08 | 0.628% | \$ 25,386.34 | 0.749% | \$ 25,022.29 | 0.542% |
| Therapies - PT, OT | \$ 2,364.88 | 0.050% | \$ 4,137.96 | 0.093% | \$ 5,446.10 | 0.161% | \$ 5,768.52 | 0.125% |
| Totals | \$139,752.86 | | \$155,799.68 | | \$112,927.62 | | \$165,075.11 | |
| % of payroll | 2.976% | | 3.496% | | 3.331% | | 3.658% | |



Grand Traverse Pavilions
A COMMUNITY CARING FOR GENERATIONS

TO: Grand Traverse County Department of Health and Human Services Board
FROM: Dave Hautamaki, Interim Administrator/CEO
RE: December Report

Census (Average Daily Census)

| | Jan-MTD | Dec-24 | Nov-24 | Oct-24 | Sept-24 | Aug-24 | July-24 |
|-----------------------------|---------|--------|--------|--------|---------|--------|---------|
| Medical Care Facility (MCF) | 179 | 178 | 163 | 173 | 168 | 167 | 164 |
| Cottages | 59 | 58 | 58 | 61 | 63 | 63 | 60 |

| MCF | Dec-24 | Nov-24 | Oct-24 | Sept-24 | Aug-24 | July-24 |
|------------------------|--------|--------|--------|---------|--------|---------|
| Admissions & Re-admits | 64 | 45 | 55 | 52 | 63 | 63 |
| Discharges | 52 | 46 | 55 | 48 | 61 | 59 |
| MMC Referrals | 221 | 169 | 210 | 169 | 215 | 208 |
| MMC Denied | 48 | 32 | 35 | 26 | 41 | 38 |
| Transfers to LTC | 2 | 1 | 5 | 3 | 2 | 3 |

| Cottages | Dec-24 | Nov-24 | Oct-24 | Sept-24 | Aug-24 | July-24 |
|-----------------|--------|--------|--------|---------|--------|---------|
| Admissions | 2 | 0 | 1 | 3 | 3 | 3 |
| Respite | 4 | 4 | 7 | 6 | 6 | 5 |
| Discharges | 2 | 2 | 2 | 0 | 0 | 2 |

Finance

| | Dec-24 | Nov-24 | Oct-24 | Sept-24 | August-24 | July-24 |
|----------------------------|-------------|---------------|-------------|-------------|--------------|-------------|
| Combined Net Income | \$(778,017) | \$16,634 | \$47,415 | \$106,264 | *\$1,101,297 | \$44,212 |
| MCF Net Income | \$(721,830) | \$55,083 | \$54,974 | \$124,307 | \$1,122,407 | \$67,724 |
| Cottage Net Income | \$(56,187) | \$(38,448) | \$(7,560) | \$(18,043) | \$(21,110) | \$(22,511) |
| Cash Balance | \$7,677,738 | **\$8,789,614 | \$3,853,444 | \$3,615,910 | \$3,506,346 | \$3,438,728 |
| A/R Days Sales Outstanding | 57 | 56 | 58 | 60 | 60 | 54 |

*Notified of cost settlement from 10/1/22 – 9/30/23 of \$1,024,304.

**Certified Public Expenditure of \$903,648 and year-end cost settlements for the year 2022 of \$676,286 & 2023 of \$3,282,428.

MCF Operating Expenses PPD History

| | Dec-24 | Nov-24 | Oct-24 | Sept-24 | Aug-24 | July-24 |
|-------------------------------------|--------|--------|--------|---------|--------|---------|
| MCF Operating Expenses Actual PPD | \$507 | \$492 | \$468 | \$469 | \$452 | \$457 |
| MCF Operating Expenses Budgeted PPD | \$453 | \$457 | \$453 | \$457 | \$453 | \$453 |
| Variance (unfavorable)/favorable | \$(54) | \$(35) | \$(15) | \$(12) | \$1 | \$(4) |

Facility Reported Incidents

| | Dec-24 | Nov-24 | Oct-24 | Sept-24 | Aug-24 | July-24 |
|-----------------------|--------|--------|--------|---------|--------|---------|
| Medical Care Facility | 7 | 3 | 7 | 4 | 5 | 6 |

Wellness Center

| Numbers of Patients seen: | Dec-24 | Nov-24 | Oct-24 | Sept-24 | Aug-24 | July-24 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|
| Medicare A | 32 | 21 | 27 | 38 | 48 | 43 |
| Medicare Advantage Skilled | 40 | 33 | 36 | 30 | 35 | 39 |
| Private Insurance: Inpatient | 4 | 1 | 3 | 2 | 5 | 5 |
| Private Pay: Inpatient | 0 | 0 | 2 | 0 | 2 | 3 |
| Auto: Inpatient | 0 | 0 | 0 | 1 | 0 | 0 |
| Med A/Rehab Inpatient Totals | 76 | 55 | 68 | 71 | 90 | 90 |
| Medicaid | 3 | 5 | 5 | 2 | 2 | 0 |
| Medicare B: Inpatient | 34 | 37 | 42 | 40 | 38 | 39 |
| Medicare B Advantage: Inpatient | 16 | 21 | 19 | 14 | 10 | 7 |
| Med B Inpatient Totals | 53 | 63 | 66 | 56 | 50 | 46 |
| Medicare B: Outpatient | 22 | 29 | 26 | 20 | 21 | 21 |
| Medicare B Advantage: Outpatient | 42 | 47 | 48 | 51 | 52 | 60 |
| Private Insurance: Outpatient | 16 | 20 | 21 | 18 | 17 | 18 |
| Work Compensation: Outpatient | 0 | 0 | 0 | 0 | 0 | 0 |
| Private Pay: Outpatient | 0 | 0 | 0 | 0 | 0 | 0 |
| Auto: Outpatient | 0 | 0 | 0 | 0 | 0 | 0 |
| Outpatient Totals | 80 | 96 | 95 | 89 | 90 | 99 |
| Numbers of Wellness Center Visits: | | | | | | |
| Aquatic inpatients therapy visits | 14 | 18 | 16 | 20 | 18 | 2 |
| Aquatic aftercare visits per month | 200 | 287 | 312 | 342 | 341 | 325 |
| Aquatic outpatient PT visits | 82 | 175 | 184 | 148 | 170 | 206 |
| Aquatic group class participants | 52 | 95 | 89 | 54 | 86 | 85 |
| Land therapy visits (PT, OT, SLP) | 212 | 203 | 266 | 208 | 253 | 170 |
| Total Outpatient therapy visit | 315 | 378 | 450 | 356 | 423 | 462 |
| Outpatient aquatic therapy revenue | 34,317.98 | 47,778.42 | 49,639.40 | 42,934.12 | 47,997.47 | 53,398.88 |
| Aftercare monthly revenue | 2,000 | 2,870 | 3,120 | 3420 | 3410 | 3250 |
| Aquatic group class revenue | 1,040 | 1900 | 1,780 | 1080 | 1720 | 1700 |
| Cottages visits | 91 | 26 | 41 | 34 | 59 | 61 |
| Total Wellness center revenue | 37,357.98 | 46,548.42 | 54,539.40 | 47,434.12 | 53,127.47 | 60,348.88 |

Staffing

| | Dec-24 | Nov-24 | Oct-24 | Sept-24 | Aug-24 | July-24 |
|-------------------|--------|--------|--------|---------|--------|---------|
| Hires | 8 | 9 | 15 | 35 | 2 | 7 |
| Resignations | 6 | 3 | 3 | 5 | 4 | 8 |
| Referrals | 9 | 5 | 3 | 9 | 7 | 9 |
| Total # Employees | 334 | 338 | 332 | 325 | 307 | 311 |

Jan 2025 MDT # 341 employees

Talent Sourcing and Recruiting is underway for census to grow to 185 (CNAs, UWs, RNs, Social Worker)

Activities

Recreational Therapists in the life enrichment department continue to complete video chats throughout the month for 6 residents over FaceTime or Google Duo.

Activities, Special Events and Outings that occurred in December included small group activities such as Bird Care; Card Group including Euchre and Uno, Word Games (Name that Tune and Scategories), and Creative Kitchen group baking items for mocktail hour such as fruit kabob Grinch hats, Christmas cookies, hot cocoa ornaments and snickerdoodle muffins.

Residents engaged in arts and crafts with Christmas card making, creative coloring, snowflake painting, and wreath making. In addition to helping fold the weekly Pavilions Post, residents continue to attend book club meetings starting their fourth book, *The President Is Missing* by James Patterson and Bill Clinton. this month. Residents continue to check out books from the book mobile that visits monthly with rotating reading material to check out. Residents participated in morning stretch/exercise groups throughout the week. Song circle group continues to take place throughout the building including Maple rehab pavilion as a morning and afternoon activity in hallways and common areas.

Large group activities that were held included: Drum Circles, Bingo, Bingo Store, Popcorn Fridays & Movies and Tuesday Mocktails. Special events that took place during December were holiday dinners with friends and family, Christmas celebration with friends and family, Tyler's Mobile Exotic Zoo visit, youth ballet performance by Dance Arts Academy/Company Dance Traverse, and a New Year's Eve celebration. The Grand Traverse Show Chorus, TBA and Central High Schools Peer-to-Peer Program, John Denner Christmas Performance, Cherry Capital Men's Chorus, Bob and Tally, The Local's Band, and many other caroling groups came to perform music/caroling for residents in the multipurpose room. Livestreaming of church services from Central United Methodist Church, Gaither's Gospel and St. Francis of Assisi continues Sunday's. Catholic church services were attended with Catholic Mass with Father Joe once this month, and Rosary & Holy Communion weekly. Outings that residents signed up for include Christmas Light Drives, Festival of Trains, and a Meijer shopping trip. Elm residents have participated in various sensory group activities including-sensory cart, coloring, crafts. They engage in song circle twice a week with life enrichment staff. They participate in small group morning exercise. Cognitive groups include trivia, Jeopardy, history, categories, large dice games, book clubs and jokes. Residents participated in a creative kitchen making Christmas cookies and brownies. Residents engage in weekly intergenerational visits from the children of the Pavilions Day care center where they made Christmas decorations and various sing a long activity as well as weekly movie and popcorn activity.

On December 18th, Let's Talk Food Meeting was held and on December 19th the Pavilions Resident Council meeting for residents was held for all pavilions to come together to meet. Elm Resident Council was held separately on December 17th.

Environmental Services

New decals were installed on our new bus including our new Wellness center decal.

The pool area and Beech gym offices were painted.

The Therapy pool re-surfacing project was completed.

All pool deck tiles were professionally cleaned and all annual maintenance to pool equipment was completed prior to re-opening pool.

GRAND TRAVERSE PAVILIONS MEMORANDUM

Financial Operations Report
December 2024

Grand Traverse Pavilions Combined

Note: The December financial statements are preliminary and will be adjusted for various items in preparation for the external audit of the County's financial statements that include GTP as an Enterprise Fund. That audit generally occurs in May and June. Adjustments to fixed assets, Pension Liabilities, Other Post Employment Benefits ("OPEB") and various reserves are among the items that require additional time to compute.

REVENUE:

The overall revenue for the Pavilions in December was \$2,392,329 resulting in an unfavorable budget variance of \$36,988. This included a three-month retroactive increase in provider taxes (negative revenue) of \$215,690 and an impairment loss related to PACE North of \$484,307. Without these two items there would have been a favorable revenue variance of \$700,000.

EXPENSES:

The total overall operating expenses for the Pavilions in December were \$3,170,346 resulting in an unfavorable variance to budget of \$795,077. Much of the variance is due to higher occupancy than budgeted. The most significant single item was retention pay of \$320,000.

NET INCOME/LOSS:

There was net loss of \$778,017 from the combined programs of the Pavilions in December resulting in an unfavorable budget variance of \$832,065. Excluding the loss related to PACE, the retroactive impact of provider tax increases and the retention pay there would have been net income of \$143,416 which would have exceeded the budgeted amount by 89,368. In other words, the underlying operations, in the aggregate, performed very well in December.

OPERATING CASH:

Total cash at month-end was \$7,677,738. There was a net decrease (more spent than was brought in) in overall cash of \$1,111,876 for the month.

There were no significant irregular payments received in December.

The schedule of irregular payment (outflows) from GTP includes an adjustment to the expected timing of a few items from December to January. Added to the list in December 2024 was the \$1,200,000 payment to MERS for the Defined Benefit Pension Plan that the board approved in November. Also included was the Retention Pay issued in December. The schedule now includes a projection for calendar 2025.

VOUCHERS:

Purchase orders, invoices, checks written, and supporting documentation were reviewed for voucher numbers 5604-5613 for the month of December and were in order without exception.

Grand Traverse Medical Care

REVENUE:

The census for December averaged 176 residents which was thirty-one above the budgeted census and thirteen more than the prior month. Private pay census was one below budget, Medicare was eight above budget, Medicaid was thirty-one above budget and Hospice was seven below the budgeted census. The occupancy for December was 73% of licensed beds and 85% of available beds. Calendar year to date occupancy was 69% of licensed beds and 85% of available beds.

The average rate per patient day (“PPD”) for resident revenue was \$30.73 over budget (favorable). This is attributable to Medicare occupancy being over budget by 32 percent.

Other revenue was, other than the retroactive provider tax increases and impairment loss, in line with other months. Longevity Health has 36 enrolled participants in January. The Pavilions achieved a quarterly bonus of \$6,100 by having a very low hospital admission rate for the Longevity Health participants.

EXPENSES:

Operating Expenses were \$54.20 per patient day more than budgeted for the month resulting in an unfavorable flexed variance of \$295,932 based on the 5,460 days of care. This compares to the \$35.26 per patient day, \$172,175 unfavorable flexed variance in November.

The unbudgeted annual retention pay for the nursing facility in December was \$287,090 and the December legal fee expenses were \$54,615. Together those expenses exceeded the unfavorable flexed variances.

NET INCOME/LOSS:

Grand Traverse Medical Care produced net loss of \$721,830 for the month, which was \$719,750 worse than budgeted.

RECEIVABLES:

Days Revenue Outstanding (“DRO”) is 57 days as of 12/31/2024. This is one more than as of 11/30/2024. Our goal is to reduce that number to 45 days.

There were eight Medicaid applications that were approved by DHHS during December. Those amounts have been billed and should be paid in January.

In addition, there was one filed Medicaid application waiting for a determination as of the end of the December with total balance due of \$43,700. That application was approved after month end and the balance has been billed to Medicaid.

There are five private pay residents who have not paid their current bill but have indicated they are in the process of completing a Medicaid application that they believe will cover their outstanding balance.

The audit of the 2022 cost report began in January. The filed cost report set payments for 24 months. Audit adjustments result in payment reconciliations in the future.

The Cottages

REVENUE:

Total revenue of \$306,044 generated a \$28,869 unfavorable variance to the budget.

The average leased occupancy for the Cottages-Assisted Living was 52 apartments (plus 1 spouse) during the month (8 below budget, .5 less than the prior month), representing 66% occupancy. In addition, there were 119 days (average of 4.0 per night) of overnight respite provided during the month (44 more than the prior month). Hawthorn Lofts-Independent Living average census was 1 resident per day for 33% occupancy which was one less than the prior month. Total average census of 57 residents (one less than the prior month).

Occupancy above included an average of 13.0 Pace North residents in the Cottages, a decrease from prior month of .5.

EXPENSES:

Expenses for December (before depreciation) were \$338,909 which was above the budgeted amount by \$83,447 for an unfavorable variance. \$33,349 of that amount was from the retention pay.

NET INCOME/LOSS:

The program had a net loss for the month of \$56,187 resulting in an unfavorable variance of \$112,315. Without the retention pay the net loss for December would have been lower than November's loss by \$15,610.

Unassigned Fund Balance

| | |
|--|----------|
| Approved 2024 Operating Budget | \$ 28.7M |
| Unassigned Fund Balance Target Percentage | 20% |
| Unassigned Fund Balance Target Amount | \$5.7M |
| Current Unassigned Fund Balance* | \$7.7M |
| Current Fund Balance as a percentage of Operating Budget | 27% |
| Amount Available Above/ (Below) Target | \$2.0M |

*Fund balance is different from a cash balance as it includes other assets and is net of current liabilities. Those items do not generally change significantly so we are reporting here on the cash balance amount.

| Grand Traverse Pavilions | | | | | |
|---|---|-----------|--------------|---|---|
| Irregular payments | | | | | |
| Trailing Twelve Months plus upcoming year | | | | | |
| Vendor | Description | Month | Amount | Notes | Other |
| 2024 | | | | | |
| Grand Traverse County | union pension bond principal | January | 215,000.00 | Amortization changes each year | Pmts done in 2039, prin. Gradually inc. |
| Grand Traverse County | union pension bond interest | January | 96,806.25 | Amortization changes each year | Expensed monthly |
| Payroll | Retention pay | January | 214,192.15 | Non-recurring payment | Expensed in 2023; Paid in 2024 |
| State of Michigan | Provider Taxes | January | 229,867.05 | Deferred billing of 4th Qtr 2023 provider taxes | Amount varies annually; offset by the deferral of the 4th quarter of 2024 provider taxes until January 2025 |
| Forefront | Every 4 years, leap year payment | February | 14,000.00 | Extra cost for extra day of service | Required under the contract |
| Grand Traverse County | non-union pension bond interest payment | February | 54,940.00 | Amortization changes each year | Expensed monthly, Paid twice each year |
| Nationwide Insurance | Liability and property insurance | February | 67,277.75 | Installment payment | Calendar year policy |
| Payroll | Perfect Attendance | February | 3,740.18 | Quarterly with an annual bonus | for those with perfect attendance |
| State of Michigan | Quality Assurance Supplement Reconciliation | February | 253,637.05 | Annual reconciliation-pmt 1 of 2 | Next year proj at \$510,000 refund |
| Nationwide Insurance | Liability and property insurance | March | 62,272.41 | Installment payment | Calendar year policy |
| Payroll | 3 payrolls in the month (26 per year) | March | 700,000.00 | | |
| State of Michigan | Outstation worker payments per contract | March | 18,537.00 | 1/2 Paid back to GTP by Pace | Contract renews 10/1--want decision by 6/2 |
| State of Michigan | Quality Assurance Supplement Reconciliation | March | 99,322.65 | Annual reconciliation-pmt 2 of 2 | Next year proj at \$700,000 refund |
| Alliance for Senior Housing | Rental Commissions | April | 4,283.00 | Cottage lease commission | |
| Grand Traverse County | Hawthorn cottage bond principal payment | April | 230,000.00 | Level principle payments | Pmts done in 2031-level principle pmts |
| Grand Traverse County | Hawthorn cottage bond interest payment | April | 24,437.50 | Amortization changes each year | Expensed monthly |
| Grand Traverse County | Rent--Pace Bond interest | April | 43,496.25 | Interest decreases each year | Paid by Pace to GTP |
| Payroll | Perfect Attendance | April | 5,051.25 | Quarterly payment-\$100 grossed up for FICA | for those with perfect attendance |
| Windemuller Electric | Transformer replacement | April | 133,980.00 | One time capital expenditure | |
| Backflow Man | Backflow valve testing/repairs | May | 1,650.00 | Required annual testing | |
| Floor Covering Brokers | Kitchen tile regROUT | May | 14,973.36 | One time capital expenditure | |
| MCMCFC | Annual Dues | May | 12,100.00 | This is the 2024-25 amount | |
| Plante Moran | Cost Report Preparation | June | 11,000.00 | Medicare & Medicaid Cost Reports-annual | Benchmarking survey and MA rate projec. |
| Nationwide Insurance | Liability and property insurance | June | 62,272.41 | Installment payment | Calendar year policy |
| State of Michigan | Outstation worker payments per contract | June | 37,076.00 | 1/2 due to be paid back to GTP from Pace | Contract renews 10/1--want decision by 6/3 |
| Grand Traverse County | union pension bond interest payment | July | 93,581.25 | Amortization changes each year | Expensed monthly |
| Otis Elevator | Elevator contracts | July | 10,077.12 | Annual expense for elevator maintenance | |
| Brightly Software, Inc. | Maintenance management software | July | 10,380.39 | Annual renewal for software license | |
| Payroll | Perfect Attendance | August | 5,000.00 | Quarterly payment-\$100 grossed up for FICA | for those with perfect attendance |
| Total Fire Protection | Fire Sprinkler Head Replacements | August | 14,123.00 | One time capital expenditure | First payment-balance in September |
| Gerard Bodalski | Moving Expense Reimbursement | August | 8,000.00 | Per employment agreement | Through payroll |
| Grand Traverse County | non-union pension bond principal | August | 275,000.00 | Amortization changes each year | Pmts done in 2039, prin. Gradually increase |
| Grand Traverse County | non-union pension bond interest | August | 54,940.00 | Amortization changes each year | Expensed monthly |
| Warner Norcross | Two months legal fees | August | 24,852.00 | Pace litigation | |
| Payroll | 3 payrolls in the month (26 per year) | August | 740,000.00 | | |
| Total Fire Protection | Balance of Fire Sprinkler Head Replacements | September | 17,499.74 | Balance of capital expenditure | Came in \$2,052 below bid |
| Leading Age | Annual Dues | September | 29,105.14 | Annual Dues | Updated for actual 24-25 invoice (higher by \$325.00) |
| Nationwide Insurance | Liability and property insurance | September | 62,272.41 | Installment payment | Calendar year policy |
| Otis Elevator | Elevator contracts | October | 10,000.00 | Annual expense for elevator maintenance | |
| MERS | Supplemental Pension Payment | October | 30,707.08 | Amount varies annually | |
| Grand Traverse County | Hawthorn cottage bond interest payment | October | 21,907.50 | Amortization changes each year | Expensed monthly |
| Grand Traverse County | Rent--Pace Bond principal paid to County | October | 155,000.00 | Pmts done in 2037, prin inc by \$5k most years | To be paid by Pace to GTP, subject to sublease payment deferral agreement |
| Grand Traverse County | Rent-- Pace Bond interest paid to County | October | 43,496.25 | Interest decreases each year | To be paid by Pace to GTP, subject to sublease payment deferral agreement |
| Payroll | Perfect Attendance | October | 5,726.75 | Quarterly payment-\$100 grossed up for FICA | for those with perfect attendance |
| Grand Traverse County | Rent--Pace Facility | October | 31,250.00 | Level lease payment | To be paid by Pace to GTP |
| Longevity Pay | Annual pay based on seniority and hours | November | 82,381.20 | Annual payment; expensed monthly | Per union agreement and handbook, \$381.20 higher than estimated |
| Barnes & Thornburg | Union Contract legal fees | November | 9,213.86 | 3 year contract expires 12/31/2024 | \$10,786.14 lower than estimated |
| Tesco | Replacement bus | November | 121,410.00 | Offset by \$98k insurance proceeds rec. in Oct | |
| State of Michigan | Outstation worker payments per contract | December | 18,537.00 | 1/2 due to be paid back to GTP from Pace | |
| MERS | Defined Benefit Pension Contribution | December | 1,200,000.00 | Elective payment approved by board in Nov | |

