GRAND TRAVERSE COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD

REGULAR MEETING May 30, 2024

Open to the public 9:00 AM Garfield Township Hall – Upstairs Main Hall

3848 Veterans Dr, Traverse City, MI 49684

Persons with disabilities which the foregoing opportunities for participation will not address should contact Darcey Gratton at (231) 932-3010 or dgratton@gtpavilions.org with questions or concerns.

AGENDA

- 1. CALL TO ORDER
- 2. ROLL CALL

3. FIRST PUBLIC COMMENT

Any person shall be permitted to address a meeting of the Grand Traverse County Department of Health and Human Services Board which is required to be open to the public under the provisions of the Michigan Open Meetings Act, as amended. (MCLA 15.261, et.seq.) Public comment shall be carried out in accordance with the following Board Rules and Procedures:

- 1. Any person wishing to address the Board shall state his or her name and address.
- 2. Persons may address the Board on matters which are relevant to Grand Traverse Pavilions issues.
- 3. No person shall be allowed to speak more than once on the same matter, excluding time needed to answer Board Members questions. The Chairperson shall control the amount of time each person shall be allowed to speak, which shall not exceed three (3) minutes.
 - a) Chairperson may, at his or her discretion, extend the amount of time any person is allowed to speak.
 - b) Whenever a group wishes to address the Board, the Chairperson may require that the group designate a spokesperson; the Chairperson shall control the amount of time the spokesperson shall be allowed to speak, which shall not exceed fifteen (15) minutes.

The Board shall not comment or respond to a person who is addressing the Board. Silence or non-response from the Board should not be interpreted as disinterest or disagreement by the Board.

Please be respectful and refrain from personal or political attacks.

4. COUNTY LIAISON REPORT

5. APPROVAL OF AGENDA

6. CONSENT CALENDAR

The purpose of the consent calendar is to expedite business by grouping items to be dealt with by one Board motion without discussion. Any member of the Board, or staff may ask that any item on the consent calendar be removed and placed elsewhere on the agenda for discussion. Such requests will be automatically respected.

If any item is not removed from the consent calendar, the item on the agenda is approved by a single Board action adopting the consent calendar.

	A.	(1)	w and File Draft Minutes of the 4/18/24 Board Meeting April Resident Council Minutes April Let's Talk Food Minutes	HANDOUT# 1 2 3
7.	ITEMS	REMO	OVED FROM CONSENT CALENDAR	
8.	CHAIF	RMAN F	REPORT	Verbal
9.	SERV	ICE EX	CELLANCE AWARDS	4
10	. GRAN A.		VERSE MEDICAL CARE al Information Foundation Board Update – Mary Marois Golf Outing Update	Verbal 5
	B.	Chief I	Executive Officer Board Report – Gerard Bodalski	6
	C.	Busine (1) (2)	ess Financials Budget Amendment	7 8
	D.	Gener (1)	al Discussion	
	G.T.P.	Annou	incements	

11. SECOND PUBLIC COMMENT

Refer to Rules under First Public Comment above.

(1) Next Board Meeting – June 27, 2024

12. CLOSED SESSION

Closed session pursuant to section 8(e) of the Open Meetings Act, to consult with our attorney regarding trial or settlement strategy in connection with pending litigation, DHHS and the Grand Traverse Pavilions Foundation Board v PACE North.

13. ADJOURNMENT

Board

Staff

GRAND TRAVERSE COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD

1000 Pavilions Circle, Traverse City, MI 49684

MINUTES OF THE APRIL 18, 2024 MEETING

PRESENT: Mary Marois, Haider Kazim

Gerard Bodalski, Darcey Gratton

TJ Andrews Commission

ABESENT:

GUESTS:

The regular meeting of the Grand Traverse County Department of Health and Human Services Board was called to order at 9:02am by Board Chair Mary Marois at the Governmental Center.

First Public Comment – None

<u>County Liaison Report</u> – Andrews shared discussions of the most recent County Board of Commissioner (BOC) meetings regarding the vacant DHHS Board seat. County Commissioners held two ad hoc committee meetings for interviews to fill vacant board seats. After multiple interviews for DHHS, the ad hoc committee recommended Crystal Frost to the DHHS Board. Due to a misunderstanding with an amended agenda, the full BOC Board did not receive the recommendation in time for approval at the April 17th BOC meeting. The recommendation for Crystal Frost to be appointed to the DHHS Board will be added to the BOC agenda on May 1st.

<u>Approval of Agenda</u> – Chair Marois asked if there were additions, changes or corrections to the agenda. Motion was made by Kazim to approve the agenda as presented, seconded by Marois. Motion carried.

The purpose of the **Consent Calendar** is to expedite business by grouping items to be dealt with by one Board motion without discussion. Any member of the Board or staff may ask that any item on the **Consent Calendar** be removed and placed elsewhere on the agenda for discussion. Such requests will be automatically respected.

REVIEW AND FILE

- (1) Minutes of the 3/28/24 Board Meeting
- (2) March Resident Council Minutes

Motion was made by Marois to approve the Consent Calendar as presented. Motion seconded by Kazim and carried unanimously.

<u>Items Removed From Consent Calendar</u> – None

<u>Chairman Report</u> – Marois shared positive feedback from the public and praised the staff for their hard work.

Service Excellence Awards – Marois reviewed March Service Excellence Awards.

<u>Foundation Board Update</u> – Kazim reported the next Foundation Board is scheduled on May 1, 2024 but that he was not able to attend. Marois stated she would reach out to the Foundation President to offer to attend the May 1st board meeting in place of Kazim.

<u>PACE North Board Update</u> – Marois stated the board will be reaching out to legal council for guidance on the next steps to move forward with PACE North. Andrews stated the County Board of Commissioners (BOC) rejected PACE North's proposal but have created a working group and will bring back a proposal to the May 1st BOC board meeting.

<u>First Quarter Overtime Report</u> – Bodalski reviewed the first quarter overtime report. Kazim requested for Bodalski to look into how the Pavilions had an increased amount of overtime immediately following the reduction of full-time staff in September. Kazim would like to see how the 4th quarter overtime costs compares with the savings the Pavilions made by reducing staff.

<u>Chief Executive Officer Report</u> – Bodalski reviewed the monthly report for March and highlighted on quality, census, expense control, monthly financial results and external connections on growing in the community.

<u>Financial Report</u> – Bodalski presented the financial operations and social accountability reports for March 2024 and answered board member's questions. Motion made by Kazim to accept the financial operations report as presented, seconded by Marois. Motion carried.

ISNP Longevity Health Plan – Bodalski reviewed the purpose of the ISNP Longevity Health Plan and explained it is an Institutional Special Needs Plan for long-term residents to help prevent hospitalization. Bodalski stated this agreement will not only provide better care for residents but will also generate more funds through a per capita rate to the Pavilions. Motion made by Marois to allow Bodalski to enter an agreement with Longevity Health Plan as presented, seconded by Kazim. Motion carried.

<u>Attending/Consulting Privileges</u> - The Board reviewed the requests to have attending privileges for Vincent Worthington, NP as recommended by Medical Director Dr. April Kurkowski, D.O. Motion was made by Kazim to approve consulting privileges for Vincent Worthington, NP as presented, seconded by Marois. Motion carried.