| Vendor | Description | Month | Amount | Notes | Other |
|--|--|-----------|--------------|---|---|
| Grand Traverse Pavilions | | | | | |
| Irregular payments | | | | | |
| Trailing Twelve Months plus upcoming year | | | | | |
| Warner Norcross | Attorney Fees | December | 71,354.52 | Two months | |
| Nationwide Insurance | lawsuit retention (deductible) | December | - | Notice of intent to sue rec 4/26/24 | May be settled with no retention |
| Nothern Accents Painting | Pool area and portions of Outpatient Therapy | December | 5,000.00 | | |
| Retention Pay | Approved at Oct board meeting | December | 320,439.07 | Actual--\$25k less than Estimate. Pd 12/13/24 | Includes employer taxes |
| Forefront | Child care, vending and allowance overages | Every | 10,000.00 | Varies based on usage | |
| | | | 6,091,166.54 | | |
| 2025--Projected | | | | | |
| Grand Traverse County | union pension bond principal | January | 220,000.00 | Amortization changes each year | Pmts done in 2039, prin. Gradually inc. |
| Grand Traverse County | union pension bond interest | January | 93,581.25 | Amortization changes each year | Expensed monthly |
| Midwest Pools Inc. | Pool bottom | January | 13,625.00 | Capital purchase | |
| Northern Michigan Glass | Front Doors | January | 15,465.00 | Capital purchase | |
| Acrisure | Cyber liability annual premium | January | 12,287.50 | Expensed monthly | |
| Warner Norcross | Attorney Fees | January | 52,740.22 | | |
| Brown & Brown | Mgmt Liability annual premium | January | 31,860.00 | Expensed monthly | |
| Payroll | 3 payrolls in the month (26 per year) | January | 720,000.00 | Biweekly pay, two 3 pay period months each year | |
| Grand Traverse County | non-union pension bond interest payment | February | 53,675.00 | Amortization changes each year | Expensed monthly, Paid twice each year |
| Nationwide Insurance | Liability and property insurance | February | 70,000.00 | Installment payment | Calendar year policy |
| Payroll | Perfect Attendance | February | 4,000.00 | Quarterly with an annual bonus | for those with perfect attendance |
| Warner Norcross | Attorney Fees for January | February | 30,000.00 | | |
| Relias | elearning program | February | 39,000.00 | Annual expense | Employee e learning module |
| NetSmart Technologies | Annual Pmt for legacy healthcare record access | February | 24,000.00 | Annual payment | annual pmt for legacy healthcare record access |
| State of Michigan | Quality Assurance Supplement Reconciliation | February | (259,721.82) | Annual reconciliation--refund in 2025 | |
| Nationwide Insurance | Liability and property insurance | March | 70,000.00 | Installment payment | Calendar year policy |
| Warner Norcross | Attorney Fees for February | March | 35,000.00 | | |
| State of Michigan | Outstation worker payments per contract | March | 18,725.00 | 1/2 Paid back to GTP by Pace | Contract renews 10/1--want decision by 6/2 |
| State of Michigan | Quality Assurance Assessment | March | 330,846.75 | 5 months retroactive increase | Actual \$134,110.35/month, budget is \$67,941.00/month |
| State of Michigan | Quality Measures Incentive Assessment | March | 28,636.00 | 5 months retroactive increase | Actual \$14,408.55 per month, budget is \$8,681.35/month |
| Grand Traverse County | Hawthorn cottage bond principal payment | April | 230,000.00 | Level principle payments | Pmts done in 2031-level principle pmts |
| Grand Traverse County | Hawthorn cottage bond interest payment | April | 21,907.50 | Amortization changes each year | Expensed monthly |
| Grand Traverse County | Rent--Pace Bond interest | April | 41,171.25 | Interest decreases each year | Paid by Pace to GTP |
| Warner Norcross | Attorney Fees for March | April | 50,000.00 | | |
| Payroll | Perfect Attendance | April | 5,000.00 | Quarterly payment-\$100 grossed up for FICA | for those with perfect attendance |
| Backflow Man | Backflow valve testing/repairs | May | 2,000.00 | Required annual testing | |
| MCMCFC | Annual Dues | May | 12,100.00 | This is the 2024-25 amount | |
| Plante Moran | Cost Report Preparation | June | 12,000.00 | Medicare & Medicaid Cost Reports-annual | Benchmarking survey and MA rate projec. |
| Nationwide Insurance | Liability and property insurance | June | 70,000.00 | Installment payment | Calendar year policy |
| State of Michigan | Outstation worker payments per contract | June | 37,450.00 | 1/2 due to be paid back to GTP from Pace | Contract renews 10/1--want decision by 6/3 |
| Grand Traverse County | union pension bond interest payment | July | 89,896.25 | Amortization changes each year | Expensed monthly |
| Otis Elevator | Elevator contracts | July | 11,000.00 | Annual expense for elevator maintenance | |
| Brightly Software, Inc. | Maintenance management software | July | 11,000.00 | Annual renewal for software license | |
| State of Michigan | 2019 Audit payment--after Circuit Court decision | July??? | 334,731.63 | Dif between audited cost and allowed costs | for claims between 10/1/20 and 9/30/21 (1 year) |
| State of Michigan | 2022 Audit payment-audit underway Jan 2025 | July?? | ??? | Dif between audited cost and allowed costs | for claims between 10/1/21 to 9/30/23 (2 years) |
| Payroll | Perfect Attendance | August | 5,000.00 | Quarterly payment-\$100 grossed up for FICA | for those with perfect attendance |
| Grand Traverse County | non-union pension bond principal | August | 275,000.00 | Amortization changes each year | Pmts done in 2039, prin. Gradually increase |
| Grand Traverse County | non-union pension bond interest | August | 53,675.00 | Amortization changes each year | Expensed monthly |
| Payroll | 3 payrolls in the month (26 per year) | August | 720,000.00 | | |
| Leading Age | Annual Dues | September | 30,000.00 | Annual Dues | Updated for actual 24-25 invoice (higher by \$325.00) |
| Nationwide Insurance | Liability and property insurance | September | 70,000.00 | Installment payment | Calendar year policy |
| MERS | Supplemental Pension Payment | October | 31,000.00 | Amount varies annually | |
| Grand Traverse County | Hawthorn cottage bond interest payment | October | 19,176.25 | Amortization changes each year | Expensed monthly |
| Grand Traverse County | Rent--Pace Bond principal paid to County | October | 160,000.00 | Pmts done in 2037, prin inc by \$5k most years | To be paid by Pace to GTP, subject to sublease payment deferral agreement |
| Grand Traverse County | Rent-- Pace Bond interest paid to County | October | 41,171.25 | Interest decreases each year | To be paid by Pace to GTP, subject to sublease payment deferral agreement |
| Payroll | Perfect Attendance | October | 6,000.00 | Quarterly payment-\$100 grossed up for FICA | for those with perfect attendance |

| | | | | | |
|---|---|----------|------------|---|--|
| Grand Traverse Pavilions | | | | | |
| Irregular payments | | | | | |
| Trailing Twelve Months plus upcoming year | | | | | |
| | | | | | |
| Vendor | Description | Month | Amount | Notes | Other |
| Grand Traverse County | Rent--Pace Facility | October | 31,250.00 | Level lease payment | To be paid by Pace to GTP |
| Longevity Pay | Annual pay based on seniority and hours | November | 85,000.00 | Annual payment; expensed monthly | Per union agreement and handbook, \$381.20 higher than estimated |
| State of Michigan | Outstation worker payments per contract | December | 19,000.00 | 1/2 due to be paid back to GTP from Pace | |
| MERS | Defined Benefit Pension Contribution | December | - | Elective payment approved by board (if any) | \$1.2M in 2024 |
| Retention Pay | Part of union contract and past practice for others | December | 325,000.00 | | Includes employer taxes |
| | | | | | |
| Forefront | Child care, vending and allowance overages | Every | 12,000.00 | Varies based on usage | |

Date: Jan 24, 2025
 Time: 15:31:49 EST
 User: Lindsey Dood

Grand Traverse Pavilions - SNF
 SNF Income Statement
 12/1/2024 to 12/31/2024

Facility #

Page # 1

Include Adjustment Periods: NO Include Closing Periods: NO

| | CURRENT PERIOD | | | | | | PRIOR PERIOD | | | | | | YEAR TO DATE | | | | | |
|--|---------------------|---------------------|---------------------|----------------|---------------|-----------------|---------------------|---------------------|--------------------|---------------|---------------|---------------|----------------------|----------------------|---------------------|---------------|---------------|---------------|
| | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day |
| SNF Resident Revenue | | | | | | | | | | | | | | | | | | |
| Inpatient Revenue | | | | | | | | | | | | | | | | | | |
| Medicare Part A | 254,901.59 | 318,275.98 | (63,374.39) | 554.13 | 684.46 | (130.33) | 96,372.43 | 308,009.01 | (211,636.58) | 350.45 | 684.46 | (334.02) | 2,853,446.22 | 3,757,710.00 | (904,263.78) | 543.62 | 684.46 | (140.85) |
| Medicare Advantage | 270,192.29 | 126,752.73 | 143,439.56 | 491.26 | 408.88 | 82.38 | 157,224.51 | 122,663.93 | 34,560.58 | 499.13 | 408.88 | 90.25 | 3,147,330.69 | 1,496,499.96 | 1,650,830.73 | 571.00 | 408.88 | 162.12 |
| Medicaid | 1,736,197.50 | 1,039,413.57 | 696,783.93 | 427.11 | 376.74 | 50.37 | 1,548,331.64 | 1,005,884.10 | 542,447.54 | 434.80 | 376.74 | 58.07 | 15,267,900.38 | 12,271,786.02 | 2,996,114.36 | 388.37 | 376.74 | 11.63 |
| Hospice | 119,664.02 | 172,816.53 | (53,152.51) | 502.79 | 428.83 | 73.96 | 90,502.20 | 167,241.80 | (76,739.60) | 502.79 | 428.83 | 73.96 | 1,387,170.24 | 2,040,349.99 | (653,179.75) | 449.94 | 428.83 | 21.12 |
| Private Pay | 114,900.29 | 229,525.34 | (114,625.05) | 781.63 | 411.34 | 370.30 | 249,955.98 | 222,121.32 | 27,834.66 | 452.82 | 411.34 | 41.48 | 3,044,335.50 | 2,709,880.05 | 334,455.45 | 427.70 | 411.34 | 16.36 |
| Medicare Part B | 13,328.50 | 2,940.56 | 10,387.94 | 2.44 | 0.65 | 1.79 | 20,143.43 | 2,845.74 | 17,297.69 | 4.13 | 0.65 | 3.47 | 212,472.00 | 34,718.00 | 177,754.00 | 3.53 | 0.65 | 2.87 |
| TOTAL Inpatient Revenue | 2,509,184.19 | 1,889,724.71 | 619,459.48 | 459.56 | 420.41 | 39.15 | 2,162,530.19 | 1,828,765.90 | 333,764.29 | 442.87 | 420.41 | 22.46 | 25,912,655.03 | 22,310,944.02 | 3,601,711.01 | 429.91 | 420.41 | 9.50 |
| Outpatient | | | | | | | | | | | | | | | | | | |
| Physical Therapy | 48,027.04 | 60,760.16 | (12,733.12) | 8.80 | 13.52 | (4.72) | 65,065.38 | 59,198.64 | 5,866.74 | 13.32 | 13.61 | (0.28) | 733,166.05 | 719,753.00 | 13,413.05 | 12.16 | 13.56 | (1.40) |
| Occupational Therapy | 7,216.39 | 0.00 | 7,216.39 | 1.32 | 0.00 | 1.32 | 4,926.80 | 0.00 | 4,926.80 | 1.01 | 0.00 | 1.01 | 88,190.58 | 0.00 | 88,190.58 | 1.46 | 0.00 | 1.46 |
| Speech Therapy | 4,245.00 | 0.00 | 4,245.00 | 0.78 | 0.00 | 0.78 | 2,680.00 | 0.00 | 2,680.00 | 0.55 | 0.00 | 0.55 | 134,302.59 | 0.00 | 134,302.59 | 2.23 | 0.00 | 2.23 |
| Wellness | 2,195.00 | 3,719.92 | (1,524.92) | 0.40 | 0.83 | (0.43) | 4,670.00 | 3,719.92 | 950.08 | 0.96 | 0.86 | 0.10 | 45,562.00 | 44,639.04 | 922.96 | 0.76 | 0.84 | (0.09) |
| Cont Allow Outpatient | (29,333.45) | 0.00 | (29,333.45) | (5.37) | 0.00 | (5.37) | (31,126.28) | 0.00 | (31,126.28) | (6.37) | 0.00 | (6.37) | (328,131.42) | 0.00 | (328,131.42) | (5.44) | 0.00 | (5.44) |
| TOTAL Outpatient | 32,349.98 | 64,480.08 | (32,130.10) | 5.92 | 14.34 | (8.42) | 46,215.90 | 62,918.56 | (16,702.66) | 9.46 | 14.46 | (5.00) | 673,089.80 | 764,392.04 | (91,302.24) | 11.17 | 14.40 | (3.24) |
| TOTAL SNF Resident Revenue | 2,541,534.17 | 1,954,204.79 | 587,329.38 | 465.48 | 434.75 | 30.73 | 2,208,746.09 | 1,891,684.46 | 317,061.63 | 452.33 | 434.87 | 17.46 | 26,585,744.83 | 23,075,336.06 | 3,510,408.77 | 441.07 | 434.81 | 6.26 |
| SNF Other Revenue | | | | | | | | | | | | | | | | | | |
| 40000-00-70 Revenue - Child Day Care | 6,753.96 | 9,309.40 | (2,555.44) | 1.24 | 2.07 | (0.83) | 10,561.50 | 9,009.10 | 1,552.40 | 2.16 | 2.07 | 0.09 | 113,144.76 | 109,911.00 | 3,233.76 | 1.88 | 2.07 | (0.19) |
| 41505-01-70 Childcare Lunches | 302.00 | 333.72 | (31.72) | 0.06 | 0.07 | (0.02) | 426.00 | 322.95 | 103.05 | 0.09 | 0.07 | 0.01 | 4,279.50 | 3,940.03 | 339.47 | 0.07 | 0.07 | 0.00 |
| 72150-00-10 Vending Machine Sales | 1,690.49 | 268.50 | 1,421.99 | 0.31 | 0.06 | 0.25 | 446.33 | 268.50 | 177.83 | 0.09 | 0.06 | 0.03 | 5,517.49 | 3,222.00 | 2,295.49 | 0.09 | 0.06 | 0.03 |
| 72200-00-10 Rental Income | 335.48 | 206.00 | 129.48 | 0.06 | 0.05 | 0.02 | 61.80 | 206.00 | (144.20) | 0.01 | 0.05 | (0.03) | 2,412.88 | 2,472.00 | (59.12) | 0.04 | 0.05 | (0.01) |
| 72500-00-10 Interest Income | 31,723.81 | 1,000.00 | 30,723.81 | 5.81 | 0.22 | 5.59 | 0.01 | 1,000.00 | (999.99) | 0.00 | 0.23 | (0.23) | 32,395.90 | 12,000.00 | 20,395.90 | 0.54 | 0.23 | 0.31 |
| 72901-00-10 DCW Wage Reimbursement | 83,695.61 | 40,000.00 | 43,695.61 | 15.33 | 8.90 | 6.43 | 77,954.27 | 40,000.00 | 37,954.27 | 15.96 | 9.20 | 6.77 | 882,376.19 | 480,000.00 | 402,376.19 | 14.64 | 9.04 | 5.59 |
| 72902-00-10 Copy Revenue | 72.75 | 10.00 | 62.75 | 0.01 | 0.00 | 0.01 | 202.17 | 10.00 | 192.17 | 0.04 | 0.00 | 0.04 | 644.00 | 120.00 | 524.00 | 0.01 | 0.00 | 0.01 |
| 72903-00-10 Garnishment Fees | 35.00 | 30.00 | 5.00 | 0.01 | 0.01 | 0.00 | 0.00 | 30.00 | (30.00) | 0.00 | 0.01 | (0.01) | 105.00 | 360.00 | (255.00) | 0.00 | 0.01 | (0.01) |
| 72905-00-10 Scrap Sales | 0.00 | 30.00 | (30.00) | 0.00 | 0.01 | (0.01) | 0.00 | 30.00 | (30.00) | 0.00 | 0.01 | (0.01) | 0.00 | 360.00 | (360.00) | 0.00 | 0.01 | (0.01) |
| 72906-00-10 Insurance Proceeds and Refunds | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 12,369.00 | 0.00 | 12,369.00 | 2.53 | 0.00 | 2.53 | 118,496.50 | 0.00 | 118,496.50 | 1.97 | 0.00 | 1.97 |
| 72908-00-10 Exp Reimbursements | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 101.32 | 0.00 | 101.32 | 0.00 | 0.00 | 0.00 |
| 72915-04-10 Medicaid Settlement Revenue | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 72999-00-10 Misc Income | (15,914.87) | 682.00 | (16,596.87) | (2.91) | 0.15 | (3.07) | 18,540.01 | 682.00 | 17,858.01 | 3.80 | 0.16 | 3.64 | 1,024,304.26 | 0.00 | 1,024,304.26 | 16.99 | 0.00 | 16.99 |
| 73400-00-10 Recruitment Grant Income | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 30,414.14 | 0.00 | 30,414.14 | 6.23 | 0.00 | 6.23 | 5,331.99 | 8,184.00 | (2,852.01) | 0.09 | 0.15 | (0.07) |
| 74105-00-10 QAS Income | 215,647.57 | 155,217.68 | 60,429.89 | 39.50 | 34.53 | 4.96 | 195,893.78 | 150,210.66 | 45,683.12 | 40.12 | 34.53 | 5.59 | 2,202,591.14 | 1,832,570.03 | 370,021.11 | 36.54 | 34.53 | 2.01 |
| 74115-00-10 QMI Income | 22,028.80 | 36,904.57 | (14,875.77) | 4.03 | 8.21 | (4.18) | 25,000.00 | 35,714.10 | (10,714.10) | 5.12 | 8.21 | (3.09) | 307,053.00 | 435,712.02 | (128,659.02) | 5.09 | 8.21 | (3.12) |
| 74140-00-10 Inter-Company Charges | 21,400.00 | 0.00 | 21,400.00 | 3.92 | 0.00 | 3.92 | 21,400.00 | 0.00 | 21,400.00 | 4.38 | 0.00 | 4.38 | 256,800.00 | 0.00 | 256,800.00 | 4.26 | 0.00 | 4.26 |
| 74200-00-10 Impairment Loss | (484,307.16) | 0.00 | (484,307.16) | (88.70) | 0.00 | (88.70) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (484,307.16) | 0.00 | (484,307.16) | (8.03) | 0.00 | (8.03) |
| 75100-00-10 Bad Debt Expenses | (25,000.00) | (7,500.00) | (17,500.00) | (4.58) | (1.67) | (2.91) | (7,500.00) | (7,500.00) | 0.00 | (1.54) | (1.72) | 0.19 | (107,500.00) | (90,000.00) | (17,500.00) | (1.78) | (1.70) | (0.09) |
| 75105-00-10 Provider Tax Expense-QAA | (266,449.05) | (86,128.05) | (180,321.00) | (48.80) | (19.16) | (29.64) | (67,941.00) | (83,349.72) | 15,408.72 | (13.91) | (19.16) | 5.25 | (1,013,800.05) | (1,016,866.63) | 3,066.58 | (16.82) | (19.16) | 2.34 |
| 75106-00-10 Provider Tax Expense-QMIA | (25,862.95) | (10,163.93) | (15,699.02) | (4.74) | (2.26) | (2.48) | (8,681.35) | (9,836.07) | 1,154.72 | (1.78) | (2.26) | 0.48 | (121,357.80) | (119,999.99) | (1,357.81) | (2.01) | (2.26) | 0.25 |
| TOTAL SNF Other Revenue | (433,848.56) | 140,199.89 | (574,048.45) | (79.46) | 31.19 | (110.65) | 309,146.66 | 136,797.52 | 172,349.14 | 63.31 | 31.45 | 31.86 | 3,515,864.77 | 1,661,984.46 | 1,853,880.31 | 58.33 | 31.32 | 27.01 |
| Total Revenue | 2,107,685.61 | 2,094,404.68 | 13,280.93 | 386.02 | 465.94 | 2.95 | 2,517,892.75 | 2,028,481.98 | 489,410.77 | 515.64 | 466.32 | 112.51 | 30,101,609.60 | 24,737,320.52 | 5,364,289.08 | 499.40 | 466.13 | 101.08 |
| SNF Operating Expenses | | | | | | | | | | | | | | | | | | |
| Nursing | | | | | | | | | | | | | | | | | | |
| Nursing | | | | | | | | | | | | | | | | | | |
| 60010-60-10 Salary & Wages - RN | 321,631.30 | 152,030.39 | 169,600.91 | 58.91 | 33.82 | (25.08) | 283,103.29 | 147,126.18 | 135,977.11 | 57.98 | 33.82 | (24.16) | 2,888,395.41 | 1,794,939.43 | 1,093,455.98 | 47.92 | 33.82 | (14.10) |

Grand Traverse Pavilions - SNF
 SNF Income Statement
 12/1/2024 to 12/31/2024

Facility #

Page # 2

| | CURRENT PERIOD | | | | | | PRIOR PERIOD | | | | | | YEAR TO DATE | | | | | |
|--|---------------------|---------------------|---------------------|---------------|---------------|----------------|---------------------|-------------------|---------------------|---------------|---------------|----------------|----------------------|----------------------|-----------------------|---------------|---------------|----------------|
| | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day |
| Nursing (con't) | | | | | | | | | | | | | | | | | | |
| 60020-60-10 Salary & Wages - LPN | 106,179.65 | 91,645.88 | (14,533.77) | 19.45 | 20.39 | 0.94 | 85,963.38 | 88,689.56 | 2,726.18 | 17.60 | 20.39 | 2.78 | 1,116,900.39 | 1,082,012.65 | (34,887.74) | 18.53 | 20.39 | 1.86 |
| 60030-60-10 Salary & Wages - CNA | 603,266.52 | 368,410.07 | (234,856.45) | 110.49 | 81.96 | (28.53) | 489,619.94 | 356,525.87 | (133,094.07) | 100.27 | 81.96 | (18.31) | 5,461,689.37 | 4,349,615.65 | (1,112,073.72) | 90.61 | 81.96 | (8.65) |
| 60050-60-10 Salary & Wages - UW SNF | 8,598.99 | 12,103.02 | 3,504.03 | 1.57 | 2.69 | 1.12 | 3,329.44 | 11,712.60 | 8,383.16 | 0.68 | 2.69 | 2.01 | 111,333.57 | 142,893.72 | 31,560.15 | 1.85 | 2.69 | 0.85 |
| 60910-60-10 Longevity - RN | 920.00 | 736.89 | (183.11) | 0.17 | 0.16 | 0.00 | (7,250.00) | 713.11 | 7,963.11 | (1.48) | 0.16 | 1.65 | 920.00 | 8,700.01 | 7,780.01 | 0.02 | 0.16 | 0.15 |
| 60920-60-10 Longevity - LPN | 490.00 | 457.38 | (32.62) | 0.09 | 0.10 | 0.01 | (4,500.00) | 442.62 | 4,942.62 | (0.92) | 0.10 | 1.02 | 490.00 | 5,400.01 | 4,910.01 | 0.01 | 0.10 | 0.09 |
| 60930-60-10 Longevity - CNA | 2,168.00 | 1,651.64 | (516.36) | 0.40 | 0.37 | (0.03) | (16,250.00) | 1,598.36 | 17,848.36 | (3.33) | 0.37 | 3.70 | 2,168.00 | 19,500.00 | 17,332.00 | 0.04 | 0.37 | 0.33 |
| 61000-60-10 FICA - Nursing | 89,969.33 | 49,101.09 | (40,868.24) | 16.48 | 10.92 | (5.55) | 54,718.69 | 47,517.18 | (7,201.51) | 11.21 | 10.92 | (0.28) | 724,675.34 | 579,709.63 | (144,965.71) | 12.02 | 10.92 | (1.10) |
| 62100-60-10 Workers Comp - Nursing | (2,536.82) | 7,107.65 | 9,644.47 | (0.46) | 1.58 | 2.05 | (15,307.91) | 6,878.37 | 22,186.28 | (3.13) | 1.58 | 4.72 | 61,149.56 | 83,916.13 | 22,766.57 | 1.01 | 1.58 | 0.57 |
| 62150-60-10 Unemployment Expenses | 0.00 | 8,446.67 | 8,446.67 | 0.00 | 1.88 | 1.88 | 0.00 | 8,446.67 | 8,446.67 | 0.00 | 1.94 | 1.94 | 0.00 | 101,360.04 | 101,360.04 | 0.00 | 1.91 | 1.91 |
| 62200-60-10 MERS DB - Nursing | 31,939.14 | 32,538.23 | 599.09 | 5.85 | 7.24 | 1.39 | 31,939.14 | 31,488.61 | (450.53) | 6.54 | 7.24 | 0.70 | 383,269.68 | 384,161.04 | 891.36 | 6.36 | 7.24 | 0.88 |
| 62250-60-10 MERS DC-Nursing | 14,315.01 | 11,827.24 | (2,487.77) | 2.62 | 2.63 | 0.01 | 11,809.47 | 11,445.72 | (363.75) | 2.42 | 2.63 | 0.21 | 175,157.41 | 139,637.75 | (35,519.66) | 2.91 | 2.63 | (0.27) |
| 62300-60-10 Health Ins - Nursing | 69,356.55 | 60,819.64 | (8,536.91) | 12.70 | 13.53 | 0.83 | 73,308.43 | 60,819.64 | (12,488.79) | 15.01 | 13.98 | (1.03) | 794,771.06 | 729,835.68 | (64,935.38) | 13.19 | 13.75 | 0.57 |
| 62310-60-10 Health Ins - Retirees Nursing | 1,580.00 | 5,846.05 | 4,266.05 | 0.29 | 1.30 | 1.01 | 11,240.00 | 5,846.05 | (5,393.95) | 2.30 | 1.34 | (0.96) | 74,850.15 | 70,152.60 | (4,697.55) | 1.24 | 1.32 | 0.08 |
| 62350-60-10 Dental Ins - Nursing | 4,277.42 | 4,292.19 | 14.77 | 0.78 | 0.95 | 0.17 | 4,623.54 | 4,292.19 | (331.35) | 0.95 | 0.99 | 0.04 | 49,224.67 | 51,506.28 | 2,281.61 | 0.82 | 0.97 | 0.15 |
| 62940-60-10 Uniforms - Nursing | 0.00 | 1,216.99 | 1,216.99 | 0.00 | 0.27 | 0.27 | 0.00 | 1,216.99 | 1,216.99 | 0.00 | 0.28 | 0.28 | 2,129.25 | 14,603.88 | 12,474.63 | 0.04 | 0.28 | 0.24 |
| 63150-60-10 Small Equipment | 6,845.28 | 5,406.93 | (1,438.35) | 1.25 | 1.20 | (0.05) | 4,942.95 | 5,232.51 | 289.56 | 1.01 | 1.20 | 0.19 | 74,348.62 | 63,836.64 | (10,511.98) | 1.23 | 1.20 | (0.03) |
| 63600-60-10 Nursing Supplies | 31,227.74 | 15,994.52 | (15,233.22) | 5.72 | 3.56 | (2.16) | 16,195.35 | 15,478.57 | (716.78) | 3.32 | 3.56 | 0.24 | 263,355.85 | 188,838.53 | (74,517.32) | 4.37 | 3.56 | (0.81) |
| 63620-60-10 Briefs | 5,559.55 | 5,086.64 | (472.91) | 1.02 | 1.13 | 0.11 | 5,568.63 | 4,922.56 | (646.07) | 1.14 | 1.13 | (0.01) | 67,799.99 | 60,055.19 | (7,744.80) | 1.12 | 1.13 | 0.01 |
| 63630-60-10 Stock Meds | 1,865.03 | 1,420.40 | (444.63) | 0.34 | 0.32 | (0.03) | 3,591.85 | 1,374.58 | (2,217.27) | 0.74 | 0.32 | (0.42) | 28,174.15 | 16,769.88 | (11,404.27) | 0.47 | 0.32 | (0.15) |
| 63637-60-10 Flu Vaccine | 6,578.91 | 0.00 | (6,578.91) | 1.20 | 0.00 | (1.20) | 1,461.47 | 0.00 | (1,461.47) | 0.30 | 0.00 | (0.30) | 34,079.89 | 0.00 | (34,079.89) | 0.57 | 0.00 | (0.57) |
| 63650-60-10 IV Supplies | 519.76 | 2,322.99 | 1,803.23 | 0.10 | 0.52 | 0.42 | 654.71 | 2,248.05 | 1,593.34 | 0.13 | 0.52 | 0.38 | 12,369.74 | 27,426.25 | 15,056.51 | 0.21 | 0.52 | 0.31 |
| 63670-60-10 Special Equipment Rental | 0.00 | 143.70 | 143.70 | 0.00 | 0.03 | 0.03 | 0.00 | 139.07 | 139.07 | 0.00 | 0.03 | 0.03 | 0.00 | 1,696.61 | 1,696.61 | 0.00 | 0.03 | 0.03 |
| 63690-60-10 Non-Legend Drugs | 4,143.49 | 471.92 | (3,671.57) | 0.76 | 0.10 | (0.65) | 7,045.97 | 456.70 | (6,589.27) | 1.44 | 0.10 | (1.34) | 50,207.93 | 5,571.72 | (44,636.21) | 0.83 | 0.10 | (0.73) |
| 64100-60-10 Professional Services - Medic | 3,520.00 | 3,590.40 | 70.40 | 0.64 | 0.80 | 0.15 | 3,520.00 | 3,590.40 | 70.40 | 0.72 | 0.83 | 0.10 | 38,720.00 | 43,084.80 | 4,364.80 | 0.64 | 0.81 | 0.17 |
| 64150-60-10 Agency Nurse Staffing | 21,967.89 | 30,491.80 | 8,523.91 | 4.02 | 6.78 | 2.76 | 39,116.43 | 29,508.20 | (9,608.23) | 8.01 | 6.78 | (1.23) | 319,709.49 | 359,999.99 | 40,290.50 | 5.30 | 6.78 | 1.48 |
| 64300-60-10 Building Repairs-Resident Roo | 0.00 | 3,526.88 | 3,526.88 | 0.00 | 0.78 | 0.78 | 0.00 | 3,526.88 | 3,526.88 | 0.00 | 0.81 | 0.81 | 17,971.54 | 42,322.56 | 24,351.02 | 0.30 | 0.80 | 0.50 |
| 64350-60-10 Equipment Repairs | 373.81 | 1,449.30 | 1,075.49 | 0.07 | 0.32 | 0.25 | 241.99 | 1,449.30 | 1,207.31 | 0.05 | 0.33 | 0.28 | 28,799.04 | 17,391.60 | (11,407.44) | 0.48 | 0.33 | (0.15) |
| 65400-60-10 Education & Training - Nursing | 608.42 | 265.58 | (342.84) | 0.11 | 0.06 | (0.05) | 2,175.00 | 265.58 | (1,909.42) | 0.45 | 0.06 | (0.38) | 10,691.58 | 3,186.96 | (7,504.62) | 0.18 | 0.06 | (0.12) |
| 65460-60-10 Vehicle Travel | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3.05 | 0.00 | (3.05) | 0.00 | 0.00 | 0.00 |
| 66815-60-10 Med Waste-Nursing-Medical Care | 0.00 | 1,583.85 | 1,583.85 | 0.00 | 0.35 | 0.35 | 4,108.70 | 1,583.85 | (2,524.85) | 0.84 | 0.36 | (0.48) | 23,487.56 | 19,006.20 | (4,481.36) | 0.39 | 0.36 | (0.03) |
| 67100-60-10 Resident Loss Replacement | 25.28 | 18.46 | (6.82) | 0.00 | 0.00 | 0.00 | 0.00 | 18.46 | 18.46 | 0.00 | 0.00 | 0.00 | 119.11 | 221.52 | 102.41 | 0.00 | 0.00 | 0.00 |
| TOTAL Nursing | 1,335,390.25 | 880,004.39 | (455,385.86) | 244.58 | 195.77 | (48.80) | 1,094,970.46 | 854,554.43 | (240,416.03) | 224.24 | 196.45 | (27.79) | 12,816,961.40 | 10,407,352.95 | (2,409,608.45) | 212.64 | 196.11 | (16.54) |
| Nurse Administration | | | | | | | | | | | | | | | | | | |
| 60000-61-10 Salary & Wages - Nursing Admin | 146,702.46 | 89,031.88 | (57,670.58) | 26.87 | 19.81 | (7.06) | 140,083.64 | 86,159.89 | (53,923.75) | 28.69 | 19.81 | (8.88) | 1,528,304.80 | 1,051,150.61 | (477,154.19) | 25.36 | 19.81 | (5.55) |
| 60900-61-10 Longevity-Nursing Admin | 810.00 | 1,133.28 | 323.28 | 0.15 | 0.25 | 0.10 | (11,150.00) | 1,096.72 | 12,246.72 | (2.28) | 0.25 | 2.54 | 810.00 | 13,380.00 | 12,570.00 | 0.01 | 0.25 | 0.24 |
| 61000-61-10 FICA - Nursing Admin | (607.21) | 6,677.39 | 7,284.60 | (0.11) | 1.49 | 1.60 | 17,583.95 | 6,461.99 | (11,121.96) | 3.60 | 1.49 | (2.12) | 101,618.29 | 78,836.28 | (22,782.01) | 1.69 | 1.49 | (0.20) |
| 62100-61-10 Workers Comp - Nurse Admin | 60.00 | 62.20 | 2.20 | 0.01 | 0.01 | 0.00 | 60.00 | 60.20 | 0.20 | 0.01 | 0.01 | 0.00 | 720.00 | 734.39 | 14.39 | 0.01 | 0.01 | 0.00 |
| 62200-61-10 MERS DB - Nursing Admin | 14,407.25 | 14,643.46 | 236.21 | 2.64 | 3.26 | 0.62 | 14,407.25 | 14,171.09 | (236.16) | 2.95 | 3.26 | 0.31 | 172,887.00 | 172,887.30 | 0.30 | 2.87 | 3.26 | 0.39 |
| 62250-61-10 MERS DC: Nurse Administration | 2,321.64 | 1,130.68 | (1,190.96) | 0.43 | 0.25 | (0.17) | 1,936.79 | 1,094.21 | (842.58) | 0.40 | 0.25 | (0.15) | 15,846.41 | 13,349.33 | (2,497.08) | 0.26 | 0.25 | (0.01) |
| 64150-61-10 Nurse Admin Consulting | 4,966.11 | 11,100.00 | 6,133.89 | 0.91 | 2.47 | 1.56 | 6,610.41 | 11,100.00 | 4,489.59 | 1.35 | 2.55 | 1.20 | 64,443.53 | 133,200.00 | 68,756.47 | 1.07 | 2.51 | 1.44 |
| TOTAL Nurse Administration | 168,660.25 | 123,778.89 | (44,881.36) | 30.89 | 27.54 | (3.35) | 169,532.04 | 120,144.10 | (49,387.94) | 34.72 | 27.62 | (7.10) | 1,884,630.03 | 1,463,537.91 | (421,092.12) | 31.27 | 27.58 | (3.69) |
| TOTAL Nursing Administrative | 1,504,050.50 | 1,003,783.28 | (500,267.22) | 275.47 | 223.31 | (52.16) | 1,264,502.50 | 974,698.53 | (289,803.97) | 258.96 | 224.07 | (34.89) | 14,701,591.43 | 11,870,890.86 | (2,830,700.57) | 243.91 | 223.68 | (20.22) |
| Administrative | | | | | | | | | | | | | | | | | | |
| 60000-10-10 Salary & Wages - Admin | 52,991.94 | 40,583.89 | (12,408.05) | 9.71 | 9.03 | (0.68) | 65,361.34 | 39,274.73 | (26,086.61) | 13.39 | 9.03 | (4.36) | 671,380.54 | 479,151.73 | (192,228.81) | 11.14 | 9.03 | (2.11) |
| 60900-10-10 Longevity - Admin | 340.00 | 396.39 | 56.39 | 0.06 | 0.09 | 0.03 | (3,900.00) | 383.61 | 4,283.61 | (0.80) | 0.09 | 0.89 | 340.00 | 4,679.99 | 4,339.99 | 0.01 | 0.09 | 0.08 |
| 61000-10-10 FICA - Admin | 3,716.40 | 3,037.09 | (679.31) | 0.68 | 0.68 | 0.00 | 3,003.08 | 2,939.12 | (63.96) | 0.62 | 0.68 | 0.06 | 47,256.38 | 35,857.26 | (11,399.12) | 0.78 | 0.68 | (0.11) |
| 62100-10-10 Workers Comp - Admin | 40.00 | 41.47 | 1.47 | 0.01 | 0.01 | 0.00 | 40.00 | 40.13 | 0.13 | 0.01 | 0.01 | 0.00 | 480.00 | 489.60 | 9.60 | 0.01 | 0.01 | 0.00 |