Grand Traverse Pavilions Announcements

- (1) Next Board Meeting May 30, 2024
- (2) 2024 Concert on the Lawn Series

Second Public Comment

Linda Pepper

Meeting adjourned at 11:12 am

Signatures:

Mary Marois – Chair Grand Traverse County Department of Health and Human Services Board

Date:	Approved
	Corrected and Approved



PAVILIONS RESIDENT COUNCIL MEETING April 18, 2024

The April 2024 meeting of the Grand Traverse Pavilions Resident Council was called to order at 11:03am in the Multi-Purpose Room by Kari Belanger

All residents were welcomed.

The residents waived their right to a closed meeting.

The Lord's Prayer and the Pledge of Allegiance were recited.

Members Present: Residents are marked "X" throughout the minutes.

Birch Pavilion: 5 Residents attended.

Cherry Pavilion: 4 Residents attended.

Dogwood Pavilion: 5 Residents attended.

Staff members were introduced:

Kari Belanger, CTRS, Life Enrichment
Samantha Mahon, CTRS, Life Enrichment
Sarah Pleva LLBSW, Birch Pavilion Social Work
Chrissy Wagatha, RN, ADON – Cherry Pavilion
Christian Anderson, General Manager - Forefront Dining Services
Lisa Telling, Dietary Administrative Assistant – Forefront Dining Services
Tim Coggins, Environmental Services Manager

Guest:

Jackie Richer – American Sign Language (ASL) Interpreter

Old Business:

There was not any old business from the previous meeting that needed to be brought up for discussion or to follow-up on.

New Business:

Kari made the following announcements:

-Introduction of Samantha Mahon Recreation Therapist who joins the Life Enrichment Department with Susan, Hanna, Guy, and Kari.

Outings for May 2024:

Thursday May 9th – Lunch at Cracker Barrel

Board bus at 11:00am, return pick up to come home at 1:30pm

Special Events for May 2024:

Saturday May 4th – 10:00am Kalamazoo College Singers

Week of May 13-17 - National Skilled Nursing Care Week

Wednesday May 22nd – 11:00am John Denner

Thursday May 16th - Resident Council Meeting

Resident Group Interview Questions:

Samantha discussed with the attending residents that are 12 resident rights that are reviewed during the group interview with the State Surveyors during our annual survey, and today we will be reviewing Personal Property.

Personal Property:

- Can residents have their own belongings here if they choose to do so?
 Majority of residents said yes.
 One resident said "it's a risk, I am missing my blanket". ADON Chrissy is following up.
- Can residents have their own furniture?
 All residents present said yes
- How are your personal belongings treated here?
 All residents said "good". One resident commented that she does not have a key to her dresser, Tim following up.
- Does the facility make efforts to prevent loss, theft, or damage to personal property? All residents present said yes.
- Have any of your belonging ever been missing? Two residents reported belonging to be missing. One resident is missing her blanket, and another is missing his hankies.
- Did you tell your social worker or nurse about this? What was their response?

Residents stated that they have informed either a nurse or social worker. Staff report they will follow up.

1. Discussion regarding food temperature and receiving HS snacks.

One resident suggested having cheesecake returned to the dessert menu. Another resident reported that they would like to have chicken legs and wings. Christian responded that both chicken legs and wings are on the menu to come. One resident reported that the omelets are delicious. Another resident reported that the soup is much better.

No concerns noted.

Next food talk meeting scheduled for May 15th at 2:00pm.

2. Discussion regarding the cleanliness of the facility and laundry being returned promptly.

A few different residents had comments on this topic. One resident reported that his hankies are not being returned with his laundry. One resident reported that clothes are being mixed together and she is getting another resident clothing items. Another resident reported that his room is sometime messy. Tim is following up on these concerns.

3. Discussion regarding room temperature.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

A few residents reported having rooms that are too hot. One resident reported feeling the cold air through the windows. Tim noted the room number of the residents for further follow up.

4. Discussion regarding nursing care.

One resident stated that the CNAs are short staffed, and some CNAs are on the verge of walking out. Another resident is reporting continued issues with bed making. Chrissy following up with specific CNA. Two residents reported negative interaction with the same CNA, CNA being rude and dismissive. Chrissy following up on the negative interaction.

5. Discussion regarding call lights being answered in a timely manner.

The majority of residents reported that this is still an area of concern. One resident reported that he waits the most at nighttime or around dinner time. Another resident reported sitting in her wheelchair for 2 hours before being assisted back into her recliner.

One resident reported that it is getting better. Another reported it just depends on the night.

6. Discussion regarding receiving showers as needed/as requested.

No concerns or comments noted.

7. Discussion regarding the nighttime noise level on your Pavilion.

All residents reported the nighttime noise level being good.

The floor was opened for additional comments:

Kari asked residents what outings they would enjoy, residents reported the following.
Cracker Barrell
Butterfly House
Music House
Dollar Tree
Casino- Turtle Creek
Walmart
Fishing Trip
Moomer's

One resident reported she would like to have ice cream socials more often. One resident reported that the CNA and nursing staff need assistance with passing meal trays.

The next Pavilions Resident Council meeting will be held on Thursday May 16th at 11:00am in the Multi-Purpose Room. Kari asked for a volunteer to read over and sign the April 2024 minutes, and X said that she would do this. The Pavilions Resident Council Meeting was adjourned at 12:00pm by X and seconded by X.

Respectfully Submitted,
Samantha Mahon, CTRS Recreational Therapist
Cherry, Resident

Elm Resident Council Minutes Meeting Held- April 25thth 2023

The March meeting of the Grand Traverse Pavilions Elm Resident Council was called to order at 10:30am in the Elm Common Area.

Members Present were: Residents are marked "X" throughout the minutes.

12 Residents attended.

Staff Present:

Susan Eldred, Recreation Therapist Emily Tyrrell, Social Worker Naomi Rode, Assistant Director of Nursing

Old Business:

None

New Business:

Asked the residents if they need help do the staff help them.

X answered "yes"

Asked the residents if they were being offered an evening snack.

X answered "yes"

Asked the residents if they were able to get showers or baths.

X stated "yeah." X stated "yes." X stated "no" but reporting indicates all scheduled showers have been completed.

Asked the residents if the food was good. X and X stated "medium I would say." X stated the food was "real good." X stated the food was "pretty good." X stated the food was "good."

Asked the residents if their rooms were getting cleaned.

X answered "yeah" the rooms were getting cleaned. X stated "yes it is, they do a good job."

Asked the residents if their clothes were getting cleaned.

X and X both stated "yes" the clothes were being cleaned.

Asked the residents how the temperature in their rooms were.

X stated "I think we are comfortable."

Asked the residents if they have enough activities to do.

X stated she "has enough now but didn't before." X stated "yes there is always activities." X stated "always."

Questions, Suggestions, Concerns and Comments:

The floor was open for questions, suggestions, concerns and comments.

No questions or concerns were noted.

X suggested bike riding for May.

X suggested kites.

X and X suggested making chocolate chip cookies.

X suggested more ice cream would be good.

Other ideas suggested were planting flowers and vegetables and walking outside.

Susan Eldred informed residents of upcoming outings to Cracker Barrel and Fishing.

Meeting was closed at 11:00am

Respectfully submitted,

Susan Eldred, CTRS

Emily Tyrrell, LLSW

Naomi Rode, BSN, RN

Let's Talk Food with the Forefront Dining Services Team: Wednesday, April 17, 2024 – 2:00 PM

Purpose of meeting:

To openly discuss food – meal service, meal ideas & suggestions to further enhance the overall dining experience at the Grand Traverse Pavilions.

Dietary Staff present and introduced:

Christian Andersen, General Manager, Forefront Dining Services

15 Residents Present

Discussion Topics:

- Announced that our new Spring and Summer menu started the week before on April 8th.
- Christian let them know that their suggestions of goulash and spaghetti and meatballs from last discussions have been added to the menu.
- Requests were made for turkey casserole, apple pie, chicken drumsticks.
 Christian let them know they have all been added to the new menu.
- Grandma G: Placement of the roll on the plate and the small size of the roll.
 Also not getting enough gravy. Christian let Grandma G know he would review this. Grandma G's menu has now been corrected to allow for a full roll with her meals. Also, Grandma G does not like romaine wants iceberg lettuce.
- Chef Salad is good.
- The pork for lunch was very good.
- Scrambled eggs are soft and tasty.
- Chicken soup is too brothy.
- Serve more casseroles.
- χ : More ripe fruit and did not like the way the cheese balled up in the French Onion soup.
- X is not getting the lemonade she is ordering on her meal ticket.

Meeting adjourned at 2:20pm.

Next meeting – Date/Time: Wednesday, May 15th at 2:00pm – Aspen Dining Room

GRAND TRAVERSE PAVILIONS

Service Excellence Award Program April 2024

Date: 04/01/2024 Employee: Carrie Wilder

Awarded for: She worked a midnight shift to help out and hid Easter eggs for the residents and day

shift nurses. It was a nice gesture when you have to work on a holiday!

Position: RN

Nominated by: Kristy, Angela, Ashleigh

Date: 04/01/2024 **Employee:** Ashley Tarras

Thank you for filling in at the last minute at a care conference, for someone that was not

Awarded for: even your patient! Thank you for being a team player this entire week and for working

long hours to cover other therapy staff that were off. We all appreciate you!

Position: OT

Nominated by: Kristen Semeyn

Date: 04/08/2024

Employee: Rhonda Gillespie

Awarded for: Rhonda went above and beyond by bringing one of her residents a special lunch!

Rhonda continuously provides wonderful care for our residents.

Position: CNA

Nominated by: Sarah Pleva

Date: 04/08/2024 Employee: Jada Koon

Awarded for: Jada is doing an amazing job. While I was in the dining room feeding residents, Jada

helped one of my residents take his shower. I appreciate you!

Position: NA

Nominated by: Karleen Romatz

Date: 04/15/2024

Employee: Jeanie Hickman

Taking over my side duty, doing the main dining room for me so I could squeeze in a

resident's shower.

Awarded for: It was a busy day. Without her help my shower wouldn't have been done.

Thank you very much. I appreciate you.

Position: CNA

Nominated by: Jessica Hockett

Date: 04/15/2024 **Employee:** Donita Stokes

Awarded for:

Donita always shines bright with her positive attitude and support for the Pavilions!

Your hard work and dedication over the years doesn't go unnoticed. Thank you, Donita!

Position: CNA

Nominated by: Darcey Gratton

Date: 04/22/2024 Employee: Erica Harpe

Thank you for taking time out of your busy shift to call family and give an empathetic

Awarded for: update on their loved one that was passing. You do a great job of ensuring all the needs

are met of residents and families.

Position: RN

Nominated by: Naomi Rode

Date: 04/22/2024 **Employee:** Marta Pratt

Awarded for: Marta is always so helpful and willing to step up to the plate to lend a hand anytime. I

am thankful she is a part of our team!

Position: Staff Development Coordinator

Nominated by: Kathryn Holibaugh

Date: 04/29/2024 Employee: April Thompson

Awarded for: Always being a great team player when she and I work together. Always there to be my

second set of hands without needing to be asked

Position: CNA

Nominated by: Arlene Glazier

Date: 04/29/2024

Employee: Kendra Sheiffele

Awarded for: She went out of her way to help me with my assignment when my back was hurting. I

was having a hard night and she was a huge help.

Position: CNA

Nominated by: Kimberly Silvas

Scramble Fore Seniors Summary

We had a beautiful day for our first annual golf outing, Scramble Fore Seniors. In the beginning stages of planning the golf outing we hoped for 18 teams, 18 hole sponsors and had a goal of raising \$8,000-\$10,000. We had 15 teams signed up and 19 hole sponsors (17 paying, two in-kind), along with a Gold Sponsor (Forefront Healthcare) and a Food Sponsor (Hospice of Michigan). We were able to surpass our goal with a profit of \$10,396.52, with another estimated \$200 coming from 4 silent auction items available to staff that didn't get bid on at the outing. Bidding for the remaining 4 items will close Friday 5/24 at 3 PM.

The Profit breakdown from each category is...

Players/Teams: \$3000

Hole Sponsors: \$2700 (Redmond Automotive donated an extra \$150 on top of the initial

\$150 for a hole sponsor)

Gold and Food Sponsors: \$3000

Silent Auction: \$1590 (expecting another \$200ish from the 4 remaining items)

Mulligans: \$220 (11 teams at \$20 each)

50/50 Raffle: \$238

Everybody I heard from had a great time and said the event was a nice new way to support the Pavilions and to let them know when we find a date for next years fundraiser. We hope and expect to grow this next year and hopefully be able to offer a little more to people who attend, like working with a beer vendor for two drink tickets, giving each golfer a sleeve of GTP logo golf balls, etc. We will also have to discuss if we will hold it at The Crown Golf Club, The GT Resort, or elsewhere all depending on price and accommodations.

I am working on sending out a thank you letter to the team captains, silent auction donors and all of our sponsors letting them know their generosity helped us surpass our goal of \$10,000 to go towards resident care.



TO: Grand Traverse County Department of Health and Human Services Board

FROM: Gerard Bodalski, CEO/Administrator

RE: April CEO/Administrator Report

Census (Average Daily Census)

tranage zamy contact								
	May MTD	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23	
Medical Care Facility (MCF)	167	162	163	157	150	144	148	
racility (MCr)								
Cottages	53	54	54	52	54	52	51	

MCF	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Admissions	68	65	61	61	49	46
Discharges	66	65	52	51	53	44
MMC Referrals	183	180	204	220	186	150
MMC Denied	35	27	39	40	45	31
Transfers to LTC	3	3	1	7	4	4

Cottages	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Admissions	3	3	1	3	2	2
Respite	3	7	3	3	2	2
Discharges	2	1	4	2	2	7