Grand Traverse Pavilions - SNF
 SNF Income Statement
 12/1/2024 to 12/31/2024

Facility #

Page # 3

| | CURRENT PERIOD | | | | | | | PRIOR PERIOD | | | | | | | YEAR TO DATE | | | | | | | |
|--|-------------------|------------------|--------------------|--------------|--------------|---------------|-------------------|------------------|--------------------|--------------|--------------|---------------|---------------------|---------------------|---------------------|--------------|--------------|---------------|--------------|--------------|---------------|--|
| | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | |
| Administrative (con't) | | | | | | | | | | | | | | | | | | | | | | |
| 62200-10-10 MERS - Administration | 9,159.42 | 9,309.57 | 150.15 | 1.68 | 2.07 | 0.39 | 9,159.42 | 9,009.26 | (150.16) | 1.88 | 2.07 | 0.20 | 140,620.12 | 109,912.99 | (30,707.13) | 2.33 | 2.07 | 0.26 | 2.33 | 2.07 | (0.26) | |
| 62250-10-10 MERS DC:Administration | 1,060.09 | 1,001.96 | (58.13) | 0.19 | 0.22 | 0.03 | 978.02 | 969.64 | (8.38) | 0.20 | 0.22 | 0.02 | 13,280.94 | 11,829.60 | (1,451.34) | 0.22 | 0.22 | 0.00 | 0.22 | 0.22 | 0.00 | |
| 62300-10-10 Health Ins - Administration | 5,412.02 | 7,231.20 | 1,819.18 | 0.99 | 1.61 | 0.62 | 5,965.50 | 7,231.20 | 1,265.70 | 1.22 | 1.66 | 0.44 | 71,152.84 | 86,774.40 | 15,621.56 | 1.18 | 1.64 | 0.45 | 1.18 | 1.64 | 0.45 | |
| 62350-10-10 Dental Ins - Administration | 246.18 | 312.00 | 65.82 | 0.05 | 0.07 | 0.02 | 246.18 | 312.00 | 65.82 | 0.05 | 0.07 | 0.02 | 2,734.34 | 3,744.00 | 1,009.66 | 0.05 | 0.07 | 0.03 | 0.05 | 0.07 | 0.03 | |
| 64000-10-10 Contract Svcs-Security | (6,133.43) | 3,218.35 | 9,351.78 | (1.12) | 0.72 | 1.84 | 3,232.09 | 3,218.35 | (13.74) | 0.66 | 0.74 | 0.08 | 94,806.04 | 38,620.20 | (56,185.84) | 1.57 | 0.73 | (0.85) | 1.57 | 0.73 | (0.85) | |
| 64001-10-10 Contract Svcs-Security | 0.00 | 73.58 | 73.58 | 0.00 | 0.02 | 0.02 | 0.00 | 73.58 | 73.58 | 0.00 | 0.02 | 0.02 | 668.70 | 882.96 | 214.26 | 0.01 | 0.02 | 0.01 | 0.01 | 0.02 | 0.01 | |
| 64100-10-10 Professional Services - Admin | 0.00 | 3,400.00 | 3,400.00 | 0.00 | 0.76 | 0.76 | 0.00 | 3,400.00 | 3,400.00 | 0.00 | 0.78 | 0.78 | 22,041.32 | 40,800.00 | 18,758.68 | 0.37 | 0.77 | 0.40 | 0.37 | 0.77 | 0.40 | |
| 64150-10-10 Legal Consultants | 54,615.22 | 12,500.00 | (42,115.22) | 10.00 | 2.78 | (7.22) | 40,291.36 | 12,500.00 | (27,791.36) | 8.25 | 2.87 | (5.38) | 217,582.12 | 150,000.00 | (67,582.12) | 3.61 | 2.83 | (0.78) | 3.61 | 2.83 | (0.78) | |
| 65100-10-10 Dues & Memberships | 3,905.00 | 3,333.33 | (571.67) | 0.72 | 0.74 | 0.03 | 3,725.00 | 3,333.33 | (391.67) | 0.76 | 0.77 | 0.00 | 45,975.14 | 39,999.96 | (5,975.18) | 0.76 | 0.75 | (0.01) | 0.76 | 0.75 | (0.01) | |
| 65110-10-10 License & Fees | 2,520.00 | 583.33 | (1,936.67) | 0.46 | 0.13 | (0.33) | 709.00 | 583.33 | (125.67) | 0.15 | 0.13 | (0.01) | 7,162.65 | 6,999.96 | (162.69) | 0.12 | 0.13 | 0.01 | 0.12 | 0.13 | 0.01 | |
| 65130-10-10 Subscriptions | 0.00 | 5.95 | 5.95 | 0.00 | 0.00 | 0.00 | 0.00 | 5.95 | 5.95 | 0.00 | 0.00 | 0.00 | 0.00 | 71.40 | 71.40 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 65400-10-10 Education & Training - Admin | 1,644.00 | 100.30 | (1,543.70) | 0.30 | 0.02 | (0.28) | 0.00 | 100.30 | 100.30 | 0.00 | 0.02 | 0.02 | 6,959.53 | 1,203.60 | (5,755.93) | 0.12 | 0.02 | (0.09) | 0.12 | 0.02 | (0.09) | |
| 65450-10-10 Travel | 0.00 | 26.36 | 26.36 | 0.00 | 0.01 | 0.01 | 0.00 | 26.36 | 26.36 | 0.00 | 0.01 | 0.01 | 2.00 | 316.32 | 314.32 | 0.00 | 0.01 | 0.01 | 0.00 | 0.01 | 0.01 | |
| 65615-10-10 Board Meeting Expenses | 0.00 | 4.24 | 4.24 | 0.00 | 0.00 | 0.00 | 0.00 | 4.24 | 4.24 | 0.00 | 0.00 | 0.00 | 152.20 | 50.88 | (101.32) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 68999-10-10 Miscellaneous Expenses | 33.98 | 48.05 | 14.07 | 0.01 | 0.01 | 0.00 | 321.68 | 48.05 | (273.63) | 0.07 | 0.01 | (0.05) | 2,353.04 | 576.60 | (1,776.44) | 0.04 | 0.01 | (0.03) | 0.04 | 0.01 | (0.03) | |
| TOTAL Administrative Finance | 129,550.82 | 85,207.06 | (44,343.76) | 23.73 | 18.96 | (4.77) | 129,132.67 | 83,453.18 | (45,679.49) | 26.45 | 19.18 | (7.26) | 1,344,947.90 | 1,011,961.45 | (332,986.45) | 22.31 | 19.07 | (3.25) | 22.31 | 19.07 | (3.25) | |
| 60000-12-10 Salary & Wages - Financial Ma | 28,358.36 | 22,510.79 | (5,847.57) | 5.19 | 5.01 | (0.19) | 28,690.63 | 21,784.64 | (6,905.99) | 5.88 | 5.01 | (0.87) | 362,607.78 | 265,772.57 | (96,835.21) | 6.02 | 5.01 | (1.01) | 6.02 | 5.01 | (1.01) | |
| 60900-12-10 Longevity - Financial Mgt | 135.00 | 238.85 | 103.85 | 0.02 | 0.05 | 0.03 | (2,350.00) | 231.15 | 2,581.15 | (0.48) | 0.05 | 0.53 | 135.00 | 2,819.99 | 2,684.99 | 0.00 | 0.05 | 0.05 | 0.00 | 0.05 | 0.05 | |
| 61000-12-10 FICA - Fin Mgmt | 1,610.31 | 1,688.31 | 78.00 | 0.29 | 0.38 | 0.08 | 1,564.06 | 1,633.85 | 69.79 | 0.32 | 0.38 | 0.06 | 26,452.95 | 19,932.96 | (6,519.99) | 0.44 | 0.38 | (0.06) | 0.44 | 0.38 | (0.06) | |
| 62100-12-10 Workers Comp - Fin Mgmt | 15.00 | 15.55 | 0.55 | 0.00 | 0.00 | 0.00 | 15.00 | 15.05 | 0.05 | 0.00 | 0.00 | 0.00 | 180.00 | 183.60 | 3.60 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 62200-12-10 MERS DB - Financial Management | 2,511.17 | 2,552.31 | 41.14 | 0.46 | 0.57 | 0.11 | 2,511.17 | 2,469.98 | (41.19) | 0.51 | 0.57 | 0.05 | 30,134.04 | 30,133.74 | (0.30) | 0.50 | 0.57 | 0.07 | 0.50 | 0.57 | 0.07 | |
| 62250-12-10 MERS DC:Financial Management | 0.00 | 471.06 | 471.06 | 0.00 | 0.10 | 0.10 | 0.00 | 455.86 | 455.86 | 0.00 | 0.10 | 0.10 | 3,043.72 | 5,561.53 | 2,517.81 | 0.05 | 0.10 | 0.05 | 0.05 | 0.10 | 0.05 | |
| 62300-12-10 Health Ins - Financial Mgmt | 354.55 | 1,005.27 | 650.72 | 0.06 | 0.22 | 0.16 | (733.96) | 1,005.27 | 1,739.23 | (0.15) | 0.23 | 0.38 | 8,926.72 | 12,063.24 | 3,136.52 | 0.15 | 0.23 | 0.08 | 0.15 | 0.23 | 0.08 | |
| 62350-12-10 Dental Ins - Financial Mgmt | 0.00 | 130.65 | 130.65 | 0.00 | 0.03 | 0.03 | 0.00 | 130.65 | 130.65 | 0.00 | 0.03 | 0.03 | 524.42 | 1,567.80 | 1,043.38 | 0.01 | 0.03 | 0.02 | 0.01 | 0.03 | 0.02 | |
| 63110-12-10 Office Supplies | 1,869.80 | 1,421.05 | (448.75) | 0.34 | 0.32 | (0.03) | 1,905.84 | 1,375.21 | (530.63) | 0.39 | 0.32 | (0.07) | 18,613.38 | 16,777.56 | (1,835.82) | 0.31 | 0.32 | 0.01 | 0.31 | 0.32 | 0.01 | |
| 63120-12-10 Copy Supplies | 880.85 | 654.85 | (226.00) | 0.16 | 0.15 | (0.02) | 548.00 | 633.73 | 85.73 | 0.11 | 0.15 | 0.03 | 14,360.32 | 7,731.48 | (6,628.84) | 0.24 | 0.15 | (0.09) | 0.24 | 0.15 | (0.09) | |
| 63130-12-10 Computer Supplies | 2,718.47 | 3,574.59 | 856.12 | 0.50 | 0.80 | 0.30 | 3,553.67 | 3,574.59 | 20.92 | 0.73 | 0.82 | 0.09 | 29,896.82 | 42,895.08 | 12,998.26 | 0.50 | 0.81 | 0.31 | 0.50 | 0.81 | 0.31 | |
| 63140-12-10 Postage | 1,381.36 | 900.94 | (480.42) | 0.25 | 0.20 | (0.05) | 1,189.08 | 871.88 | (317.20) | 0.24 | 0.20 | (0.04) | 9,035.40 | 10,636.91 | 1,601.51 | 0.15 | 0.20 | 0.05 | 0.15 | 0.20 | 0.05 | |
| 63150-12-10 Small Equipment - IT | 1,314.05 | 1,558.16 | 244.11 | 0.24 | 0.35 | 0.11 | 1,947.49 | 1,507.90 | (439.59) | 0.40 | 0.35 | (0.05) | 31,250.35 | 18,396.35 | (12,854.00) | 0.52 | 0.35 | (0.17) | 0.52 | 0.35 | (0.17) | |
| 64100-12-10 Professional Services - Finan | 875.00 | 0.00 | (875.00) | 0.16 | 0.00 | (0.16) | 1,725.00 | 0.00 | (1,725.00) | 0.35 | 0.00 | (0.35) | 2,600.00 | 0.00 | (2,600.00) | 0.04 | 0.00 | (0.04) | 0.04 | 0.00 | (0.04) | |
| 64110-12-10 Audit Expenses | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,900.00 | 2,900.00 | 1,000.00 | 0.03 | 0.05 | 0.02 | 0.03 | 0.05 | 0.02 | |
| 64150-12-10 IT Consultants | 640.00 | 3,457.21 | 2,817.21 | 0.12 | 0.77 | 0.65 | 1,467.00 | 3,457.21 | 1,990.21 | 0.30 | 0.79 | 0.49 | 17,547.60 | 41,486.52 | 23,938.92 | 0.29 | 0.78 | 0.49 | 0.29 | 0.78 | 0.49 | |
| 64180-12-10 Printing & Binding | 637.34 | 447.38 | (189.96) | 0.12 | 0.10 | (0.02) | 540.95 | 447.38 | (93.57) | 0.11 | 0.10 | (0.01) | 7,132.61 | 5,368.56 | (1,764.05) | 0.12 | 0.10 | (0.02) | 0.12 | 0.10 | (0.02) | |
| 64190-12-10 Data Processing | 4,045.48 | 1,638.35 | (2,407.13) | 0.74 | 0.36 | (0.38) | (680.79) | 1,638.35 | 2,319.14 | (0.14) | 0.38 | 0.52 | 46,602.49 | 19,660.20 | (26,942.29) | 0.77 | 0.37 | (0.40) | 0.77 | 0.37 | (0.40) | |
| 64200-12-10 Maintenance Agreements Softwa | 26,888.29 | 24,310.02 | (2,578.27) | 4.92 | 5.41 | 0.48 | 29,810.89 | 24,310.02 | (5,500.87) | 6.11 | 5.59 | (0.52) | 328,657.04 | 291,720.24 | (36,936.80) | 5.45 | 5.50 | 0.04 | 5.45 | 5.50 | 0.04 | |
| 64350-12-10 Equipment Repairs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 249.20 | 0.00 | (249.20) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 64358-12-10 Communication Equip Repairs | 2,017.00 | 2,596.50 | 579.50 | 0.37 | 0.58 | 0.21 | 2,264.94 | 2,596.50 | 331.56 | 0.46 | 0.60 | 0.13 | 22,460.53 | 31,158.00 | 8,697.47 | 0.37 | 0.59 | 0.21 | 0.37 | 0.59 | 0.21 | |
| 65400-12-10 Education & Training - Fin Mgt | 0.00 | 155.32 | 155.32 | 0.00 | 0.03 | 0.03 | 0.00 | 155.32 | 155.32 | 0.00 | 0.04 | 0.04 | 2,218.41 | 1,863.84 | (354.57) | 0.04 | 0.04 | 0.00 | 0.04 | 0.04 | 0.00 | |
| 65450-12-10 Travel - Mileage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 203.68 | 0.00 | (203.68) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 65700-12-10 Other Insurance | 10,752.94 | 25,000.00 | 14,247.06 | 1.97 | 5.56 | 3.59 | 25,374.38 | 25,000.00 | (374.38) | 5.20 | 5.75 | 0.55 | 289,871.12 | 300,000.00 | 10,128.88 | 4.81 | 5.65 | 0.84 | 4.81 | 5.65 | 0.84 | |
| 66100-12-10 Telephone-Snf | 6,179.33 | 5,000.00 | (1,179.33) | 1.13 | 1.11 | (0.02) | 5,731.40 | 5,000.00 | (731.40) | 1.17 | 1.15 | (0.02) | 66,710.52 | 60,000.00 | (6,710.52) | 1.11 | 1.13 | 0.02 | 1.11 | 1.13 | 0.02 | |
| 66120-12-10 Internet | 2,452.31 | 2,500.00 | 47.69 | 0.45 | 0.56 | 0.11 | 1,453.91 | 2,500.00 | 1,046.09 | 0.30 | 0.57 | 0.28 | 32,202.37 | 30,000.00 | (2,202.37) | 0.53 | 0.57 | 0.03 | 0.53 | 0.57 | 0.03 | |
| 66130-12-10 Cellular Phone | 3,510.90 | 1,125.93 | (2,384.97) | 0.64 | 0.25 | (0.39) | 2,813.18 | 1,125.93 | (1,687.25) | 0.58 | 0.26 | (0.32) | 34,962.11 | 13,511.16 | (21,450.95) | 0.58 | 0.25 | (0.33) | 0.58 | 0.25 | (0.33) | |
| 67200-12-10 Television - SNF | 2,097.90 | 2,386.81 | 288.91 | 0.38 | 0.53 | 0.15 | 2,104.15 | 2,386.81 | 282.66 | 0.43 | 0.55 | 0.12 | 25,110.70 | 28,641.72 | 3,531.02 | 0.42 | 0.54 | 0.12 | 0.42 | 0.54 | 0.12 | |

Grand Traverse Pavilions - SNF
 SNF Income Statement
 12/1/2024 to 12/31/2024

| | CURRENT PERIOD | | | | | | PRIOR PERIOD | | | | | | YEAR TO DATE | | | | | |
|---|-------------------|-------------------|--------------------|--------------|--------------|---------------|-------------------|-------------------|-------------------|--------------|--------------|---------------|---------------------|---------------------|---------------------|--------------|--------------|---------------|
| | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day |
| Finance (con't) | 129,924.25 | 133,204.07 | 3,279.82 | 23.80 | 29.63 | 5.84 | 140,250.93 | 131,351.05 | (8,899.88) | 28.72 | 30.20 | 1.47 | 1,743,332.04 | 1,590,230.69 | (153,101.35) | 28.92 | 29.96 | 1.04 |
| TOTAL Finance | | | | | | | | | | | | | | | | | | |
| Human Resources | | | | | | | | | | | | | | | | | | |
| 60000-15-10 Salary & Wages - Human Resour | 25,104.61 | 16,177.10 | (8,927.51) | 4.60 | 3.60 | (1.00) | 21,229.29 | 15,655.26 | (5,574.03) | 4.35 | 3.60 | (0.75) | 222,206.14 | 190,994.16 | (31,211.98) | 3.69 | 3.60 | (0.09) |
| 60900-15-10 Longevity - Human Resources | 110.00 | 233.77 | 123.77 | 0.02 | 0.05 | 0.03 | (2,300.00) | 226.23 | 2,526.23 | (0.47) | 0.05 | 0.52 | 110.00 | 2,760.00 | 2,650.00 | 0.00 | 0.05 | 0.05 |
| 61000-15-10 FICA - Human Res | 2,006.72 | 1,213.28 | (793.44) | 0.37 | 0.27 | (0.10) | 1,476.50 | 1,174.14 | (302.36) | 0.30 | 0.27 | (0.03) | 18,956.67 | 14,324.53 | (4,632.14) | 0.31 | 0.27 | (0.04) |
| 62100-15-10 Workers Comp - Human Res | 10.00 | 10.37 | 0.37 | 0.00 | 0.00 | 0.00 | 10.00 | 10.03 | 0.03 | 0.00 | 0.00 | 0.00 | 120.00 | 122.41 | 2.41 | 0.00 | 0.00 | 0.00 |
| 62200-15-10 MERS DB - Human Resources | 2,821.67 | 2,867.94 | 46.27 | 0.52 | 0.64 | 0.12 | 2,821.67 | 2,775.42 | (46.25) | 0.58 | 0.64 | 0.06 | 33,860.04 | 33,860.17 | 0.13 | 0.56 | 0.64 | 0.08 |
| 62250-15-10 MERS DC:Human Resources | 901.68 | 0.00 | (901.68) | 0.17 | 0.00 | (0.17) | 726.34 | 0.00 | (726.34) | 0.15 | 0.00 | (0.15) | 5,029.39 | 0.00 | (5,029.39) | 0.08 | 0.00 | (0.08) |
| 62300-15-10 Health Ins - Human Resources | 1,442.25 | 863.78 | (578.47) | 0.26 | 0.19 | (0.07) | 1,442.25 | 863.78 | (578.47) | 0.30 | 0.20 | (0.10) | 14,717.71 | 10,365.36 | (4,352.35) | 0.24 | 0.20 | (0.05) |
| 62350-15-10 Dental Ins - Human Resources | 164.12 | 177.60 | 13.48 | 0.03 | 0.04 | 0.01 | 164.12 | 177.60 | 13.48 | 0.03 | 0.04 | 0.01 | 1,502.22 | 2,131.20 | 628.98 | 0.02 | 0.04 | 0.02 |
| 62370-15-10 Life Insurance | 168.31 | 127.46 | (40.85) | 0.03 | 0.03 | 0.00 | 150.11 | 127.46 | (22.65) | 0.03 | 0.03 | 0.00 | 1,721.14 | 1,529.52 | (191.62) | 0.03 | 0.03 | 0.00 |
| 62910-15-10 Employee Recogn | 3,279.39 | 1,666.67 | (1,612.72) | 0.60 | 0.37 | (0.23) | 2,499.24 | 1,666.67 | (832.57) | 0.51 | 0.38 | (0.13) | 32,299.12 | 20,000.04 | (12,299.08) | 0.54 | 0.38 | (0.16) |
| 62991-15-10 Other Fringe Benefit - Cobra | 0.00 | 156.15 | 156.15 | 0.00 | 0.03 | 0.03 | 0.00 | 156.15 | 156.15 | 0.00 | 0.04 | 0.04 | 1,002.30 | 1,873.80 | 871.50 | 0.02 | 0.04 | 0.02 |
| 62997-15-10 HSA Funding | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 150.00 | 0.00 | (150.00) | 0.00 | 0.00 | 0.00 |
| 64000-15-10 Contract Services - HR | 2,350.75 | 2,574.79 | 224.04 | 0.43 | 0.57 | 0.14 | 2,121.25 | 2,574.79 | 453.54 | 0.43 | 0.59 | 0.16 | 39,310.89 | 30,897.48 | (8,413.41) | 0.65 | 0.58 | (0.07) |
| 64125-15-10 Employee Advertising/Recruiti | 544.28 | 0.00 | (544.28) | 0.10 | 0.00 | (0.10) | 2,885.21 | 0.00 | (2,885.21) | 0.59 | 0.00 | (0.59) | 24,641.95 | 0.00 | (24,641.95) | 0.41 | 0.00 | (0.41) |
| 65112-69-10 CNA Registry Fee | 200.00 | 62.05 | (137.95) | 0.04 | 0.01 | (0.02) | 160.00 | 62.05 | (97.95) | 0.03 | 0.01 | (0.02) | 2,160.00 | 744.60 | (1,415.40) | 0.04 | 0.01 | (0.02) |
| 65118-69-10 Testing Fees | 0.00 | 2,520.25 | 2,520.25 | 0.00 | 0.56 | 0.56 | 0.00 | 2,520.25 | 2,520.25 | 0.00 | 0.58 | 0.58 | 25,050.00 | 30,243.00 | 5,193.00 | 0.42 | 0.57 | 0.15 |
| 65400-15-10 Education & Training - Hum Res | 36.32 | 145.53 | 109.21 | 0.01 | 0.03 | 0.03 | 300.00 | 145.53 | (154.47) | 0.06 | 0.03 | (0.03) | 3,389.70 | 1,746.36 | (1,643.34) | 0.06 | 0.03 | (0.02) |
| TOTAL Human Resources | 39,140.10 | 28,796.74 | (10,343.36) | 7.17 | 6.41 | (0.76) | 33,685.98 | 28,135.36 | (5,550.62) | 6.90 | 6.47 | (0.43) | 426,227.27 | 341,592.63 | (84,634.64) | 7.07 | 6.44 | (0.63) |
| Community Relations and Volunteer Services | | | | | | | | | | | | | | | | | | |
| 60000-20-10 Salary & Wages - Volunteer & | 0.00 | 4,469.56 | 4,469.56 | 0.00 | 0.99 | 0.99 | 0.00 | 4,325.38 | 4,325.38 | 0.00 | 0.99 | 0.99 | 29,453.76 | 52,769.64 | 23,315.88 | 0.49 | 0.99 | 0.51 |
| 61000-20-10 FICA - Volunteer & Comm Rel | 0.00 | 341.92 | 341.92 | 0.00 | 0.08 | 0.08 | 0.00 | 330.89 | 330.89 | 0.00 | 0.08 | 0.08 | 2,367.36 | 4,036.86 | 1,669.50 | 0.04 | 0.08 | 0.04 |
| 62100-20-10 Workers Comp - Vol & Comm Rel | 5.00 | 5.18 | 0.18 | 0.00 | 0.00 | 0.00 | 5.00 | 5.02 | 0.02 | 0.00 | 0.00 | 0.00 | 60.00 | 61.19 | 1.19 | 0.00 | 0.00 | 0.00 |
| 62200-20-10 MERS DB - Volunteer & Comm Rel | 973.75 | 989.72 | 15.97 | 0.18 | 0.22 | 0.04 | 973.75 | 957.80 | (15.95) | 0.20 | 0.22 | 0.02 | 11,685.00 | 11,685.11 | 0.11 | 0.19 | 0.22 | 0.03 |
| 62250-20-10 MERS DC: Volunteer & Comm Rel | 0.00 | 52.51 | 52.51 | 0.00 | 0.01 | 0.01 | 0.00 | 50.81 | 50.81 | 0.00 | 0.01 | 0.01 | 1,602.33 | 619.93 | (982.40) | 0.03 | 0.01 | (0.01) |
| 65100-25-10 Dues & Memberships | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 50.00 | 0.00 | (50.00) | 0.00 | 0.00 | 0.00 | |
| 65450-20-10 Marketing and Fund Raising | 0.00 | 7,916.67 | 7,916.67 | 0.00 | 1.76 | 1.76 | 3,279.96 | 7,916.67 | 4,636.71 | 0.67 | 1.82 | 1.15 | 46,685.00 | 95,000.04 | 48,315.04 | 0.77 | 1.79 | 1.02 |
| TOTAL Community Relations and Volunteer Services | 978.75 | 13,775.56 | 12,796.81 | 0.18 | 3.06 | 2.89 | 4,258.71 | 13,586.57 | 9,327.86 | 0.87 | 3.12 | 2.25 | 91,903.45 | 164,172.77 | 72,269.32 | 1.52 | 3.09 | 1.57 |
| Maintenance | | | | | | | | | | | | | | | | | | |
| 60000-30-10 Salary & Wages - ES | 86,774.25 | 55,162.08 | (31,612.17) | 15.89 | 12.27 | (3.62) | 73,269.21 | 53,382.66 | (19,886.55) | 15.00 | 12.27 | (2.73) | 796,378.29 | 651,268.43 | (145,109.86) | 13.21 | 12.27 | (0.94) |
| 60900-30-10 Longevity - Environmental Serv | 475.00 | 335.41 | (139.59) | 0.09 | 0.07 | (0.01) | (3,300.00) | 324.59 | 3,624.59 | (0.68) | 0.07 | 0.75 | 475.00 | 3,960.00 | 3,485.00 | 0.01 | 0.07 | (0.07) |
| 61000-30-10 FICA - Environ Serv | 6,287.75 | 4,137.16 | (2,150.59) | 1.15 | 0.92 | (0.23) | 4,731.78 | 4,003.70 | (728.08) | 0.97 | 0.92 | (0.05) | 56,998.46 | 48,845.16 | (8,153.30) | 0.95 | 0.92 | (0.03) |
| 62100-30-10 Workers Comp - Plant Ops | 2,500.00 | 518.36 | (1,981.64) | 0.46 | 0.12 | (0.34) | 500.00 | 501.64 | 1.64 | 0.10 | 0.12 | 0.01 | 8,350.13 | 6,120.00 | (2,230.13) | 0.14 | 0.12 | (0.02) |
| 62200-30-10 MERS DB - Env. Serv. | 4,184.58 | 4,253.20 | 68.62 | 0.77 | 0.95 | 0.18 | 4,184.58 | 4,116.00 | (68.58) | 0.86 | 0.95 | 0.09 | 50,214.96 | 50,215.20 | 0.24 | 0.83 | 0.95 | 0.11 |
| 62250-30-10 MERS DC:Environmental Services | 1,408.66 | 282.44 | (1,126.22) | 0.26 | 0.06 | (0.20) | 1,176.23 | 273.33 | (902.90) | 0.24 | 0.06 | (0.18) | 12,357.55 | 3,334.62 | (9,022.93) | 0.21 | 0.06 | (0.14) |
| 62300-30-10 Health Ins - Env Serv | 4,784.69 | 5,897.18 | 1,112.49 | 0.88 | 1.31 | 0.44 | 6,250.92 | 5,897.18 | (353.74) | 1.28 | 1.36 | 0.08 | 64,097.62 | 70,766.16 | 6,668.54 | 1.06 | 1.33 | 0.27 |
| 62310-30-10 Health Ins - Retirees - EVS | 710.00 | 2,029.07 | 1,319.07 | 0.13 | 0.45 | 0.32 | 3,860.00 | 2,029.07 | (1,830.93) | 0.79 | 0.47 | (0.32) | 27,790.44 | 24,348.84 | (3,441.60) | 0.46 | 0.46 | 0.00 |
| 62350-30-10 Dental Ins - Env Serv | 324.27 | 334.83 | 10.56 | 0.06 | 0.07 | 0.02 | 324.27 | 334.83 | 10.56 | 0.07 | 0.08 | 0.01 | 3,733.84 | 4,017.96 | 284.12 | 0.06 | 0.08 | 0.01 |
| 62940-30-10 Uniforms - Plant Ops | 1,333.81 | 289.81 | (1,044.00) | 0.24 | 0.06 | (0.18) | 336.46 | 289.81 | (46.65) | 0.07 | 0.07 | 0.00 | 10,635.55 | 3,477.72 | (7,157.83) | 0.18 | 0.07 | (0.11) |
| 63100-30-10 Supplies - Plant Ops | 12,675.21 | 5,948.38 | (6,726.83) | 2.32 | 1.32 | (1.00) | 7,017.07 | 5,756.50 | (1,260.57) | 1.44 | 1.32 | (0.11) | 98,912.70 | 70,229.27 | (28,683.43) | 1.64 | 1.32 | (0.32) |
| 63150-30-10 Small Equipment | 5,661.67 | 4,616.41 | (1,045.26) | 1.04 | 1.03 | (0.01) | 2,441.94 | 4,467.49 | 2,025.55 | 0.50 | 1.03 | 0.53 | 68,943.90 | 54,503.40 | (14,440.50) | 1.14 | 1.03 | (0.12) |
| 64300-30-10 Building Repairs | 33,226.65 | 15,233.77 | (17,992.88) | 6.09 | 3.39 | (2.70) | 13,845.72 | 15,233.77 | 1,388.05 | 2.84 | 3.50 | 0.67 | 153,587.29 | 182,805.24 | 29,217.95 | 2.55 | 3.44 | 0.90 |
| 64350-30-10 Equipment Repairs | 5,454.00 | 4,616.11 | (837.89) | 1.00 | 1.03 | 0.03 | 361.02 | 4,616.11 | 4,255.09 | 0.07 | 1.06 | 0.99 | 50,976.94 | 55,393.32 | 4,416.38 | 0.85 | 1.04 | 0.20 |
| 64360-30-10 Vehicle Repair | 5,996.65 | 166.23 | (5,830.42) | 1.10 | 0.04 | (1.06) | 1,525.91 | 166.23 | (1,359.68) | 0.31 | 0.04 | (0.27) | 20,252.64 | 1,994.76 | (18,257.88) | 0.34 | 0.04 | (0.30) |
| 64370-30-10 Elevator | 0.00 | 95.20 | 95.20 | 0.00 | 0.02 | 0.02 | 0.00 | 95.20 | 95.20 | 0.00 | 0.02 | 0.02 | 10,127.24 | 1,142.40 | (8,984.84) | 0.17 | 0.02 | (0.15) |
| 64410-30-10 Lawn, Tree and Brush Services | 822.50 | 1,696.46 | 873.96 | 0.15 | 0.38 | 0.23 | 6,732.00 | 1,696.46 | (5,035.54) | 1.38 | 0.39 | (0.99) | 17,121.12 | 20,357.52 | 3,236.40 | 0.28 | 0.38 | 0.10 |