Finance

Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
\$66,406	\$9,663	\$(192,201)	\$(157,224)	\$(101,326)	\$(138,521)
\$102,075	\$51,320	\$(119,231)	\$(100,310)	\$(25,542)	\$(60,951)
\$(35,669)	\$(41,657)	\$(72,970)	\$(56,914)	\$(75,784)	\$(77,570)
\$2,970,769	**\$2,813,872	\$4,243,954	*\$4,547,268	\$(5,530,841)	\$(6,036,923)
48	57	56	56	54	54
	\$66,406 \$102,075 \$(35,669) \$2,970,769	\$66,406 \$9,663 \$102,075 \$51,320 \$(35,669) \$(41,657) \$2,970,769 **\$2,813,872	\$66,406 \$9,663 \$(192,201) \$102,075 \$51,320 \$(119,231) \$(35,669) \$(41,657) \$(72,970) \$2,970,769 **\$2,813,872 \$4,243,954	\$66,406 \$9,663 \$(192,201) \$(157,224) \$102,075 \$51,320 \$(119,231) \$(100,310) \$(35,669) \$(41,657) \$(72,970) \$(56,914) \$2,970,769 **\$2,813,872 \$4,243,954 *\$4,547,268	\$66,406 \$9,663 \$(192,201) \$(157,224) \$(101,326) \$102,075 \$51,320 \$(119,231) \$(100,310) \$(25,542) \$(35,669) \$(41,657) \$(72,970) \$(56,914) \$(75,784) \$2,970,769 **\$2,813,872 \$4,243,954 *\$4,547,268 \$(5,530,841)

^{*} Received IRS COVID Relief payment of \$6,970,430 and MDHHS Medicaid Cost Settlement for year 2021-2022 of \$3,763,658.

Facility Reported Incidents

	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Medical Care Facility	1	1	2	8	6	6

Wellness Center

Numbers of Patients seen:	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Medicare A	34	31	24	28	22	25
Medicare Advantage Skilled	40	41	42	35	39	27
Private Insurance: Inpatient	5	5	4	5	2	2
Private Pay: Inpatient	1	0	0	1	1	0

^{**} Third payroll of \$700,000 and AR increase of \$579,000.

Auto: Inpatient	1	1	1	1	1	0
Med A/Rehab Inpatient	81	78	71	70	65	54
Totals						
Medicare B: Inpatient	38	24	17	31	37	42
Medicare B Advantage:	14	16	9	12	9	9
Inpatient						
Med B Inpatient Totals	52	40	31	43	46	51
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Medicare B: Outpatient	23	14	14	19	26	31
Medicare B Advantage: Outpatient	47	33	36	36	33	31
Private Insurance: Outpatient	20	17	16	13	15	18
Work Compensation:	1	1	1	0	0	0
Outpatient	· .	'	-			
Private Pay: Outpatient	0	0	0	0	0	0
Auto: Outpatient	0	2	2	2	2	0
Outpatient Totals	91	69	69	70	76	80
Numbers of Wellness						
Center Visits:						
Aquatic inpatients therapy	17	27	13	14	8	13
visits						
Aquatic aftercare visits per month	303	289	310	343	324	361
Aquatic outpatient PT visits	195	117	139	144	100	124
Aquatic group class	66	69	78	80	324	361
participants						
Land therapy visits (PT, OT, SLP)	179	169	183	198	213	207
Total Outpatient therapy	395	302	359	368	313	331
visit						
Est. outpatient aquatic	25,083	15,050	17,880	18,523	12,863	15,950
therapy revenue	20,000	10,000	17,000	10,020	12,000	10,000
Aftercare monthly revenue	3,030	2,890	3,100	3,430	3,240	3,610
Aquatic group class	1,320	1,380	1,560	1,600	1,560	1,360
revenue	,	1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,	1,,,,,,,,	,,,,,,,	,
Total revenue	29,433	19,320	22,540	23,553	17,663	20,920

Staffing

	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Hires	8	17	15	10	9	5
Resignations	3	6	4	2	2	5
Referrals	3	4	9	11	2	4
Total # Employees	324	322	316	303	292	262

May MDT # employees 317

Recruitment is underway for the following open positions: 2-MN CNAs; 1-MN Licensed Nurse; 1-Business Office Manager; 2-AM Custodians and 1-PM Universal Worker.

CEO/Administrator's Verbal Updates

- Quality measures as shown below
- Irregular Payments affecting our Cash Balance as shown below
- Longevity Health Plan contract
- Complaint Survey on May 7th with no citations
- Concerts on the Lawn beginning June 20th, All About Buffet Doc Probes and the Rip Tides

Page 17 of 43 2

- On-Line Bed Plan due 5/31
- Facility Assessment approval in June (Brought every year for approval and given to the board ahead of time to review)
- Resident Care Policies approval in June (Brought every year for approval and given to the board ahead of time to review. No changes this year except staff changes)
- Survey Preparedness
- Non-union Pension and Nursing Administration wages

Environmental Services

On April 1, Tim Coggins, Environmental Services Director received the quote to start up our lawn irrigation system from Great Lakes Lawn and Landscapes. They have maintained our irrigation system in the past, and we will continue to utilize their services.

On April 3, Coggins set up an annual preventive maintenance schedule with Windemuller Electric to sample the oil in the new building transformer. This will ensure any potential issues with the transformer will be detected early on.

On April 5, Coggins, and Cati Kujawski, Environmental Services Manager, met with Susan LaRose, who is a family member of a former resident, and a master gardener. Susan will be helping us with the courtyards this summer and stopped by to look at the courtyards and our plans.

On April 11, Coggins received the completed fuel sample for the emergency backup generator. The first time the fuel was sampled, it showed an elevated level of particulates. The fuel was resampled, and the new test results showed all criteria as passing.

On April 11, Coggins met with Jim Hill of Great Lakes Waterproofing to reassess the Evergreen cottage waterproofing issues. Jim was able to lower the cost of the project from \$30,000 to \$24,900, based on the depth of the foundation.

On April 17, Coggins and Kujawski were made aware of clinical staff putting rubber bands on door latches to prevent having to enter the door code or swipe their security fob. This creates a resident safety issue. This information was communicated to the clinical team, and the Staff Development group created a Relias inservice to educate staff on this.

On April 20, Floor Covering Brokers completed the kitchen regrouting project. The grout in the kitchen was the original grout, and deteriorated in places, making it difficult to clean. With the grout refreshed, it will be easier to keep clean.

Activities

Linda Burton, CTRS retired after 34 years with the Pavilions on Friday, April 12th. Kari Belanger, CTRS resigned with her last day being Friday, April 19th.

Recreational Therapists in the life enrichment department completed video chats throughout the month for 10 residents over FaceTime or Google Duo.

Activities, Special Events and Outings that occurred in April included small group activities such as Bird Care; Card Games & Table Games (Trivia, blackjack, Euchre club, word searches, charades, roll a topic, coloring and conversation and nail care); and Cooking & Baking treats for mocktail hour-cinnamon sugar blondies, muddy buddies, cheesecake cups and PB&J cookies. Residents engage in arts and crafts making floral centerpieces, birdfeeders, and bird window decoration. In addition to

Page 18 of 43 3

helping fold the weekly Pavilions Post, residents assisted with planting vegetable and flower seeds for the courtyard raised beds. Residents participated in morning stretch/exercise groups using balloon balls and introducing afternoon strolls when the weather is appropriate. Sing-alongs took place throughout the building in hallways and common areas. Large group activities that were held included: Drum Circles, Bingo, Bingo Store, Bowling, Let's Talk Food Meeting, Popcorn Fridays & Movies, Tuesday Mocktails and an ice cream social. The music duo Tally and Bob performed for residents this month playing folk and country classics. Livestreaming of church services from Central United Methodist Church, Gaither's Gospel and St. Francis of Assisi were showing in the Multi-Purpose Room, along with Catholic Mass with Father Joe, and Rosary & Holy Communion. Outings that residents signed up for were Lunch at China Fair and shopping at the Dollar Tree and Walmart. Two socials are held at the Rehab Pavilion each week, with snacks provided by Forefront Dining Services. Elm residents have participated in various sensory group activities including-sensory cart, painting, crafts, hand lotion massages and aroma bracelet making. They participate in small group morning exercise including Zumba and morning stroll. Cognitive groups include trivia, history hour, crossword, funny hour, and book club. Residents participated in socials and creative kitchen. Residents engage in weekly intergenerational visits from the children of the Pavilions day care center and various sing a long activities.