Grand Traverse Pavilions - SNF
 SNF Income Statement
 12/1/2024 to 12/31/2024

Facility #

Page # 5

| | CURRENT PERIOD | | | | | | PRIOR PERIOD | | | | | | YEAR TO DATE | | | | | | |
|---|-------------------|-------------------|--------------------|--------------|--------------|---------------|-------------------|-------------------|--------------------|--------------|--------------|---------------|---------------------|---------------------|---------------------|--------------|--------------|---------------|--|
| | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | |
| Maintenance (con't) | | | | | | | | | | | | | | | | | | | |
| 64420-30-10 Snow Removal - Contract | 2,709.00 | 1,515.59 | (1,193.41) | 0.50 | 0.34 | (0.16) | 0.00 | 1,515.59 | 1,515.59 | 0.00 | 0.35 | 0.04 | 11,886.87 | 18,187.08 | 6,300.21 | 0.20 | 0.34 | 0.15 | |
| 65400-30-10 Education & Training - ES | 0.00 | 157.85 | 157.85 | 0.00 | 0.04 | 0.04 | 0.00 | 157.85 | 157.85 | 0.00 | 0.04 | 0.04 | 980.37 | 1,894.20 | 913.83 | 0.02 | 0.04 | 0.02 | |
| 65460-30-10 Vehicle Fuel | 460.68 | 882.80 | 422.12 | 0.08 | 0.20 | 0.11 | 658.17 | 882.80 | 224.63 | 0.13 | 0.20 | 0.07 | 10,999.54 | 10,593.60 | (405.94) | 0.18 | 0.20 | 0.02 | |
| 65800-30-10 Parking Garage Expenses | (2,111.64) | 1,717.18 | 3,828.82 | (0.39) | 0.38 | 0.77 | 1,685.72 | 1,717.19 | 31.47 | 0.35 | 0.39 | 0.05 | 16,499.62 | 20,606.27 | 4,106.65 | 0.27 | 0.39 | 0.11 | |
| 6610-30-10 Water | 3,189.28 | 3,366.95 | 177.67 | 0.58 | 0.75 | 0.16 | 3,449.68 | 3,258.34 | (191.34) | 0.71 | 0.75 | 0.04 | 44,278.59 | 39,751.74 | (4,526.85) | 0.73 | 0.75 | 0.01 | |
| 66620-30-10 Sewer | 8,281.80 | 6,004.90 | (2,276.90) | 1.52 | 1.34 | (0.18) | 8,995.80 | 5,811.19 | (3,184.61) | 1.84 | 1.34 | (0.51) | 96,898.10 | 70,896.54 | (26,001.56) | 1.61 | 1.34 | (0.27) | |
| 66700-30-10 Electric | 0.00 | 23,415.23 | 23,415.23 | 0.00 | 5.21 | 5.21 | 22,751.59 | 22,659.90 | (91.69) | 4.66 | 5.21 | 0.55 | 261,117.78 | 276,450.78 | 15,333.00 | 4.33 | 5.21 | 0.88 | |
| 66740-30-10 Natural Gas | (6,036.62) | 9,262.63 | 15,299.25 | (1.11) | 2.06 | 3.17 | 12,533.87 | 8,963.84 | (3,570.03) | 2.57 | 2.06 | (0.51) | 87,719.00 | 109,358.81 | 21,639.81 | 1.46 | 2.06 | 0.61 | |
| 66810-30-10 Refuse Disposal | 1,025.87 | 3,116.09 | 2,090.22 | 0.19 | 0.69 | 0.51 | 2,523.25 | 3,116.09 | 592.84 | 0.52 | 0.72 | 0.20 | 32,537.69 | 37,393.08 | 4,855.39 | 0.54 | 0.70 | 0.16 | |
| TOTAL Maintenance | 180,138.06 | 155,051.32 | (25,086.74) | 32.99 | 34.49 | 1.50 | 175,855.19 | 151,267.36 | (24,587.83) | 36.01 | 34.77 | (1.24) | 2,013,871.23 | 1,837,912.10 | (175,959.13) | 33.41 | 34.63 | 1.22 | |
| Housekeeping | | | | | | | | | | | | | | | | | | | |
| 60000-40-10 Salary & Wages - Housekeeping | 78,282.22 | 57,394.71 | (20,887.51) | 14.34 | 12.77 | (1.57) | 65,164.95 | 55,543.27 | (9,621.68) | 13.35 | 12.77 | (0.58) | 705,830.86 | 677,627.88 | (28,202.98) | 11.71 | 12.77 | 1.06 | |
| 60900-40-10 Longevity - Housekeeping | 150.00 | 889.34 | 739.34 | 0.03 | 0.20 | 0.17 | (8,750.00) | 860.66 | 9,610.66 | (1.79) | 0.20 | 1.99 | 150.00 | 10,499.99 | 10,349.99 | 0.00 | 0.20 | 0.20 | |
| 61000-40-10 FICA - Housekeeping | 6,013.59 | 4,304.60 | (1,708.99) | 1.10 | 0.96 | (0.14) | 4,728.77 | 4,165.75 | (563.02) | 0.97 | 0.96 | (0.01) | 52,576.35 | 50,822.09 | (1,754.26) | 0.87 | 0.96 | 0.09 | |
| 62100-40-10 Workers Comp - Housekeeping | 650.00 | 673.87 | 23.87 | 0.12 | 0.15 | 0.03 | 650.00 | 652.13 | 2.13 | 0.13 | 0.15 | 0.02 | 8,109.22 | 7,956.00 | (153.22) | 0.13 | 0.15 | 0.02 | |
| 62200-40-10 MERS DB - Housekeeping | 1,541.17 | 1,566.45 | 25.28 | 0.28 | 0.35 | 0.07 | 1,541.17 | 1,515.92 | (25.25) | 0.32 | 0.35 | 0.03 | 18,494.04 | 18,494.22 | 0.18 | 0.31 | 0.35 | 0.04 | |
| 62250-40-10 MERS DC:Housekeeping | 2,449.53 | 2,352.08 | (97.45) | 0.45 | 0.52 | 0.07 | 1,970.59 | 2,276.21 | 305.62 | 0.40 | 0.52 | 0.12 | 27,170.45 | 27,769.73 | 599.28 | 0.45 | 0.52 | 0.07 | |
| 62300-40-10 Health Ins - Housekeeping | 6,387.63 | 4,984.34 | (1,403.29) | 1.17 | 1.11 | (0.06) | 6,387.63 | 4,984.34 | (1,403.29) | 1.31 | 1.15 | (0.16) | 82,302.06 | 59,812.08 | (22,489.98) | 1.37 | 1.13 | (0.24) | |
| 62350-40-10 Dental Ins - Housekeeping | 468.39 | 416.51 | (51.88) | 0.09 | 0.09 | 0.01 | 468.39 | 416.51 | (51.88) | 0.10 | 0.10 | 0.00 | 4,952.82 | 4,998.12 | 45.30 | 0.08 | 0.09 | 0.01 | |
| 62940-40-10 Uniforms - Housekeeping | 367.72 | 147.49 | (220.23) | 0.07 | 0.03 | (0.03) | 0.00 | 147.49 | 147.49 | 0.00 | 0.03 | 0.03 | 1,510.57 | 1,769.88 | 259.31 | 0.03 | 0.03 | 0.01 | |
| 63100-40-10 Supplies - Housekeeping | 6,797.92 | 6,676.27 | (121.65) | 1.25 | 1.49 | 0.24 | 7,447.56 | 6,460.91 | (986.65) | 1.53 | 1.49 | (0.04) | 105,993.98 | 78,823.07 | (27,170.91) | 1.76 | 1.49 | (0.27) | |
| 64000-40-10 Contract Services-Hskpg | 1,975.00 | 2,043.02 | 68.02 | 0.36 | 0.45 | 0.09 | 0.00 | 1,977.11 | 1,977.11 | 0.00 | 0.45 | 0.45 | 8,563.55 | 24,120.79 | 15,557.24 | 0.14 | 0.45 | 0.31 | |
| TOTAL Housekeeping | 105,083.17 | 81,448.68 | (23,634.49) | 19.25 | 18.12 | (1.13) | 79,609.06 | 79,000.30 | (608.76) | 16.30 | 18.16 | 1.86 | 1,015,653.90 | 962,693.85 | (52,960.05) | 16.85 | 18.14 | 1.29 | |
| Laundry | | | | | | | | | | | | | | | | | | | |
| 60000-45-10 Salary & Wages - Laundry | 43,180.75 | 25,499.28 | (17,681.47) | 7.91 | 5.67 | (2.24) | 34,645.95 | 24,676.72 | (9,969.23) | 7.10 | 5.67 | (1.42) | 367,049.94 | 301,056.00 | (65,993.94) | 6.09 | 5.67 | (0.42) | |
| 60900-45-10 Longevity - Laundry | 230.00 | 203.28 | (26.72) | 0.04 | 0.05 | 0.00 | (2,000.00) | 196.72 | 2,196.72 | (0.41) | 0.05 | 0.45 | 230.00 | 2,400.00 | 2,170.00 | 0.00 | 0.05 | 0.04 | |
| 61000-45-10 FICA - Laundry | 3,046.26 | 1,912.45 | (1,133.81) | 0.56 | 0.43 | (0.13) | 2,299.89 | 1,850.75 | (449.14) | 0.47 | 0.43 | (0.05) | 26,404.31 | 22,579.21 | (3,825.10) | 0.44 | 0.43 | (0.01) | |
| 62100-45-10 Workers Comp - Laundry | 250.00 | 259.18 | 9.18 | 0.05 | 0.06 | 0.01 | 250.00 | 250.82 | 0.82 | 0.05 | 0.06 | 0.01 | 3,000.00 | 3,060.00 | 60.00 | 0.05 | 0.06 | 0.01 | |
| 62200-45-10 MERS DB - Laundry | 1,621.17 | 1,647.73 | 26.56 | 0.30 | 0.37 | 0.07 | 1,621.17 | 1,594.57 | (26.60) | 0.33 | 0.37 | 0.03 | 19,454.04 | 19,453.81 | (0.23) | 0.32 | 0.37 | 0.04 | |
| 62250-45-10 MERS DC:Laundry | 410.32 | 393.90 | (16.42) | 0.08 | 0.09 | 0.01 | 341.47 | 381.19 | 39.72 | 0.07 | 0.09 | 0.02 | 4,726.10 | 4,650.55 | (75.55) | 0.08 | 0.09 | 0.01 | |
| 62300-45-10 Health Ins - Laundry | 2,491.10 | 2,499.57 | 8.47 | 0.46 | 0.56 | 0.10 | 4,962.24 | 2,499.57 | (2,462.67) | 1.02 | 0.57 | (0.44) | 33,409.32 | 29,994.84 | (3,414.48) | 0.55 | 0.57 | 0.01 | |
| 62350-45-10 Dental Ins - Laundry | 180.15 | 196.00 | 15.85 | 0.03 | 0.04 | 0.01 | 180.15 | 196.00 | 15.85 | 0.04 | 0.05 | 0.01 | 1,952.81 | 2,352.00 | 399.19 | 0.03 | 0.04 | 0.01 | |
| 63100-45-10 Supplies - Laundry | 6,078.27 | 4,094.93 | (1,983.34) | 1.11 | 0.91 | (0.20) | 4,299.07 | 3,962.83 | (336.24) | 0.88 | 0.91 | 0.03 | 58,096.49 | 48,346.57 | (9,749.92) | 0.96 | 0.91 | (0.05) | |
| 63535-45-10 Linen Replacements - Laundry | 1,552.20 | 1,626.93 | 74.73 | 0.28 | 0.36 | 0.08 | 0.00 | 1,574.45 | 1,574.45 | 0.00 | 0.36 | 0.36 | 23,917.95 | 19,208.28 | (4,709.67) | 0.40 | 0.36 | (0.03) | |
| TOTAL Laundry | 59,040.22 | 38,333.25 | (20,706.97) | 10.81 | 8.53 | (2.29) | 46,599.94 | 37,183.62 | (9,416.32) | 9.54 | 8.55 | (1.00) | 538,240.96 | 453,101.26 | (85,139.70) | 8.93 | 8.54 | (0.39) | |
| Dietary | | | | | | | | | | | | | | | | | | | |
| 63150-50-10 Small Equipment - Dietary | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 9,738.60 | 0.00 | (9,738.60) | 0.16 | 0.00 | (0.16) | |
| 64000-50-10 Contract Svcs-Dining | 234,946.71 | 216,445.92 | (18,500.79) | 43.03 | 48.15 | 5.12 | 224,741.75 | 216,445.92 | (8,295.83) | 46.03 | 49.76 | 3.73 | 2,716,209.05 | 2,597,351.04 | (118,858.01) | 45.06 | 48.94 | 3.88 | |
| TOTAL Dietary | 234,946.71 | 216,445.92 | (18,500.79) | 43.03 | 48.15 | 5.12 | 224,741.75 | 216,445.92 | (8,295.83) | 46.03 | 49.76 | 3.73 | 2,725,947.65 | 2,597,351.04 | (128,596.61) | 45.23 | 48.94 | 3.72 | |
| Therapy | | | | | | | | | | | | | | | | | | | |
| 60000-65-10 Salary & Wages - Therapy | 163,591.09 | 112,897.44 | (50,693.65) | 29.96 | 25.12 | (4.85) | 143,627.50 | 109,255.59 | (34,371.91) | 29.41 | 25.12 | (4.30) | 1,699,865.38 | 1,332,918.18 | (366,947.20) | 28.20 | 25.12 | (3.09) | |
| 60900-65-10 Longevity-Therapy | 725.00 | 406.56 | (318.44) | 0.13 | 0.09 | (0.04) | (4,000.00) | 393.44 | 4,393.44 | (0.82) | 0.09 | 0.91 | 725.00 | 4,800.01 | 4,075.01 | 0.01 | 0.09 | 0.08 | |
| 61000-65-10 FICA - Therapy | 12,199.69 | 8,467.31 | (3,732.38) | 2.23 | 1.88 | (0.35) | 9,854.88 | 8,194.17 | (1,660.71) | 2.02 | 1.88 | (0.13) | 121,766.56 | 99,968.88 | (21,797.68) | 2.02 | 1.88 | (0.14) | |
| 62100-65-10 Workers Comp - Therapy | 500.00 | 518.36 | 18.36 | 0.09 | 0.12 | 0.02 | 500.00 | 501.64 | 1.64 | 0.10 | 0.12 | 0.01 | 6,000.00 | 6,120.00 | 120.00 | 0.10 | 0.12 | 0.02 | |
| 62200-65-10 MERS DB - Therapy | 8,474.17 | 8,613.06 | 138.89 | 1.55 | 1.92 | 0.36 | 8,474.17 | 8,335.22 | (138.95) | 1.74 | 1.92 | 0.18 | 101,690.04 | 101,689.68 | (0.36) | 1.69 | 1.92 | 0.23 | |
| 62250-65-10 MERS DC:Therapy | 1,394.57 | 800.45 | (594.12) | 0.26 | 0.18 | (0.08) | 1,208.60 | 774.62 | (433.98) | 0.25 | 0.18 | (0.07) | 18,420.75 | 9,450.43 | (8,970.32) | 0.31 | 0.18 | (0.13) | |
| 62300-65-10 Health Ins - Therapy Services | 7,197.56 | 4,054.55 | (3,143.01) | 1.32 | 0.90 | (0.42) | 14,382.15 | 3,923.76 | (10,458.39) | 2.95 | 0.90 | (2.04) | 100,261.30 | 47,869.85 | (52,391.45) | 1.66 | 0.90 | (0.76) | |

Grand Traverse Pavilions - SNF
 SNF Income Statement
 12/1/2024 to 12/31/2024

Facility #

Page # 6

| | CURRENT PERIOD | | | | | | PRIOR PERIOD | | | | | | YEAR TO DATE | | | | | |
|--|-------------------|-------------------|--------------------|--------------|--------------|---------------|-------------------|-------------------|--------------------|--------------|--------------|---------------|---------------------|---------------------|---------------------|--------------|--------------|---------------|
| | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day |
| Therapy (con't) | | | | | | | | | | | | | | | | | | |
| 62350-65-10 Dental Ins - Therapy | 426.33 | 341.96 | (84.37) | 0.08 | 0.08 | 0.00 | 473.25 | 341.96 | (131.29) | 0.10 | 0.08 | (0.02) | 5,003.35 | 4,103.52 | (899.83) | 0.08 | 0.08 | (0.01) |
| 63100-65-10 Supplies - Therapy | 261.87 | 419.98 | 158.11 | 0.05 | 0.09 | 0.05 | 612.94 | 406.43 | (206.51) | 0.13 | 0.09 | (0.03) | 5,718.65 | 4,958.46 | (760.19) | 0.09 | 0.09 | 0.00 |
| 63150-65-10 Small Equipment - Therapy | 277.98 | 37.46 | (240.52) | 0.05 | 0.01 | (0.04) | 77.35 | 36.25 | (41.10) | 0.02 | 0.01 | (0.01) | 2,891.17 | 442.26 | (2,448.91) | 0.05 | 0.01 | (0.04) |
| 64100-65-10 Professional Service - Medica | 3,555.13 | 433.21 | (3,121.92) | 0.65 | 0.10 | (0.55) | 0.00 | 419.24 | 419.24 | 0.00 | 0.10 | 0.10 | 11,627.37 | 5,114.69 | (6,512.68) | 0.19 | 0.10 | (0.10) |
| 64120-65-10 Advertising-Wellness Center | 169.15 | 0.00 | (169.15) | 0.03 | 0.00 | (0.03) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,006.02 | 0.00 | (1,006.02) | 0.02 | 0.00 | (0.02) |
| 64150-65-10 Consultant - Therapy | 4,243.11 | 4,414.40 | 171.29 | 0.78 | 0.98 | 0.20 | 4,359.70 | 4,272.00 | (87.70) | 0.89 | 0.98 | 0.09 | 56,949.87 | 52,118.40 | (4,831.47) | 0.94 | 0.98 | 0.04 |
| 64280-65-10 Pool Maintenance | 2,473.65 | 412.21 | (2,061.44) | 0.45 | 0.09 | (0.36) | 658.06 | 412.21 | (245.85) | 0.13 | 0.09 | (0.04) | 11,014.16 | 4,946.52 | (6,067.64) | 0.18 | 0.09 | (0.09) |
| 65100-65-10 Dues & Memberships - Therapy | 0.00 | 39.58 | 39.58 | 0.00 | 0.01 | 0.01 | 0.00 | 39.58 | 39.58 | 0.00 | 0.01 | 0.01 | 0.00 | 474.96 | 474.96 | 0.00 | 0.01 | 0.01 |
| 65400-65-10 Education & Training - Therapy | 194.00 | 0.00 | (194.00) | 0.04 | 0.00 | (0.04) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 581.60 | 0.00 | (581.60) | 0.01 | 0.00 | (0.01) |
| 65450-65-10 Travel - Therapy | 14.74 | 0.00 | (14.74) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 88.44 | 0.00 | (88.44) | 0.00 | 0.00 | 0.00 |
| TOTAL Therapy | 205,698.04 | 141,856.53 | (63,841.51) | 37.67 | 31.56 | (6.11) | 180,228.60 | 137,306.11 | (42,922.49) | 36.91 | 31.56 | (5.34) | 2,143,609.66 | 1,674,975.84 | (468,633.82) | 35.56 | 31.56 | (4.00) |
| Ancillary | | | | | | | | | | | | | | | | | | |
| 63700-70-10 Medical Supplies | 4,213.61 | 2,444.17 | (1,769.44) | 0.77 | 0.54 | (0.23) | 2,019.42 | 2,365.33 | 345.91 | 0.41 | 0.54 | 0.13 | 37,243.41 | 28,856.99 | (8,386.42) | 0.62 | 0.54 | (0.07) |
| 63710-70-10 Oxygen | 4,564.05 | 3,101.36 | (1,462.69) | 0.84 | 0.69 | (0.15) | 5,105.13 | 3,001.32 | (2,103.81) | 1.05 | 0.69 | (0.36) | 41,913.56 | 36,616.08 | (5,297.48) | 0.70 | 0.69 | (0.01) |
| 63790-70-10 Legend Drugs | 49,014.54 | 34,726.78 | (14,287.76) | 8.98 | 7.73 | (1.25) | 18,202.52 | 33,606.56 | 15,404.04 | 3.73 | 7.73 | 4.00 | 451,378.28 | 410,000.04 | (41,378.24) | 7.49 | 7.73 | 0.24 |
| 63800-70-10 Lab Services | 1,421.40 | 1,216.42 | (204.98) | 0.26 | 0.27 | 0.01 | 1,915.68 | 1,177.18 | (738.50) | 0.39 | 0.27 | (0.12) | 21,229.36 | 14,361.60 | (6,867.76) | 0.35 | 0.27 | (0.08) |
| 63850-70-10 Radiology Services | 540.00 | 850.40 | 310.40 | 0.10 | 0.19 | 0.09 | 410.00 | 822.96 | 412.96 | 0.08 | 0.19 | 0.11 | 12,418.30 | 10,040.17 | (2,378.13) | 0.21 | 0.19 | (0.02) |
| 63855-70-10 Misc Medical Services | 145.29 | 231.13 | 85.84 | 0.03 | 0.05 | 0.02 | 235.47 | 223.67 | (11.80) | 0.05 | 0.05 | 0.00 | 2,753.25 | 2,728.81 | (24.44) | 0.05 | 0.05 | 0.01 |
| TOTAL Ancillary | 59,898.89 | 42,570.26 | (17,328.63) | 10.97 | 9.47 | (1.50) | 27,888.22 | 41,197.02 | 13,308.80 | 5.71 | 9.47 | 3.76 | 566,936.16 | 502,603.69 | (64,332.47) | 9.41 | 9.47 | (0.06) |
| Diversional Therapy | | | | | | | | | | | | | | | | | | |
| 60000-80-10 Salary & Wages - Life Enrichm | 37,395.72 | 31,104.37 | (6,291.35) | 6.85 | 6.92 | 0.07 | 31,455.83 | 30,101.01 | (1,354.82) | 6.44 | 6.92 | 0.48 | 345,681.34 | 367,232.27 | 21,550.93 | 5.74 | 6.92 | 1.18 |
| 60900-80-10 Longevity - Life Enrichment | 280.00 | 523.44 | 243.44 | 0.05 | 0.12 | 0.07 | (5,150.00) | 506.56 | 5,656.56 | (1.05) | 0.12 | 1.17 | 280.00 | 6,179.99 | 5,899.99 | 0.00 | 0.12 | 0.11 |
| 61000-80-10 FICA - Life Enrichment | 3,429.43 | 2,332.83 | (1,096.60) | 0.63 | 0.52 | (0.11) | 2,412.70 | 2,257.57 | (155.13) | 0.49 | 0.52 | 0.02 | 35,463.42 | 27,542.41 | (7,921.01) | 0.59 | 0.52 | (0.07) |
| 62100-80-10 Workers Comp - Life Enrichme | 100.00 | 103.67 | 3.67 | 0.02 | 0.02 | 0.00 | 100.00 | 100.33 | 0.33 | 0.02 | 0.02 | 0.00 | 1,200.00 | 1,223.99 | 23.99 | 0.02 | 0.02 | 0.00 |
| 62200-80-10 MERS DB - Life Enrichment | 633.75 | 644.17 | 10.42 | 0.12 | 0.14 | 0.03 | 633.75 | 623.39 | (10.36) | 0.13 | 0.14 | 0.01 | 7,605.00 | 7,605.36 | 0.36 | 0.13 | 0.14 | 0.02 |
| 62250-80-10 MERS DC:Life Enrichment | 1,162.82 | 0.00 | (1,162.82) | 0.21 | 0.00 | (0.21) | 910.08 | 0.00 | (910.08) | 0.19 | 0.00 | (0.19) | 12,310.22 | 0.00 | (12,310.22) | 0.20 | 0.00 | (0.20) |
| 62300-80-10 Health Ins - Life Enrichment | 6,289.16 | 3,015.82 | (3,273.34) | 1.15 | 0.67 | (0.48) | 2,968.28 | 3,015.82 | 47.54 | 0.61 | 0.69 | 0.09 | 35,953.39 | 36,189.84 | 236.45 | 0.60 | 0.68 | 0.09 |
| 62350-80-10 Dental Ins - Life Enrichment | 216.18 | 220.50 | 4.32 | 0.04 | 0.05 | 0.01 | 216.18 | 220.50 | 4.32 | 0.04 | 0.05 | 0.01 | 2,331.26 | 2,646.00 | 314.74 | 0.04 | 0.05 | 0.01 |
| 63100-80-10 Supplies - Diversional Therapy | 567.25 | 407.77 | (159.48) | 0.10 | 0.09 | (0.01) | 942.30 | 394.62 | (547.68) | 0.19 | 0.09 | (0.10) | 8,769.18 | 4,814.33 | (3,954.85) | 0.15 | 0.09 | (0.05) |
| 63105-80-10 Activity Supplies - Eden | 1,285.00 | 935.91 | (349.09) | 0.24 | 0.21 | (0.03) | 680.00 | 905.72 | 225.72 | 0.14 | 0.21 | 0.07 | 8,544.87 | 11,049.78 | 2,504.91 | 0.14 | 0.21 | 0.07 |
| 65400-80-10 Educ. & Training- Activities | 0.00 | 61.39 | 61.39 | 0.00 | 0.01 | 0.01 | 0.00 | 61.39 | 61.39 | 0.00 | 0.01 | 0.01 | 131.39 | 736.68 | 605.29 | 0.00 | 0.01 | 0.01 |
| 67250-80-10 Special Functions | 1,456.11 | 933.80 | (522.31) | 0.27 | 0.21 | (0.06) | 1,851.13 | 933.80 | (917.33) | 0.38 | 0.21 | (0.16) | 12,149.46 | 11,205.60 | (943.86) | 0.20 | 0.21 | 0.01 |
| 67510-80-10 Activity Expenses | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 41.93 | 0.00 | (41.93) | 0.01 | 0.00 | (0.01) | 668.82 | 0.00 | (668.82) | 0.01 | 0.00 | (0.01) |
| TOTAL Diversional Therapy | 52,815.42 | 40,283.67 | (12,531.75) | 9.67 | 8.96 | (0.71) | 37,062.18 | 39,120.71 | 2,058.53 | 7.59 | 8.99 | 1.40 | 471,088.35 | 476,426.25 | 5,337.90 | 7.82 | 8.98 | 1.16 |
| Human Services | | | | | | | | | | | | | | | | | | |
| 60000-85-10 Salary & Wages - Human Serv | 18,317.84 | 15,275.30 | (3,042.54) | 3.35 | 3.40 | 0.04 | 15,632.03 | 14,782.55 | (849.48) | 3.20 | 3.40 | 0.20 | 178,960.75 | 180,347.10 | 1,386.35 | 2.97 | 3.40 | 0.43 |
| 60900-85-10 Longevity - Human Services | 115.00 | 116.89 | 1.89 | 0.02 | 0.03 | 0.00 | (1,150.00) | 113.11 | 1,263.11 | (0.24) | 0.03 | 0.26 | 115.00 | 1,380.01 | 1,265.01 | 0.00 | 0.03 | 0.02 |
| 61000-85-10 FICA - Human Serv | 1,216.86 | 1,145.65 | (71.21) | 0.22 | 0.25 | 0.03 | 833.54 | 1,108.69 | 275.15 | 0.17 | 0.25 | 0.08 | 12,152.58 | 13,526.05 | 1,373.47 | 0.20 | 0.25 | 0.05 |
| 62100-85-10 Workers Comp - Human Serv | 20.00 | 20.73 | 0.73 | 0.00 | 0.00 | 0.00 | 20.00 | 20.07 | 0.07 | 0.00 | 0.00 | 0.00 | 240.00 | 244.79 | 4.79 | 0.00 | 0.00 | 0.00 |
| 62200-85-10 MERS DB - Human Services | 1,125.17 | 1,143.60 | 18.43 | 0.21 | 0.25 | 0.05 | 1,125.17 | 1,106.71 | (18.46) | 0.23 | 0.25 | 0.02 | 13,502.04 | 13,501.86 | (0.18) | 0.22 | 0.25 | 0.03 |
| 62250-85-10 MERS DC:Human Services | 593.58 | 755.81 | 162.23 | 0.11 | 0.17 | 0.06 | 463.22 | 731.43 | 268.21 | 0.09 | 0.17 | 0.07 | 6,812.40 | 8,923.44 | 2,111.04 | 0.11 | 0.17 | 0.06 |
| 62300-85-10 Health Ins - Human Services | 664.65 | 1,759.89 | 1,095.24 | 0.12 | 0.39 | 0.27 | 1,218.13 | 1,759.89 | 541.76 | 0.25 | 0.40 | 0.16 | 17,111.91 | 21,118.68 | 4,006.77 | 0.28 | 0.40 | 0.11 |
| 62350-85-10 Dental Ins - Human Services | 46.03 | 120.45 | 74.42 | 0.01 | 0.03 | 0.02 | 46.03 | 120.45 | 74.42 | 0.01 | 0.03 | 0.02 | 1,228.20 | 1,445.40 | 217.20 | 0.02 | 0.03 | 0.01 |
| 64150-85-10 Consultant Services-Psych. | 0.00 | 1,530.00 | 1,530.00 | 0.00 | 0.34 | 0.34 | 0.00 | 1,530.00 | 1,530.00 | 0.00 | 0.35 | 0.35 | 0.00 | 18,360.00 | 18,360.00 | 0.00 | 0.35 | 0.35 |
| 65400-85-10 Education & Training - Hum Ser | 0.00 | 91.80 | 91.80 | 0.00 | 0.02 | 0.02 | 0.00 | 91.80 | 91.80 | 0.00 | 0.02 | 0.02 | 0.00 | 1,101.60 | 1,101.60 | 0.00 | 0.02 | 0.02 |
| TOTAL Human Services | 22,099.13 | 21,960.12 | (139.01) | 4.05 | 4.89 | 0.84 | 18,188.12 | 21,364.70 | 3,176.58 | 3.72 | 4.91 | 1.19 | 230,122.88 | 259,948.93 | 29,826.05 | 3.82 | 4.90 | 1.08 |
| Child Care | | | | | | | | | | | | | | | | | | |

Grand Traverse Pavilions - SNF
 SNF Income Statement
 12/1/2024 to 12/31/2024

Facility #

Page # 7

| | CURRENT PERIOD | | | | | | PRIOR PERIOD | | | | | | YEAR TO DATE | | | | | |
|--|---------------------|---------------------|---------------------|-----------------|---------------|-----------------|---------------------|---------------------|---------------------|---------------|---------------|----------------|----------------------|----------------------|-----------------------|---------------|---------------|----------------|
| | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day | Actual \$ | Budget \$ | Var \$ | Actual / Day | Budget / Day | Var / Day |
| Child Care (con't) | | | | | | | | | | | | | | | | | | |
| 60060-10-70 Salary & Wages - CC Asst. CDC | 13,852.46 | 17,638.01 | 3,785.55 | 2.54 | 3.92 | 1.39 | 11,293.72 | 17,069.05 | 5,775.33 | 2.31 | 3.92 | 1.61 | 155,276.17 | 208,242.35 | 52,966.18 | 2.58 | 3.92 | 1.35 |
| 60070-10-70 Salary & Wages - Facilitator | 12,228.34 | 0.00 | (12,228.34) | 2.24 | 0.00 | (2.24) | 9,744.69 | 0.00 | (9,744.69) | 2.00 | 0.00 | (2.00) | 92,063.95 | 0.00 | (92,063.95) | 1.53 | 0.00 | (1.53) |
| 60900-00-70 Longevity - Child Day Care | 65.00 | 0.00 | (65.00) | 0.01 | 0.00 | (0.01) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 65.00 | 0.00 | (65.00) | 0.00 | 0.00 | 0.00 |
| 61000-00-70 FICA - CDC | 1,902.79 | 1,322.85 | (579.94) | 0.35 | 0.29 | (0.05) | 1,488.53 | 1,280.18 | (208.35) | 0.30 | 0.29 | (0.01) | 18,344.44 | 15,618.18 | (2,726.26) | 0.30 | 0.29 | (0.01) |
| 62200-00-70 MERS DB - CDC | 550.59 | 559.61 | 9.02 | 0.10 | 0.12 | 0.02 | 550.59 | 541.56 | (9.03) | 0.11 | 0.12 | 0.01 | 6,607.08 | 6,607.02 | (0.06) | 0.11 | 0.12 | 0.01 |
| 62250-00-70 MERS DC-Child Care | 513.95 | 365.32 | (148.63) | 0.09 | 0.08 | (0.01) | 358.32 | 353.54 | (4.78) | 0.07 | 0.08 | 0.01 | 6,412.60 | 4,313.16 | (2,099.44) | 0.11 | 0.08 | (0.03) |
| 62300-00-70 Health Ins - CDC | 1,494.66 | 1,326.75 | (167.91) | 0.27 | 0.30 | 0.02 | 2,352.39 | 1,326.75 | (1,025.64) | 0.48 | 0.31 | (0.18) | 21,308.87 | 15,921.00 | (5,387.87) | 0.35 | 0.30 | (0.05) |
| 62350-00-70 Dental Ins - CDC | 108.09 | 98.00 | (10.09) | 0.02 | 0.02 | 0.00 | 144.12 | 98.00 | (46.12) | 0.03 | 0.02 | (0.01) | 1,405.16 | 1,176.00 | (229.16) | 0.02 | 0.02 | 0.00 |
| 62940-00-70 Uniforms - CDC | 0.00 | 89.08 | 89.08 | 0.00 | 0.02 | 0.02 | 0.00 | 89.08 | 89.08 | 0.00 | 0.02 | 0.02 | 458.24 | 1,068.96 | 610.72 | 0.01 | 0.02 | 0.01 |
| 63100-83-70 Teaching/Educational Supplies | 59.97 | 13.05 | (46.92) | 0.01 | 0.00 | (0.01) | 0.00 | 12.63 | 12.63 | 0.00 | 0.00 | 0.00 | 213.79 | 154.08 | (59.71) | 0.00 | 0.00 | 0.00 |
| 63150-83-70 Small Equipment - CDC | 0.00 | 42.88 | 42.88 | 0.00 | 0.01 | 0.01 | 37.43 | 41.50 | 4.07 | 0.01 | 0.01 | 0.00 | 556.35 | 506.28 | (50.07) | 0.01 | 0.01 | 0.00 |
| 63500-50-70 Meals - CDC | 2,151.50 | 443.14 | (1,708.36) | 0.39 | 0.10 | (0.30) | 1,735.00 | 428.84 | (1,306.16) | 0.36 | 0.10 | (0.26) | 23,916.75 | 5,231.89 | (18,684.86) | 0.40 | 0.10 | (0.30) |
| 63501-50-70 Dietary Snacks - CDC | 109.80 | 145.81 | 36.01 | 0.02 | 0.03 | 0.01 | 0.00 | 141.10 | 141.10 | 0.00 | 0.03 | 0.03 | 946.65 | 1,721.47 | 774.82 | 0.02 | 0.03 | 0.02 |
| 67250-80-70 Special Functions - CDC | 12.72 | 6.63 | (6.09) | 0.00 | 0.00 | 0.00 | 0.00 | 6.63 | 6.63 | 0.00 | 0.00 | 0.00 | 12.72 | 79.56 | 66.84 | 0.00 | 0.00 | 0.00 |
| 68000-00-70 Indirect Costs-Childcare | 1,400.00 | 0.00 | (1,400.00) | 0.26 | 0.00 | (0.26) | 1,400.00 | 0.00 | (1,400.00) | 0.29 | 0.00 | (0.29) | 16,800.00 | 0.00 | (16,800.00) | 0.28 | 0.00 | (0.28) |
| 68999-10-70 Miscellaneous Exp-Childcare | 0.00 | 15.75 | 15.75 | 0.00 | 0.00 | 0.00 | 0.00 | 15.75 | 15.75 | 0.00 | 0.00 | 0.00 | 411.76 | 189.00 | (222.76) | 0.01 | 0.00 | 0.00 |
| TOTAL Child Care | 34,449.87 | 22,066.88 | (12,382.99) | 6.31 | 4.91 | (1.40) | 29,104.79 | 21,404.61 | (7,700.18) | 5.96 | 4.92 | (1.04) | 344,799.53 | 260,828.95 | (83,970.58) | 5.72 | 4.91 | (0.81) |
| Equipment Depreciation | | | | | | | | | | | | | | | | | | |
| 69110-97-10 Depreciation - Office | 2,303.66 | 2,303.66 | 0.00 | 0.42 | 0.51 | 0.09 | 2,303.66 | 2,303.66 | 0.00 | 0.47 | 0.53 | 0.06 | 27,643.92 | 27,643.92 | 0.00 | 0.46 | 0.52 | 0.06 |
| 69120-97-10 Depreciation Exp - Nursing | 4,137.59 | 4,137.59 | 0.00 | 0.76 | 0.92 | 0.16 | 4,137.59 | 4,137.59 | 0.00 | 0.85 | 0.95 | 0.10 | 49,651.08 | 49,651.08 | 0.00 | 0.82 | 0.94 | 0.11 |
| 69130-97-10 Depreciation - Dietary | 1,374.84 | 1,374.84 | 0.00 | 0.25 | 0.31 | 0.05 | 1,374.84 | 1,374.84 | 0.00 | 0.28 | 0.32 | 0.03 | 16,498.08 | 16,498.08 | 0.00 | 0.27 | 0.31 | 0.04 |
| 69140-97-10 Depreciation - Furniture | 661.90 | 661.90 | 0.00 | 0.12 | 0.15 | 0.03 | 661.90 | 661.90 | 0.00 | 0.14 | 0.15 | 0.02 | 7,942.80 | 7,942.80 | 0.00 | 0.13 | 0.15 | 0.02 |
| 69150-97-10 Depreciation - Maintenance | 1,634.28 | 1,634.28 | 0.00 | 0.30 | 0.36 | 0.06 | 1,634.28 | 1,634.28 | 0.00 | 0.33 | 0.38 | 0.04 | 19,611.36 | 19,611.36 | 0.00 | 0.33 | 0.37 | 0.04 |
| 69180-97-10 Depreciation - Vehicle | 877.04 | 877.04 | 0.00 | 0.16 | 0.20 | 0.03 | 877.04 | 877.04 | 0.00 | 0.18 | 0.20 | 0.02 | 10,524.48 | 10,524.48 | 0.00 | 0.17 | 0.20 | 0.02 |
| 69205-97-10 Depreciation-Equip Well. Ctr | 199.98 | 199.98 | 0.00 | 0.04 | 0.04 | 0.01 | 199.98 | 199.98 | 0.00 | 0.04 | 0.05 | 0.01 | 2,399.76 | 2,399.76 | 0.00 | 0.04 | 0.05 | 0.01 |
| TOTAL Equipment Depreciation | 11,189.29 | 11,189.29 | 0.00 | 2.05 | 2.49 | 0.44 | 11,189.29 | 11,189.29 | 0.00 | 2.29 | 2.57 | 0.28 | 134,271.48 | 134,271.48 | 0.00 | 2.23 | 2.53 | 0.30 |
| TOTAL SNF Operating Expenses | 2,769,003.22 | 2,035,972.63 | (733,030.59) | 507.14 | 452.94 | (54.20) | 2,402,297.93 | 1,986,704.33 | (415,593.60) | 491.97 | 456.71 | (35.26) | 28,492,543.89 | 24,138,961.79 | (4,353,582.10) | 472.71 | 454.85 | (17.86) |
| Net Operating Income | (661,317.61) | 58,432.05 | (719,749.66) | (121.12) | 13.00 | (160.12) | 115,594.82 | 41,777.65 | 73,817.17 | 23.67 | 9.60 | 16.97 | 1,609,065.71 | 598,358.73 | 1,010,706.98 | 26.70 | 11.27 | 19.04 |
| SNF Building Depreciation | | | | | | | | | | | | | | | | | | |
| 90010-00-10 Depreciation - Land Improv | 1,593.98 | 1,593.98 | 0.00 | 0.29 | 0.35 | 0.06 | 1,593.98 | 1,593.98 | 0.00 | 0.33 | 0.37 | 0.04 | 19,127.76 | 19,127.76 | 0.00 | 0.32 | 0.36 | 0.04 |
| 90100-00-10 Depreciation - Building | 38,499.29 | 38,499.29 | 0.00 | 7.05 | 8.56 | 1.51 | 38,499.29 | 38,499.29 | 0.00 | 7.88 | 8.85 | 0.97 | 461,991.48 | 461,991.48 | 0.00 | 7.66 | 8.71 | 1.04 |
| 90105-00-10 Depreciation - Parking Structr | 5,437.08 | 5,437.08 | 0.00 | 1.00 | 1.21 | 0.21 | 5,437.08 | 5,437.08 | 0.00 | 1.11 | 1.25 | 0.14 | 65,244.96 | 65,244.96 | 0.00 | 1.08 | 1.23 | 0.15 |
| 90110-00-10 Depreciation - Bldg Improv | 12,328.30 | 12,328.30 | 0.00 | 2.26 | 2.74 | 0.48 | 12,328.30 | 12,328.30 | 0.00 | 2.52 | 2.83 | 0.31 | 147,939.60 | 147,939.60 | 0.00 | 2.45 | 2.79 | 0.33 |
| 90115-00-10 Depreciation-Bldg Imp WellCtr | 2,653.67 | 2,653.67 | 0.00 | 0.49 | 0.59 | 0.10 | 2,653.67 | 2,653.67 | 0.00 | 0.54 | 0.61 | 0.07 | 31,844.04 | 31,844.04 | 0.00 | 0.53 | 0.60 | 0.07 |
| TOTAL SNF Building Depreciation | 60,512.32 | 60,512.32 | 0.00 | 11.08 | 13.46 | 2.38 | 60,512.32 | 60,512.32 | 0.00 | 12.39 | 13.91 | 1.52 | 726,147.84 | 726,147.84 | 0.00 | 12.05 | 13.68 | 1.64 |
| Net Income | (721,829.93) | (2,080.27) | (719,749.66) | (132.20) | (0.46) | (160.12) | 55,082.50 | (18,734.67) | 73,817.17 | 11.28 | (4.31) | 16.97 | 882,917.87 | (127,789.11) | 1,010,706.98 | 14.65 | (2.41) | 19.04 |