On April 18th the Pavilions Resident Council meeting for residents on all pavilions to come together to meet. Elm Resident Council was held separately on April 25th.

Dietary

Forefront released the new resident Spring and Summer menu on April 8th.

There has been positive feedback especially on the Goulash and Spaghetti and Meatballs. Requests made in the April "Let's Talk Food" meeting have already been added to the resident menu. Specific resident comments have already been addressed.

Page 19 of 43 4

		_	_	I	
Grand Traverse Pavilions		1	1		
Irregular payments					
2024					
Vendor	Description	Month	Amount	Notes	Other
veridor	Description	IVIOITEI	Amount	Notes	Otilei
Grand Traverse County	union pension bond principal	January	215 000 00	Amortization changes each year	Pmts done in 2039, prin. Gradually inc.
Grand Traverse County	union pension bond interest	January		Amortization changes each year	Expensed monthly
Payroll	Retention pay	January		Non-recurring payment	Expensed in 2023; Paid in 2024
State of Michigan	Provider Taxes	January		Deferred billing of 4th Qtr 2023 provider taxes	Amount varies annually; offset by the deferral of the 4th quarter of 2024 provider taxes until January 2025
State of Michigan	Trovider rakes	January	223,007.03	perented bining of the qui 2020 provider taxes	Amount varies annually, offset by the deferral of the 1th quarter of 202 i provider takes and surfacely 2025
Forefront	Every 4 years, leap year payment	February	14.000.00	Extra cost for extra day of service	Required under the contract
Grand Traverse County	non-union pension bond interest payment	February		Amortization changes each year	Expensed monthly, Paid twice each year
Nationwide Insurance	Liability and property insurance	February		Installment payment	Calendar year policy
Payroll	Perfect Attendance	February		Quarterly with an annual bonus	for those with perfect attendance
State of Michigan	Quality Assurance Supplement Reconciliation	February		Annual reconciliation-pmt 1 of 2	Next year proj at \$510,000 refund
Nationwide Insurance	Liability and property insurance	March	62,272.41	Installment payment	Calendar year policy
Payroll	3 payrolls in the month (26 per year)	March	700,000.00		
State of Michigan	Outstation worker payments per contract	March		1/2 Paid back to GTP by Pace	Contract renews 10/1want decision by 6/2
State of Michigan	Quality Assurance Supplement Reconciliation	March	99,322.65	Annual reconciliation-pmt 2 of 2	Next year proj at \$510,000 refund
Alliance for Senior Housing	Rental Commissions	April		Cottage lease commission	
Grand Traverse County	Hawthorn cottage bond principal payment	April		Level principle payments	Pmts done in 2031-level principle pmts
Grand Traverse County	Hawthorn cottage bond interest payment	April		Amortization changes each year	Expensed monthly
Grand Traverse County	RentPace Bond interest	April		Interest decreases each year	Paid by Pace to GTP
Payroll	Perfect Attendance	April		Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Windemuller Electric	Transformer replacement	April	133,980.00	One time capital expenditure	
- 10	- 10				
Backflow Man	Backflow valve testing/repairs	May		Required annual testing	
Floor Covering Brokers MCMCFC	Kitchen tile regrout	May		One time capital expenditure	
	Annual Dues	May		This is the 2024-25 amount Notice of intent to sue rec 4/26/24	
Nationwide Insurance	lawsuit retention (deductible) Cost Report Preparation	May		Medicare & Medicaid Cost Reports-annual	Benchmarking survey and MA rate projec.
Plante Moran	Cost Report Preparation	iviay	11,000.00	iviedicare & iviedicaid Cost Reports-ariffuai	Benchmarking survey and warrate projec.
Nationwide Insurance	Liability and property insurance	June	62 272 41	Installment payment	Calendar year policy
State of Michigan	Outstation worker payments per contract	June		1/2 due to be paid back to GTP from Pace	Contract renews 10/1want decision by 6/3
State of Michigan	2019 Audit paymentafter Circuit Court decision	June		Dif between audited cost and allowed costs	for claims between 10/1/20 and 9/30/21
Total Fire Protection	Fire Sprinkler Head Replacements	June		One time capital expenditure	101 Claims Between 20, 1/20 and 3/30/21
Total Tile Tile Colonia	The sprinner fredd nepideemens	June	51,022.71	one time capital experiancie	
Grand Traverse County	union pension bond interest payment	July	93.581.25	Amortization changes each year	Expensed monthly
Leading Age	Annual Dues	July		This is the 2023-24 amount	
MERS	Supplemental Pension Payment	July		Amount varies annually	
Payroll	Perfect Attendance	July	5,000.00	Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
-					
Gerard Bodalski	Moving Expense Reimbursement	August	8,000.00	Per employment agreement	
Grand Traverse County	non-union pension bond principal	August	275,000.00	Amortization changes each year	Pmts done in 2039, prin. Gradually inc.
Grand Traverse County	non-union pension bond interest	August		Amortization changes each year	Expensed monthly
Otis Elevator	Elevator contracts	August		Annual expense for elevator maintenance	
Payroll	3 payrolls in the month (26 per year)	August	700,000.00		·
Nationwide Insurance	Liability and property insurance	September	62,272.41	Installment payment	Calendar year policy
<u> </u>		-	1		
Grand Traverse County	Hawthorn cottage bond interest payment	October		Amortization changes each year	Expensed monthly
Grand Traverse County	RentPace Bond principal paid to County	October		Pmts done in 2037, prin inc by \$5k most years	To be paid by Pace to GTP
Grand Traverse County	Rent Pace Bond interest paid to County	October		Interest decreases each year	To be paid by Pace to GTP
Payroll	Perfect Attendance	October		Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Relias	elearning program	October	38,146.09	Annual expense	
Grand Traverse County	Pont Page Engility	November	24 250 00	Lovel lease payment	To be paid by Doce to CTD
Grand Traverse County Longevity Pay	RentPace Facility Annual pay based on seniority and hours	November November		Level lease payment Annual payment; expensed monthly	To be paid by Pace to GTP Per union agreement and handbook
NetSmart Technologies	Annual Pmt for legacy healthcare record access	November		Annual payment Annual payment	umS hmsn with annual pmt for legacy healthcare record access
iveramart recimologies	Annual Fine for legacy fleatificate record access	ivoveilibei	24,000.00	Annual payment	umo minon with annual print for regatly fleatificate record access
State of Michigan	Outstation worker payments per contract	December	18 537 00	1/2 due to be paid back to GTP from Pace	Contract renews 10/1want decision by 6/1
Law Firm	Union Contracts	December		3 year contract expires 12/31/2024	conductioners 20/1 want decision by 0/1
Eur Fillin	Silion Contracts	Secember	20,000.00	5 year contract expires 12/31/2024	
Forefront	Child care, vending and allowance overages	Every	5,000.00	Varies based on usage	
	The state of the s	1,	4,723,884.35		
		1	.,,	l .	