Grand Traverse Pavilions - SNF
 Cottage Income Statement
 12/1/2024 to 12/31/2024

Include Adjustment Periods: NO Include Closing Periods: NO

| | CURRENT PERIOD | | | PRIOR PERIOD | | | YEAR TO DATE | | |
|------------------------------------|----------------|----------------|-----------------|----------------|----------------|-----------------|------------------|------------------|------------------|
| | Actual \$ | Budget \$ | Var \$ | Actual \$ | Budget \$ | Var \$ | Actual \$ | Budget \$ | Var \$ |
| Cottage Revenue | | | | | | | | | |
| Room Rental-Cottage-Private | 206,024 | 278,428 | (72,404) | 198,782 | 278,428 | (79,646) | 2,341,382 | 3,341,139 | (999,757) |
| Room Rental-Cottage-MA Waiver | 0 | 0 | 0 | 0 | 0 | 0 | 251,629 | 0 | 251,629 |
| Room Rental-Cottage-Priv Insur | 67,520 | 0 | 67,520 | 70,520 | 0 | 70,520 | 445,635 | 0 | 445,635 |
| Respite-Cottages | 24,570 | 1,930 | 22,640 | 16,500 | 1,868 | 14,632 | 239,405 | 22,790 | 216,615 |
| Registration Fee - Cottages | 1,000 | 167 | 833 | 250 | 167 | 83 | 4,000 | 2,000 | 2,000 |
| Ancillary Rev - Cottages | 934 | 813 | 121 | 587 | 786 | (199) | 10,098 | 9,593 | 505 |
| Meal Plan | 29,950 | 28,023 | 1,927 | 30,670 | 27,119 | 3,551 | 341,665 | 330,855 | 10,810 |
| Personal Care Services- Privat | 1,710 | 14,979 | (13,269) | 2,403 | 14,496 | (12,092) | 20,424 | 176,850 | (156,426) |
| Contractual Discount-Private | (7,795) | 0 | (7,795) | (7,795) | 0 | (7,795) | (85,553) | 0 | (85,553) |
| Contractual Allow MA Waiver | 2,593 | 0 | 2,593 | 0 | 0 | 0 | (131,016) | 0 | (131,016) |
| Contractual Allowance PACE | (18,174) | 0 | (18,174) | (20,513) | 0 | (20,513) | (108,169) | 0 | (108,169) |
| Scholarships Private Pay | (2,782) | 0 | (2,782) | (2,682) | 0 | (2,682) | (53,174) | 0 | (53,174) |
| TOTAL Cottage Revenue | 305,551 | 324,340 | (18,789) | 288,722 | 322,864 | (34,142) | 3,276,326 | 3,883,227 | (606,901) |
| Cottage Other Revenue | | | | | | | | | |
| Beauty Shop Income | 493 | 777 | (284) | 370 | 777 | (407) | 5,726 | 9,324 | (3,598) |
| Misc Income-Cottage DCW Wage R | 0 | 0 | 0 | 0 | 0 | 0 | 3,010 | 0 | 3,010 |
| Donation Income - Cottages | 0 | 9,795 | (9,795) | 0 | 9,479 | (9,479) | 70,939 | 115,646 | (44,707) |
| TOTAL Cottage Other Revenue | 493 | 10,572 | (10,079) | 370 | 10,256 | (9,886) | 79,675 | 124,970 | (45,295) |
| Total Income | 306,044 | 334,912 | (28,869) | 289,092 | 333,121 | (44,029) | 3,356,001 | 4,008,197 | (652,196) |
| Cottage Operating Expenses | | | | | | | | | |
| Salary & Wages - Admin - Cott | 13,690 | 9,376 | (4,314) | 11,356 | 9,073 | (2,283) | 135,077 | 110,695 | (24,382) |
| Salary & Wages - ES Cottages | 3,225 | 9,324 | 6,099 | 1,440 | 9,024 | 7,583 | 44,313 | 110,087 | 65,775 |
| Salary & Wages - Hskpg Cottage | 4,878 | 0 | (4,878) | 4,529 | 0 | (4,529) | 47,703 | 0 | (47,703) |
| Salary & Wages - RN Cottages | 8,743 | 0 | (8,743) | 7,674 | 0 | (7,674) | 86,567 | 0 | (86,567) |
| Salary & Wages - LPN Cottages | 2,271 | 9,644 | 7,374 | 1,924 | 9,333 | 7,410 | 25,466 | 113,865 | 88,399 |
| Salary & Wages - CNA Cottages | 53,348 | 45,855 | (7,493) | 51,750 | 44,376 | (7,373) | 615,942 | 541,390 | (74,552) |
| Salary & Wages - UW Cottages | 98,033 | 65,114 | (32,920) | 80,326 | 63,013 | (17,313) | 814,185 | 768,761 | (45,424) |
| Longevity - Cottages Admin | 940 | 254 | (686) | (2,500) | 246 | 2,746 | 940 | 3,000 | 2,060 |
| FICA Admin Cottages | 1,059 | 703 | (356) | 709 | 681 | (28) | 9,174 | 8,302 | (872) |
| FICA - Env Serv Cottages | 496 | 699 | 203 | 431 | 677 | 246 | 4,476 | 8,257 | 3,781 |
| FICA - Cottage Housekeeping | 367 | 0 | (367) | 340 | 0 | (340) | 3,614 | 0 | (3,614) |
| FICA - RN LPN CNA and UW - Co | 11,133 | 9,046 | (2,087) | 8,336 | 8,754 | 418 | 101,487 | 106,801 | 5,314 |
| Workers Comp - Cottages | 672 | 697 | 25 | 672 | 674 | 2 | 10,069 | 8,225 | (1,844) |
| Workers Comp - Cottage Admin | 6 | 6 | 0 | 6 | 6 | 0 | 72 | 73 | 1 |
| MERS DB - Cottages | 6,096 | 6,196 | 100 | 6,096 | 5,996 | (100) | 73,148 | 73,148 | 0 |
| MERS DB - Cottages Admin | 2,220 | 2,257 | 36 | 2,220 | 2,184 | (36) | 26,644 | 26,644 | 0 |
| MERS DC-Cottage | 2,769 | 1,914 | (856) | 2,088 | 1,852 | (236) | 28,060 | 22,592 | (5,468) |
| MERS DC:Admin Cottages | 0 | 689 | 689 | 0 | 667 | 667 | 0 | 8,136 | 8,136 |
| Health Ins - Cottages | 8,635 | 9,252 | 617 | 11,722 | 9,252 | (2,470) | 125,435 | 111,024 | (14,412) |
| Dental Ins - Cottages | 778 | 672 | (106) | 814 | 672 | (142) | 8,583 | 8,061 | (522) |
| Supplies - Cottages | 0 | 0 | 0 | 53 | 0 | (53) | 172 | 0 | (172) |
| Supplies Plant Ops - Cottages | 0 | 0 | 0 | 0 | 0 | 0 | 438 | 0 | (438) |
| Supplies Housekeeping - Cotta | 0 | 0 | 0 | 663 | 0 | (663) | 663 | 0 | (663) |
| Supplies Laundry - Cottages | 0 | 0 | 0 | 0 | 0 | 0 | 703 | 0 | (703) |

Grand Traverse Pavilions - SNF
 Cottage Income Statement
 12/1/2024 to 12/31/2024

| | CURRENT PERIOD | | | PRIOR PERIOD | | | YEAR TO DATE | | |
|--|----------------|----------------|-----------------|----------------|----------------|-----------------|------------------|------------------|------------------|
| | Actual \$ | Budget \$ | Var \$ | Actual \$ | Budget \$ | Var \$ | Actual \$ | Budget \$ | Var \$ |
| Cottage Operating Expenses (con't) | | | | | | | | | |
| Activity Supplies - Cottages | 411 | 374 | (37) | 343 | 362 | 18 | 5,612 | 4,411 | (1,201) |
| Nursing Supplies - Cottages | 25 | 394 | 369 | 464 | 381 | (84) | 3,315 | 4,646 | 1,332 |
| Contract Services-Hskpg. | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 | 0 | (3,000) |
| Contract Services-Dining | 60,773 | 60,083 | (690) | 60,773 | 60,083 | (690) | 733,537 | 720,996 | (12,541) |
| Contract Services | 0 | 0 | 0 | 0 | 0 | 0 | 1,600 | 0 | (1,600) |
| Contract Svcs:Security-Cottag | 0 | 219 | 219 | 0 | 219 | 219 | 1,988 | 2,625 | 637 |
| Advertising - Cottages | 3,376 | 3,350 | (25) | 146 | 3,350 | 3,205 | 6,742 | 40,206 | 33,463 |
| Referral Fees | 0 | 625 | 625 | 1,515 | 625 | (890) | 9,937 | 7,497 | (2,439) |
| Printing & Binding - Comm Rel | 0 | 111 | 111 | 0 | 111 | 111 | 450 | 1,326 | 876 |
| Building Repairs - Cottages | 14,747 | 0 | (14,747) | 6,333 | 0 | (6,333) | 28,434 | 0 | (28,434) |
| Equipment Repairs - Cottages | 0 | 0 | 0 | 1,720 | 0 | (1,720) | 2,921 | 0 | (2,921) |
| Elevator-Cottages | 0 | 0 | 0 | 0 | 0 | 0 | 4,769 | 0 | (4,769) |
| Telephone - Cottages | 320 | 272 | (48) | 760 | 272 | (488) | 4,199 | 3,263 | (936) |
| Water - Cottages | 2,529 | 703 | (1,826) | 1,193 | 681 | (512) | 20,868 | 8,303 | (12,566) |
| Sewer - Cottages | 6,311 | 1,312 | (4,999) | 2,646 | 1,270 | (1,376) | 24,423 | 15,492 | (8,930) |
| Electric - Cottages | 5,182 | 4,492 | (690) | 5,331 | 4,347 | (984) | 66,352 | 53,032 | (13,320) |
| Natrual Gas - Cottages | (1,889) | 3,410 | 5,299 | 4,278 | 3,300 | (978) | 22,155 | 40,256 | 18,101 |
| Refuse Disposal - Cottages | 0 | 559 | 559 | 599 | 559 | (40) | 6,338 | 6,702 | 364 |
| Resident Loss Repl.- Cottages | 78 | 0 | (78) | 0 | 0 | 0 | 78 | 0 | (78) |
| Television - Cottages | 1,507 | 1,710 | 204 | 1,524 | 1,710 | 186 | 18,253 | 20,525 | 2,272 |
| Special Functions - Cottages | 533 | 192 | (341) | 280 | 192 | (88) | 1,887 | 2,303 | 417 |
| Beauty Shop Services | 397 | 641 | 244 | 295 | 641 | 345 | 4,579 | 7,689 | 3,110 |
| Indirect Costs-Cottages | 20,000 | 0 | (20,000) | 20,000 | 0 | (20,000) | 240,000 | 0 | (240,000) |
| Bond Interest Expense | 4,334 | 4,320 | (14) | 4,334 | 4,180 | (154) | 52,418 | 51,000 | (1,418) |
| Miscellaneous Exp - Cottages | 0 | 83 | 83 | 119 | 83 | (36) | 572 | 995 | 423 |
| Depreciation - Equip Cottages | 917 | 917 | 0 | 917 | 917 | 0 | 11,005 | 11,005 | 0 |
| TOTAL Cottage Operating Expenses | 338,909 | 255,462 | (83,447) | 304,218 | 249,760 | (54,459) | 3,438,364 | 3,031,334 | (407,030) |
| Net Operating Income | (32,865) | 79,450 | (112,315) | (15,126) | 83,361 | (98,487) | (82,363) | 976,863 | (1,059,226) |
| Cottage Building Depreciation | | | | | | | | | |
| Depreciation Bldg - Cottages | 19,018 | 19,018 | 0 | 19,018 | 19,018 | 0 | 228,220 | 228,220 | 0 |
| Depreciation-Cottage Bldg Impr | 4,304 | 4,304 | 0 | 4,304 | 4,304 | 0 | 51,643 | 51,643 | 0 |
| TOTAL Cottage Building Depreciation | 23,322 | 23,322 | 0 | 23,322 | 23,322 | 0 | 279,863 | 279,863 | 0 |
| Net Income | (56,187) | 56,128 | (112,315) | (38,448) | 60,039 | (98,487) | (362,225) | 697,001 | (1,059,226) |

Grand Traverse Pavilions - SNF
 Combined Income Statement
 12/1/2024 to 12/31/2024

Include Adjustment Periods: NO Include Closing Periods: NO

| | CURRENT PERIOD | | | PRIOR PERIOD | | | YEAR TO DATE | | |
|--------------------------|----------------|-----------|-----------|--------------|-----------|-----------|--------------|------------|-------------|
| | Actual \$ | Budget \$ | Var \$ | Actual \$ | Budget \$ | Var \$ | Actual \$ | Budget \$ | Var \$ |
| Service Revenue | 2,854,141 | 2,288,188 | 565,953 | 2,508,456 | 2,223,881 | 284,575 | 29,979,496 | 27,072,414 | 2,907,081 |
| Other Revenue | (461,812) | 141,129 | (602,940) | 277,129 | 137,722 | 139,408 | 3,221,315 | 1,673,103 | 1,548,212 |
| Total Revenue | 2,392,329 | 2,429,317 | (36,988) | 2,785,585 | 2,361,603 | 423,982 | 33,200,811 | 28,745,517 | 4,455,293 |
| Salaries & Wages | 1,938,598 | 1,258,825 | (679,773) | 1,586,663 | 1,218,217 | (368,446) | 18,510,584 | 14,862,252 | (3,648,332) |
| Benefits | 392,881 | 348,025 | (44,856) | 370,270 | 340,863 | (29,407) | 4,488,750 | 4,133,327 | (355,424) |
| Other Operating Expenses | 713,865 | 642,727 | (71,138) | 687,015 | 636,486 | (50,529) | 8,179,654 | 7,678,174 | (501,481) |
| Interest Expense | 29,062 | 29,752 | (690) | 29,062 | 28,792 | 270 | 349,843 | 351,267 | (1,424) |
| Depreciation | 95,941 | 95,941 | 0 | 95,941 | 95,941 | 0 | 1,151,287 | 1,151,287 | 0 |
| Total Operating Expenses | 3,170,346 | 2,375,269 | (795,077) | 2,768,951 | 2,320,298 | (448,652) | 32,680,118 | 28,176,306 | (4,503,812) |
| Net Operating Income | (778,017) | 54,048 | (832,065) | 16,634 | 41,304 | (24,670) | 520,693 | 569,211 | (48,519) |