CMS ID	Measure, Program, and Data Source:	Currently Publicly Reported Released: April 2024	Next Projected Public Report: July 2024	Last 30-day Update April 2024	Action Plan
		Sho	rt-Stay (Five Star) Quality Measur	es	
S038.02 Short-Stay	Changes in Skin Integrity Post-Acute Care: Pressure Ulcers/Injury (QRP) Five Star	2-Star Percentage: 6% 40/100 Points	3-Star Percentage: 3.8% 60/100 Points	3-Star 1/9 Triggered	Nursing staff reviewing and reassessing every pressure area. MDS to ensure all exclusions are begin captured.
	Collection period: 12 Months	Next Cut Point: 4% 60/100 Points Review Period:	Next Cut Point: 2.2% 80/100 Points Review Period:	Running 12-Month percentage: 3.4% 60/100 Points	Nursing to follow-up with any upstaged pressure areas since this will trigger.
		7/22 to 6/23	10/22 to 9/23		
N011.03 Short-Stay	Percent of Residents Who Newly Received an Antipsychotic Medication Five-Star Collection period: 12-months Averaged Quarterly	2-Star Percentage: 1.97% 40/100 Points Next Cut Point: 1.68% 40/100 Points	3-Star Percentage: 1.39% 60/100 Points Next Cut Point: .96% 80/100 Points	3-Star 0/32 Triggered Percentage: 0% Running: 4 quarters percentage: .88%	Working with MD on appropriate follow-up with Gradual Drug Reduction protocol. Exploring other pharmaceutical and non-pharmaceutical alternatives.
	a months in a got quantity	Review Period: 1/23 to 12/23	Review Period: 4/23 to 3/31	Currently trending: 4-Star 80/100 Points	
	Note: This meas	sure Will be replaced with the SNF (Short-Stay (Five Star) Quality Measures 3. Slar 6% Percentage: 3.8% 60/100 Points 1/9 Triggered Percentage: 11% 1/8 Next Cut Point: 2.2% 80/100 Points 1/9 Triggered Percentage: 3.4% 60/100 Points 1/9 Triggered Percentage: 4.4Star 80/100 Points 1/9 Triggered Percentage: 8.8% 60/100 Points 1/9 Triggered Percentage: 8.8% 60/100 Points 1/9 Triggered Percentage: 75.97% 120/150 Points 1/9 Triggered Pe	r 2024 refresh	
N/A RETIRED	Percent of Residents Who Made Improvements in Function (retired 10/01/23) ***HIGHER SCORES ARE BETTER*** Five-Star (frozen April 2024) Collection period: 12-months Averaged Quarterly	4-Star Percentage: 75.97% 120/150 Points Next Cut Point: 83% 150/150 Points Review Period: 10/22 to 9/23	Percentage: 75.97% 120/150 Points Next Cut Point: 83% 150/150 Points Review Period:	Moving to new measure:	N/A
S042.01 Short-Stay	Discharge Function Score QRP QM ***HIGHER SCORES ARE BETTER*** Five-Star (beginning October 2024) Collection period: 12 months Medicare A Patients only.	N/A Public reporting to start: October 2024	Public reporting to start:	by CMS) 0/9 Triggered Percentage: 0% Running 12-Month percentage: 63.21%	Reviewing all planned D/C's prior to D/C section GG coding. Auditing all non-triggering Type 1 PPS stay D/C for accuracy.
Short-Stay	Percent of Short-Stay Residents Who Were Re- Hospitalized after a Nursing Home Admission	2-Star Percentage: 22.22% 90/150 Points	N/A		·
_	Five-Star Inpatient Medicare Claims MDS	Next Cut Point: 21.15% 105/150 Points Review Period: 10/22 to 9/23	and data is not available via the	data is not available via the iQIES	Also ideas from new DON on how to handle / treat situation in the SNF to prevent hospital readmissions.

CMS ID	Measure, Program, and Data Source:	Currently Publicly Reported Released: April 2024	Next Projected Public Report: July 2024	Last 30-day Update April 2024	Action Plan
		Sho	rt-Stay (Five Star) Quality Measur	es	
Short-Stay	Discharge to Community— PAC SNF QRP	3-Star Percentage: 52.82%			Being sure rehab to very clear on the skilled needed for patients to return home or other community living.
	Measure SNF QRP Inpatient Medicare Claims MDS	90/150 Points	N/A	N/A	Patient must living in the community after D/C without an unplanned readmission to the hospital or nursing home.
	HIGHER SCORES ARE BETTER	Next Cut Point: 57% 105/150 Points	This measures is claims based and data is not available via the iQIES system.	This measures is claims based and data is not available via the iQIES system.	readingsion to the nospital of huising notice.
	Five-Star	Review Period: 10/22 to 9/23	14.20 0,000	Gyoto	
Short-Stay	Percent of Short-Stay Residents Who Have Had an Outpatient Emergency Department Visit	1-Star Percentage: 17.58% 30/150 Points	N/A	N/A	Working with MD's to try and prevent new re-admissions to the hospital.
	Five-Star Inpatient Medicare Claims	Next Cut Point: 14.65% 45/150 Points	This measures is claims based and data is not available via the iQIES system.	This measures is claims based and data is not available via the iQIES system.	Also ideas from new DON on how to handle / treat situation in the SNF to prevent hospital readmissions.
		Review Period: 10/22 to 9/23	iqies sysiem.	System.	
		Lon	g-Stay (Five Star) Quality Measure	es	
N013.02 Long-Stay	Percent of Residents Experiencing One or More Falls With Major Injury MDS 3.0 QM	2-Star Percentage: 4.23% 40/100 Points	2-Star Percentage: 4.25% 40/100 Points	2-Star 5/120 Triggered Percentage: 4.2%	Nursing
	MDS 3.0 QM	Next Cut Point: 3.56% 60/100 Points	Next Cut Point: 3.56% 60/100 Points	Running: 4 quarters percentage: 4.48%	
		Review Period: 1/23 to 12/23	Review Period: 4/23 to 3/24	Currently trending: 2-Star 40/100 Points	
N024.02	Percent of Residents with a Urinary Tract Infection	4-Star	4-Star	4-Star	Nursing
Long-Stay	MDS 3.0 QM Five-Star	Percentage: 1.26% 80/100 Points	Percentage: 1.05% 80/100 Points	1/119 Triggered Percentage: 0.8%	
		Next Cut Point: 0.7% 100/100 Points	Next Cut Point: 0.7% 100/100 Points	Running: 4 quarters percentage: 1.04%	
		Review Period: 1/23 to 12/23	Review Period: 4/23 to 3/24	Currently trending: 4-Star 80/100 Points	
N026.03 Long-Stay	Percent of Residents Who Have or Had a Catheter Inserted and Left in Their Bladder MDS 3.0 QM Five-Star	3-Star Percentage: 1.39% 60/100 Points	5-Star Percentage: 0.31% 100/100 Points	4-Star 1/112 Triggered Percentage: 0.9%	Nursing to monitor and continue to follow any residents with a catheter and determine necessity.
	Publicly Reported in iQIES Data Source: MDS	Next Cut Point: 1.26% 80/100 Points	Next Cut Point: - 0.5% 100/100 Points	Running: 4 quarters percentage: 0.4%	
Pa	age 22 of 43	Review Period: 1/23 to 12/23	Review Period: 4/23 to 3/24	Currently trending: 5-Star 100/100 Points	