Grand Traverse Pavilions - SNF
 Balance Sheet
 As Of 12/31/2024

| | CURRENT PERIOD | PRIOR PERIOD | PREVIOUS YEAR |
|---------------------------------------|-------------------|-------------------|--------------------|
| | Actual \$ | Actual \$ | Actual \$ |
| Assets | 0 | 0 | 0 |
| Current Assets | | | |
| Cash | | | |
| County Held Cash | | | |
| Cash - County | 7,605,778 | 8,723,993 | (5,682,255) |
| Cash - M.O.E. | 3,319 | 3,319 | 3,312 |
| TOTAL County Held Cash | 7,609,098 | 8,727,312 | (5,678,943) |
| Other Cash | | | |
| A/P Cash Clearing Account | 15,228 | 8,928 | 7,568 |
| Credit Card Bank | 0 | 0 | 26,481 |
| Cash - Resident Trust | 15,310 | 15,310 | 14,676 |
| Cash-Payroll | 6,705 | 6,705 | 6,705 |
| Cash - Advance Pay Funding Ac | 31,398 | 31,359 | 31,090 |
| TOTAL Other Cash | 68,640 | 62,302 | 86,520 |
| TOTAL Cash | 7,677,738 | 8,789,614 | (5,592,423) |
| Accounts Receivable | 5,319,532 | 5,148,160 | 3,208,703 |
| Other Receivables | | | |
| Medicaid QAS Settlement Rec | 798,521 | 754,879 | 467,916 |
| A/R QMI | 0 | 50,000 | 78,943 |
| Retention Credit Receivable | 0 | 0 | 6,970,430 |
| Grants Receivable | 0 | 0 | 4,924 |
| Due from Foundation | 6,944 | 9,746 | 13,383 |
| Medicaid Cost Settlement Rec. | 0 | 0 | 6,721,521 |
| MA Wage Pass Through Receiv | 82,927 | 77,186 | 63,947 |
| TOTAL Other Receivables | 888,392 | 891,811 | 14,321,065 |
| Inventory | 170,630 | 170,630 | 170,630 |
| Prepaid Expenses | 0 | 0 | 0 |
| Other Current Assets | | | |
| Prepaid Expenses/Deposits | 0 | 0 | 31,500 |
| Prepaid Insurance - General | 6,300 | 16,843 | 6,090 |
| Prepaid Insurance - Work Comp. | 0 | (3,635) | 0 |
| TOTAL Other Current Assets | 6,300 | 13,208 | 37,590 |
| TOTAL Current Assets | 14,062,592 | 15,013,424 | 12,145,565 |
| Non-Current Assets | | | |
| Property & Equipment | 15,313,546 | 15,395,861 | 16,098,817 |
| Other Non Current Assets | | | |
| Due from PACE North | 823,228 | 1,275,509 | 1,285,051 |
| Deferred Outflows-Pension Plan | 2,444,143 | 2,444,143 | 2,444,143 |
| Deferred Outflows-OPEB | 158,071 | 158,071 | 158,071 |
| TOTAL Other Non Current Assets | 3,425,442 | 3,877,723 | 3,887,265 |
| TOTAL Non-Current Assets | 18,738,988 | 19,273,584 | 19,986,083 |
| TOTAL Assets | 32,801,580 | 34,287,008 | 32,131,648 |
| Liabilities & Equity | | | |
| Liabilities | | | |
| Current Liabilities | | | |
| Accounts Payable | 911,584 | 676,533 | 845,048 |
| Accrued Expenses | 1,708,467 | 1,504,991 | 1,631,053 |

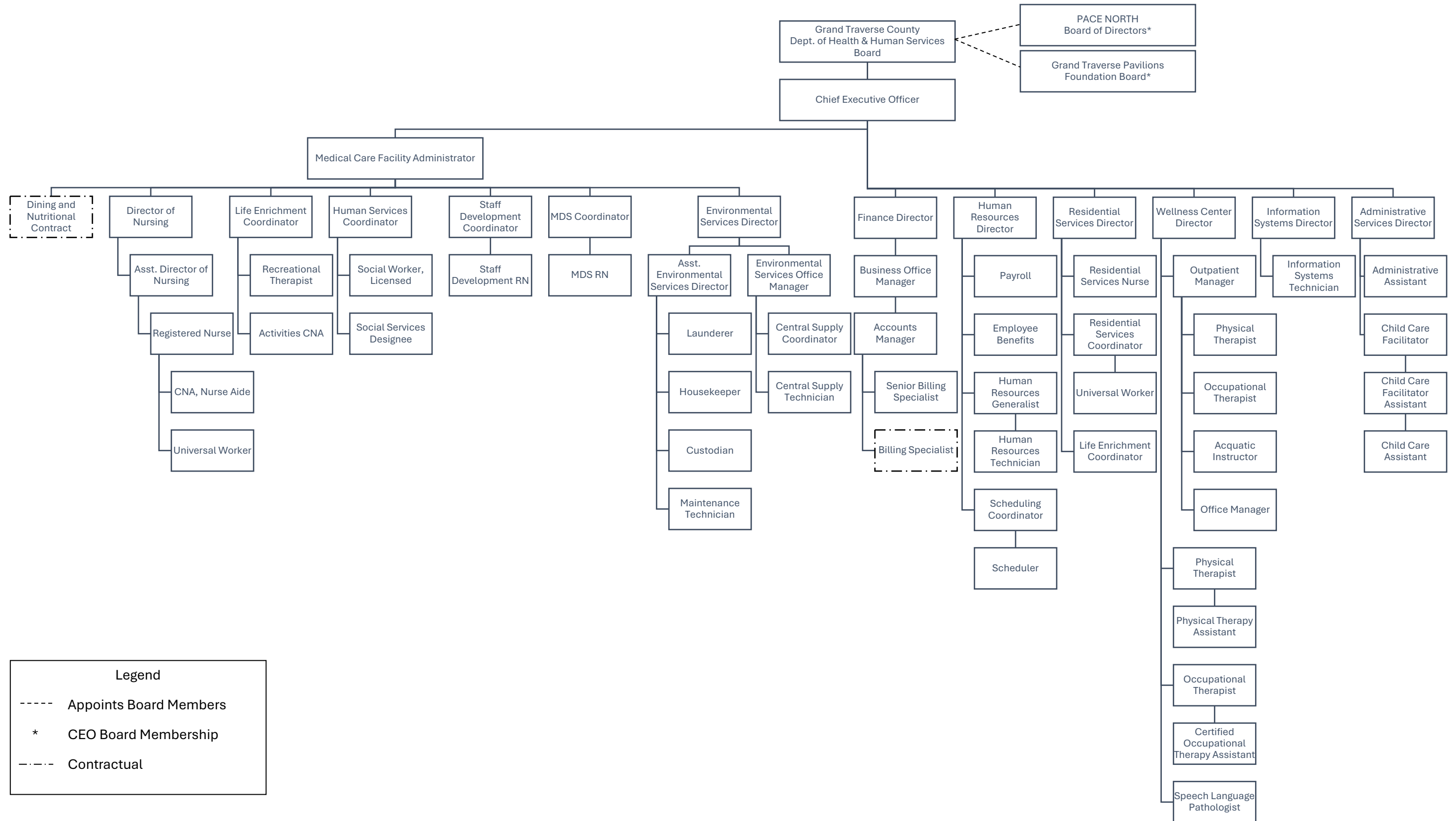
Grand Traverse Pavilions - SNF
 Balance Sheet
 As Of 12/31/2024

| | CURRENT PERIOD | PRIOR PERIOD | PREVIOUS YEAR |
|--|-------------------|-------------------|--------------------|
| | Actual \$ | Actual \$ | Actual \$ |
| Other Current Liabilities | | | |
| Current Portion of Bonds Paya | 720,000 | 720,000 | 720,000 |
| Interest Payable | 122,167 | 93,647 | 125,444 |
| Medicaid Cost Settle. Payable | 3,159,624 | 3,134,624 | 870,249 |
| QAS Settlement Payable | 0 | 0 | 367,316 |
| TOTAL Other Current Liabilities | 4,001,792 | 3,948,272 | 2,083,010 |
| TOTAL Current Liabilities | 6,621,843 | 6,129,796 | 4,559,111 |
| Non-Current Liabilities | | | |
| Long-Term Liabilities | | | |
| Net Pension Liabilities | 4,151,333 | 5,351,333 | 5,351,333 |
| Pension Bonds (Non-Union) Iss | 4,420,000 | 4,420,000 | 4,695,000 |
| Pension Bonds (Union) Issued | 4,195,000 | 4,195,000 | 4,410,000 |
| Bonds Payable-Series 2017 Haw | 1,380,000 | 1,380,000 | 1,610,000 |
| Def Los on Adv Refund-'17 | (39,044) | (39,586) | (45,551) |
| TOTAL Long-Term Liabilities | 14,107,289 | 15,306,747 | 16,020,782 |
| Other Non-Current Liabilities | | | |
| Deferred Inflow-OPEB | 925,946 | 925,946 | 925,946 |
| TOTAL Other Non-Current Liabilities | 925,946 | 925,946 | 925,946 |
| TOTAL Non-Current Liabilities | 15,033,235 | 16,232,693 | 16,946,728 |
| TOTAL Liabilities | 21,655,078 | 22,362,489 | 21,505,839 |
| Equity | | | |
| Equity | | | |
| RETAINED EARNINGS - PRIOR | 10,499,269 | 10,499,269 | 12,901,984 |
| Contributed Capital | 126,540 | 126,540 | 126,540 |
| TOTAL Equity | 10,625,809 | 10,625,809 | 13,028,524 |
| Net Income (Loss) | 520,693 | 1,298,710 | (2,402,715) |
| TOTAL Equity | 11,146,502 | 11,924,519 | 10,625,809 |
| TOTAL Liabilities & Equity | 32,801,580 | 34,287,008 | 32,131,648 |

Grand Traverse Pavilions - SNF
Cash Flow Statement
12/1/2024 to 12/31/2024

| | CURRENT PERIOD | PRIOR PERIOD | YEAR TO DATE |
|---|----------------|--------------|--------------|
| | Actual \$ | Actual \$ | Actual \$ |
| Cash from Operating Activity | 0 | 0 | 0 |
| Net Income | (778,017) | 16,634 | 520,693 |
| Net Cash provided by Operating Activities | | | |
| Depreciation and Amortization | 96,483 | 96,483 | 1,157,794 |
| Changes in Working Capital Items | | | |
| Accounts Receivable | (171,372) | 3,725 | (2,110,829) |
| Prepaid Expenses | 6,908 | 33,978 | 31,290 |
| Due to/from | 0 | 0 | 0 |
| Inventory | 0 | 0 | 0 |
| Accounts Payable | 233,674 | 42,754 | 60,855 |
| Other Assets | | | |
| Medicaid Settlement Receivable | 0 | 2,774,247 | 6,721,521 |
| Employee Retention Credit Receivable | 0 | 0 | 6,970,430 |
| Due From Foundation | 2,802 | (2,787) | 6,439 |
| Due From Grants | | | |
| Grants Receivable | 0 | 0 | 4,924 |
| TOTAL Due From Grants | 0 | 0 | 4,924 |
| Deferred Outflows | | | |
| TOTAL Deferred Outflows | 0 | 0 | 0 |
| Due From Pace North | 452,281 | (12) | 461,823 |
| Medicare Settlements Receivable | 0 | 0 | 0 |
| Medicaid Wage Pass Through Rec | (5,741) | 8,637 | (18,980) |
| QAS Receivable | (43,642) | (47,524) | (330,604) |
| QMI Receivable | 50,000 | (25,000) | 78,943 |
| TOTAL Other Assets | 455,700 | 2,707,561 | 13,894,496 |
| Accrued Payroll & Other Expenses | 233,372 | 43,329 | 79,818 |
| Other Liabilities | | | |
| TOTAL Other Liabilities | 0 | 0 | 0 |
| Other Accrued Liabilities | | | |
| Medicare Advanced Payment | 0 | 0 | 0 |
| Deferred Inflows | | | |
| TOTAL Deferred Inflows | 0 | 0 | 0 |
| CPE and Medicaid Audit Reserve | 25,000 | 2,113,115 | 2,289,375 |
| QAS Payable | 0 | 0 | (367,316) |
| Net Pension Liability | (1,200,000) | 0 | (1,200,000) |
| TOTAL Other Accrued Liabilities | (1,175,000) | 2,113,115 | 722,059 |
| TOTAL Changes in Working Capital Items | (416,717) | 4,944,463 | 12,677,689 |
| TOTAL Net Cash provided by Operating Activities | (320,234) | 5,040,946 | 13,835,483 |
| TOTAL Cash from Operating Activity | (1,098,251) | 5,057,580 | 14,356,176 |
| Cash from Investing Activity | | | |
| Fixed Asset Purchase | (13,625) | (121,410) | (366,015) |
| TOTAL Cash from Investing Activity | (13,625) | (121,410) | (366,015) |
| Cash from Financing Activities | | | |
| Long Term Debt | 0 | 0 | (720,000) |
| Short Term Debt/Notes Payable | 0 | 0 | 0 |
| TOTAL Cash from Financing Activities | 0 | 0 | (720,000) |
| Net Cash Activity | (1,111,876) | 4,936,170 | 13,270,161 |
| CASH BEG OF PERIOD | 8,789,614 | 3,853,444 | (5,592,423) |
| Cash Beginning Balances as of 11/30/2024 | 8,789,614 | 3,853,444 | (5,592,423) |
| Net Cash Activity | (1,111,876) | 4,936,170 | 13,270,161 |
| Cash Ending Balance | 7,677,738 | 8,789,614 | 7,677,738 |

**GRAND TRAVERSE PAVILIONS
ORGANIZATIONAL CHART**



Legend

- - - - - Appoints Board Members
- * CEO Board Membership
- · - · - Contractual

GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD
1000 Pavilions Circle, Traverse City, MI 49684
Telephone Number: 932-3000

9

Resolution 2025-1

Grand Traverse Pavilions
Grand Traverse Pavilions/Grand Traverse Medical Care

Authorized Representative

WHEREAS, The Grand Traverse County Department of Human Services Board as the governing body of the Grand Traverse Pavilions/Grand Traverse Medical care, has under PA 280, administrative responsibility for all County programming directed toward meeting the basic human services needs of primarily the economic disadvantaged residents of the County as well as programming as provided by the Grand Traverse Pavilions/Grand Traverse Medical Care, and,

WHEREAS, that for the purposes of Grand Traverse Pavilions/Grand Traverse Medical Care, David Hautamaki, the Administrator has been authorized as assistant secretary for the Grand Traverse County Department of Human Services Board, and

WHEREAS, the above named is to be held responsible operationally for the accountability and will maintain the necessary records as required by State and/or Federal authorities, and

WHEREAS, any other actions such as licensing, and any other documents, necessary or appropriate to effect transactions for the organization are hereby approved, and the Administrator is hereby authorized and directed to execute on behalf of the Department of Human Services Board and the organization, and

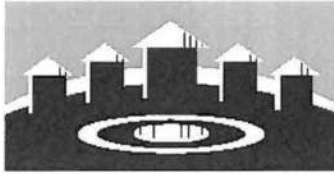
**THEREFORE
BE IT RESOLVED,** the Grand Traverse County Department of Human Services Board for the Grand Traverse Pavilions/Grand Traverse Medical Care, hereby designates David Hautamaki, who is the person with the power and full authority to sign paperwork on behalf of the Board in the interim of Board meetings, as so long as it is necessary for timeliness and continuance of daily operations and the board is informed at their next regularly scheduled meeting of such.

APPROVED _____
DISAPPROVED _____

at the January 30, 2025 meeting of the Grand Traverse County Department of Health and Human Services Board.

Mary Marois, Chair
Grand Traverse County Department of Health
and Human Services Board

Date



Grand Traverse Pavilions

A COMMUNITY CARING FOR GENERATIONS

MEMORANDUM

01/23/2025

TO: DHHS Board

FROM: Ryan Hutchins
Environmental Services Director

RE: Scotsman Ice Maker for Aspen Pantry

Attached please find full price bids from DirectSupply.com at \$7,189.00. Stafford-Smith, Inc at \$7,677.96 and Webstaurantstore.com at \$7,747.00.

All 3 bids are for a Scotsman Countertop Ice Maker. We utilize this same Ice maker in all our main dining rooms and our pantries on each pavilion. It is a durable machine and for continuity with all our spaces, having the same equipment ensures parts availability and easy installation.

I recommend we award this bid to DirectSupply.com to be purchased at \$7,189.00. This price includes free shipping, and the ice maker would arrive in a week after purchase.

Thank you,

Ryan Hutchins
Environmental Services Director

Kaitlin Corrao
866-300-4075





Sales Office
FAX 800-770-1707

Ms. Catherine Jasso
Environmental Services Manager
Grand Traverse Pavilions-HPSI
1000 Pavilions Cir
Traverse City, MI 49684-3098

1/23/2025
Quote: 16081415-A
Expiration: 2/7/2025

Dear Catherine,

Thank you for giving me the opportunity to quote the products listed below.

| Product | Price | Qty | Extended |
|--|--|-----|------------|
|  Scotsman HID525W-1 Meridian™ Touch-Free Countertop Nugget Ice & Water Dispenser, Water Cooled - Up to 500 lb. Production, 25 lb. Storage By Scotsman Ice Systems Product #C8691 • Manufacturer #HID525W-1 • Each Free Shipping Usually ships in 2 days | \$8,034.00 \$6,949.00 | 1 | \$6,949.00 |
|  Scotsman AquaPatrol™ Plus Single Cartridge Water Filtration System By Scotsman Ice Systems Product #2TC29 • Manufacturer #AP1-P • Each Free Shipping Usually ships in 2 days | \$353.99 \$240.00 | 1 | \$240.00 |

*Please note that this pricing is valid until February 07, 2025, and any shipping charges are estimates and may be subject to change. Additionally, our price will increase if tariffs are imposed on the products after the date of this Agreement. This quote, your purchase, and any confidential information (such as pricing) are subject to your contract with Direct Supply, or if you do not have a contract, then it is subject to our Terms of Use & Purchase found at www.directsupply.com/legal/terms-of-purchase. The products bid or offered may include non-domestic end products. Please contact us if you need additional information prior to accepting any order or if you are using federal funds (not including Medicare or Medicaid) to pay for any products or services. Please refer to our Privacy Policy found at www.directsupply.com/legal/privacy-policy for information on how we collect, use, and safeguard your personal information.

| Order Estimate | |
|----------------|-------------------|
| Subtotal | \$7,189.00 |
| Shipping | FREE |
| Tax | \$0.00 |
| Total | \$7,189.00 |

You've saved a total of \$1,198.99 on this quote!

As always, when you do business with Direct Supply, your satisfaction is 100% guaranteed. Period. Please call me at 866-300-4075 with any questions, or when you're ready to order.

Sincerely,

Kaitlin Corrao
Senior Account Manager

Order Online at: www.DirectSupply.net
7301 W Champions Way • Milwaukee, WI 53223

To:
Grand Traverse Pavilions
Catherine Jasso
1000 Pavilions Circle
Traverse City, MI 49684
231-932-3134 (Contact)

Project:
Grand Traverse Pavilions -
Ice/Water Dispenser

From:
Stafford Smith, Inc.
Gary Brown
400 West Front St.
Traverse City, MI 49684
O: (231) 946-5374 ext. 5
C: (231) 590-8069

Due to the global supply chain issues and subsequent freight issues, Stafford Smith is not responsible for any unforeseen surcharges, price increases and other increases in cost after the order is placed. These costs will be passed along to the customer.

| Item | Qty | Description | Sell | Sell Total |
|--------------------|------|---|------------|-------------------|
| 1 | 1 ea | ICE & WATER DISPENSER Scotsman Model No. HID525W-1 Meridian™ Ice & Water Dispenser, Touchfree® infrared dispensing, H2 Nugget Ice, water-cooled, production capacity up to 500 lb/24 hours at 70°/50° (400 lb AHRI certified at 90°/70°), 25 lb bin storage capacity, sealed maintenance-free bearings, removable bin, SmoothStream™ water dispensing, removable spouts and sink, enlarged 0.8" sink drain, recessed utility chase, stainless steel evaporator and auger, enlarged 11" dispensing area, USB software upgrade port, unit specific QR code, stainless steel exterior, AgION™ antimicrobial protection, R-404a refrigerant, includes 7.5' power cord with NEMA 5-15P plug, 115V/60/1-ph, 9.0 amps, cULus, engineered and assembled in USA | \$7,399.12 | \$7,399.12 |
| | 1 ea | NOTE: Sale of this product must comply with Scotsman's MSRP Policy; contact your Scotsman representative for details | | |
| | 1 ea | 3 year parts & labor warranties | | |
| | 1 ea | 5 year parts on compressor & condenser | | |
| | 1 ea | AP1-P AquaPatrol™ Plus Water Filtration System, single system, 2.1 gallons per minute max flow, designed for cubers up to 650 lb, and for flakers, nuggets & nugget dispensers up to 1,200 lb, cULus, NSF | \$240.89 | <Optional> |
| ITEM TOTAL: | | | | \$7,399.12 |

Free Shipping

Only

\$7,474.00/Each

or payments as low as **\$664.06/month** [Prequalify >](#)

Credit Key

Ships free with

Due to a manufacturer's price increase, this price will increase by **3.00%** on 02/01/25

Accessories & Options

Water Filtration System

What We Offer



Protect Your Product
Coverage starting at \$155.25

[Add Protection](#)

1 [Add to Cart](#)



Earn up to **\$224.22** back (22,422 points) with a [Webstaurant Rewards Visa® Credit Card](#)

[Wish List](#)

[Rapid Reorder](#)

Type: Touch-Free (Sensor)

[Touch-Free \(Sensor\)](#)

[Push-Button](#)

Installation Services

We're expanding our network! Let us know if you're interested in installation services for your area. [Get In Touch >](#)



Usually Ships in **2-4 Weeks** from manufacturer
Lead times vary based on manufacturer stock

Product Overview

- Dispenses ice and water
- 25 lb. bin storage capacity
- Produces up to 500 lb. of 3/4" x 5/16" x 3/8" nugget ice per day
- Antimicrobial technology molded into key components for greater sanitation
- Small footprint to maximize space
- Easy access and intuitive diagnostics for maintenance
- 115/60/1 electrical
- Water cooled

UPC Code:

840315401310

What are you looking for?

plus Unlock Savings with FREE Shipping! > **plus** Earn 3% Back & Save on Plus >

WebstaurantStore > Restaurant Equipment > Commercial Ice Equipment and Supplies > Ice Machines > Combination Ice and Water Dispensers and Machines > Scotsman HID525W-1 Meridian Countertop Water Cooled Ice Machine and Water Dispenser - 25 lb. Bin Storage

Scotsman HID525W-1 Meridian Countertop Water Cooled Ice Machine and Water Dispenser - 25 lb. Bin Storage

Item #: 720HID525W1 MFR #: HID525W-1

[Leave a review](#) | [4 answered questions](#)