CMS ID	Measure, Program, and Data Source:	Currently Publicly Reported Released: April 2024	Next Projected Public Report: July 2024	Last 30-day Update April 2024	Action Plan
			ort-Stay (Five Star) Quality Measu		***
		sure Will be replaced with the SNF (QRP Discharge Function Score m	easure in Five-Star with the Octobe	r 2024 refresh
RETIRED Long-Stay	Percent of Residents Whose Need for Help with Activities of Daily Living Has Increased	2-Star Percentage: 18% 45/150 Points	2-Star Percentage: 18% 45/150 Points	N/A	N/A
	Five-Star (Frozen April 2024) Note: This measure uses section G data prior to 10/01/23.	Next Cut Point: 17.6% 60/100 Points Review Period: 10/22 to 9/23	Next Cut Point: 17.6% 60/100 Points Review Period: 10/22 to 9/23	Moving to new measure: Percent of Residents Whose Need for Help with Activities of Daily Living Has Increased.	
N028.03 Long-Stay	Percent of Residents Whose Need for Help with Activities of Daily Living Has Increased Five-Star (Unfrozen January 2025) Note: This measure uses Section GG data after 10/01/23.	N/A Public reporting to start: January 2025	N/A Public reporting to start: January 2025	(Star rating cut point not yet released by CMS) 15/93 Triggered Percentage: 16.1% Running 12-Month Percentage: 16.1% National Avg: 17.5%	JMD Healthcare and therapy department to screen patients coming up for quarterly and annual assessments.
N031.04 Long-Stay	Percent of Residents Who Received an Antipsychotic Medication MDS 3.0 QM Five-Star Publicly Reported in iQIES Data-Source: MDS	1-Star Percentage: 24.84% 30/150 Points Next Cut Point: 20.39% 45/100 Points Review Period: 1/23 to 12/23	1-Star Percentage: 23.52% 30/150 Points Next Cut Point: 20.39% 45/150 Points Review Period: 4/23 to 3/24	2-Star 22/115 Triggered Percentage: 19.1% Running: 4 quarters percentage: 21.8% Currently trending: 1-Star 30/150 Points	Working with MD's on appropriate follow-up with Gradual Drug Reduction protocol. Exploring Other pharmaceutical and non-pharmaceutical alternatives.
		sure Will be replaced with the SNF	QRP Discharge Function Score m	easure in Five-Star with the Octobe	r 2024 refresh
N/A RETIRED	Percent of Residents Whose Ability to Move Independently Worsened (retired 10/01/23) Five-Star (Frozen April 2024)	1-Star Percentage: 29.14% 15/150 Points	1-Star Percentage: 29.14% 15/150 Points	N/A	N/A
	Collection period: 12-months Averaged Quarterly	Next Cut Point: 27.47% 30/150 Points Review Period: 10/22 to 9/23	Next Cut Point: 27.47% 30/150 Points Review Period: 10/22 to 9/23	Moving to new measure: Percent of Residents Whose Ability to Walk Independently Worsened	

CMS ID	Measure, Program, and Data Source:	Currently Publicly Reported Released: April 2024	Next Projected Public Report: July 2024 ort-Stay (Five Star) Quality Measur	Last 30-day Update April 2024	Action Plan
NO2E 04	Devent of Desidents Whees Ability to Wells	3110	Tit-Stay (Five Star) Quality Measur		All walking patients are being reviewed by DONs and screened by
N035.04 Long-Stay	Percent of Residents Whose Ability to Walk Independently Worsened (new 10/01/23)			(Star rating cut point not yet released by CMS)	therapy when appropriate.
	Five-Star (starting January 2025) Data Source: MDS iQIES reporting expected July 2024	N/A Public reporting to start: January 2025	N/A Public reporting to start: January 2025	13/51 Triggered Percentage: 25.5% Running 12-Month Percentage: 25.5% National Avg: 30.4%	JMD healthcare to continue to tack these patients.
	Note: This measure	Will be replaced with the Percent	of Residents with Pressure Ulcers	measure in Five-Star with the Janu	ary 2025 refresh.
N/A	Percent of High-Risk Residents with Pressure				-
RETIRED	Ulcers (retired 10/01/23) Five-Star (frozen April 2024)	5-Star Percentage: 10.85% 20/100 Points	5-Star Percentage: 10.85% 20/100 Points	N/A	Nursing staff reviewing and reassessing every pressure area. MDS to ensure all exclusions are begin captured.
		Next Cut Point: 10.57% 20/100 Points	Next Cut Point: 10.57% 20/100 Points	Moving to new measure: Percent of Residents with Pressure Ulcers	Nursing to follow-up with any upstaged pressure areas since this will trigger.
		Review Period: 10/22 to 9/23	Review Period: 10/22 to 9/23		
N045.01 Long-Stay	Percent of Residents with Pressure Ulcers (new 10/01/23)			(Star rating cut point not yet released by CMS)	
	Five-Star	N/A	N/A	8/119 Triggered Percentage: 6.7%	
	Publicly Reported (starting January 2025)	Public reporting to start: January 2025	Public reporting to start: January 2025	Running 12-Month Percentage: 6.7% National Avg:	
551 Long-Stay	Number of Hospitalizations per 1,000 Long-Stay Resident Days Five-Star	3-Star Percentage: 1.53% 90/150 Points	N/A	N/A	Working with MD's to try and prevent new re-admissions to the hospital.
	Inpatient Medicare Claims MDS	Next Cut Point: 1.49% 105/150 Points	This measures is claims based and data is not available via the iQIES system.	This measures is claims based and data is not available via the iQIES system.	Also ideas from new DON on how to handle / treat situation in the SNF to prevent hospital readmissions.
		Review Period: 10/22 to 9/23			
552	Number of Outpatient Emergency Department Visits				
Long-Stay	per 1,000 Long- Stay Resident Days Five-Star	4-Star Percentage: 0.59% 90/150 Points	N/A	N/A	Working with MD's to try and prevent new re-admissions to the hospital.
	Inpatient Medicare Claims MDS	Next Cut Point: 0.49% 105/150 Points	This measures is claims based and data is not available via the iQIES system.	This measures is claims based and data is not available via the iQIES system.	Also ideas from new DON on how to handle / treat situation in the SNF to prevent hospital readmissions.
P	age 24 of 43	Review Period: 10/22 to 9/23		· y ······	

GRAND TRAVERSE PAVILIONS MEMORANDUM

Financial Operations Report April 2024

Grand Traverse Pavilions Combined

REVENUE:

The overall revenue for the Pavilions in April was \$2,620,866 resulting in a favorable budget variance of \$259,263.

EXPENSES:

The total overall operating expenses for the Pavilions in April were \$2,554,459 resulting in an unfavorable variance to budget of \$234,161.

NET INCOME/LOSS:

There was net income of \$66,406 from the combined programs of the Pavilions in April resulting in a favorable budget variance of \$25,102.

OPERATING CASH:

Total operating cash held by the County at month-end was \$2,892,995. There was a net increase (more brought in than was spent) in overall cash of \$233,154 for the month.

This was accomplished even though there was an annual bond principal payment of \$230,000 and a semi-annual interest payment of \$24,437.50 during the month. These payments are on the Hawthorn Cottage Bond leaving a remaining balance of \$1,610,000. The final scheduled payment on this bond is due in 2031.

There was also \$133,980 paid for the replacement transformer during the month.

Other cash inflows and outlays were typical and can be seen in the Cash Flow Statement.

VOUCHERS:

Purchase orders, invoices, checks written, and supporting documentation reviewed for voucher numbers 5535-5542 for the month of April and were in order without exception.

2024 Cash Projection and Proposed Amended Budget

You will find enclosed an update to the report presented in February showing the projected year-end cash balance compared to the budgeted cash flow balance.

These are based on actual results through April with April results continuing through the rest of the year. In addition, known expenses and irregular cash flow items (both inflows and outflows) are also incorporated.

Significant items that are still unknown as of May 20 include the cost settlement due from Medicaid for the period 10/1/2022 to 9/30/2023, the Medicaid, Private Pay, Hospice and Medicare rates beginning 10/1/2024 and the amount of Certified Public Expenditures due to the Pavilions during 2024.

The Certified Public Expenditure (CPE) Program is available only to eligible County Medical Care Facilities. Participation in the CPE Program by the County Medical Care Facility is voluntary, optional. The Pavilions participates in the program by paying a monthly payment of \$2.60 per Medicaid census day to the County who remits the payment to the State of Michigan and by filing an "Attestation of Participation Statement" each year. The program compares Medicaid Costs and Reimbursements and provides for a supplemental payment to the facility to the extent costs exceed revenue for a year. The Pavilions has not received a CPE payment in the past but may be eligible for 2023 as determined by the State of Michigan after the 2023 Medicaid Cost Report is filed.

The projection incorporates the actual April census figures.

Grand Traverse Medical Care

REVENUE:

The census for April averaged 162 residents which was seventeen above the budgeted census and one less than the prior month. Private pay census was two more than budget, Medicare was four above, Medicaid was twelve above and Hospice was one below the budgeted census. The occupancy for April was 68% of licensed beds and 89% of available beds.

Our average rate per patient day ("PPD") rate for resident revenue was \$8.42 over budget (favorable) which was driven by the higher Medicare and Private insurance rates. Medicare rates remain under state and national averages and continue to remain an area of focus for the clinical team that perform the assessments that determine the rates.

Other revenue was \$235,077 on a budget of \$136,798 for a favorable variance of \$98,279 for the month. This compares to the \$96,637 favorable variance in March due to the same factors.

Total revenue was \$359,196 more than budgeted for the month.

We continue to explore offering an Institutional Special Needs Plan (as outlined in the strategic plan and the April edition of the MCMCFC "Compass") to reduce hospitalizations and Emergency Room visitations for long term residents, improve resident care, provide flexibility for providing supplemental therapy, improve QM measures and add significant revenue to the organization.

EXPENSES:

Operating Expenses were \$1.50 per patient day more than budgeted for the month resulting in a flexed unfavorable variance of \$7,284. The March variance was \$10.19 per patient day which resulted in a flexed unfavorable variance of \$51,531.

This demonstrates significant progress in expense control during the month of April. Cost control measures and initiatives remain an organizational focus.

NET INCOME/LOSS:

Grand Traverse Medical Care produced net income of \$102,075 for the month, which was \$120,810 better than budgeted.

RECEIVABLES:

Our Days Revenue Outstanding ("DRO") is 48 days as of 4/30/2024. This is nine less days than as of 3/31/2024. Our goal for 2024 is to reduce that number to 45 days. Some steps and updates in that plan are set forth below.

The total receivables were down \$530,583 during April over March.

Four residents who are private pay are in the process of applying for Medicaid and one is in the process of retaining a conservator to liquidate real estate holdings to generate cash to pay the invoice. This is down one from March. No payment was received for them in April, which represents \$48,000 in revenue not being collected currently. We are in regular contact with the Medicaid case worker and client attorney's to monitor progress on the applications.

The Financial Management team and CEO met with the dedicated Medicaid case worker ("outstation worker") to make introductions and obtain an update on systems. DHHS has requested that we provide them notice of intent to renew or not renew our contract. The team believes this remains a valuable resource for our residents and the Pavilions. The cost is currently split 50-50 with PACE North. We plan to renew the contract.

Priority Health paid much of what they owed GTP for the Medicare Advantage Plans in April. There is still an ongoing issue with paying our Commercial Insurance claims and we are again engaged their provider liaison to resolve the underlying issue.

Priority Health began paying by ACH on May 16, 2024 which should speed up future collections.

We held a meeting with our provider representative for the Blues and established a protocol for escalating problem claims. They began paying by ACH on May 7.

We hired a new person (Stacy Rose) for the Billling Specialist position. She has spent her first three weeks being trained by our retiring billing veteran, Carol Gordon. We thank Carol for her 35 years of service to the Pavilions! Stacy is an accountant with limited prior billing experience but is learning as quickly as possible. We are still searching for the right person to help us achieve our collection and service goals with the August retirement of Emily Ball approaching.

The Cottages

REVENUE:

Total revenue of \$254,588 generated a \$78,533 unfavorable variance to the budget. The average census for the Cottages-Assisted Living was 50 apartments during the month (11 below budget), representing 64% occupancy. In addition, there were 71 days of overnight respite provided during the month (25 less than the prior month). Hawthorn Lofts-Independent Living average census was 1 resident per day for 33% occupancy.

We continue to care for ten residents who are either PACE North or Medicaid Waiver participants who pay less than our budgeted rates.

EXPENSES:

Expenses for April (before depreciation) were \$266,935, which was above the budgeted amount by \$17,175 for an unfavorable variance.

NET INCOME/LOSS:

The program had a net loss for the month of \$35,669 resulting in an unfavorable variance of \$95,708. However both numbers were improvements from March.

Unassigned Fund Balance

Approved 2024 Operating Budget	\$ 28.7M
Unassigned Fund Balance Target Percentage	20%
Unassigned Fund Balance Target Amount	\$5.7M
Current Unassigned Fund Balance*	\$2.9M
Current Fund Balance as a percentage of Operating Budget	10%
Amount Available Above/ (Below) Target	(\$2.8)M

*Fund balance is different from a cash balance as it includes other assets and is net of current liabilities. Those items do not generally change significantly so we are reporting here on the cash balance amount. The policy requires a review of the actual fund balance annually.

Date: May 16, 2024 Time: 16:14:52 EDT **User: Lindsey Dood**

Grand Traverse Pavilions Combined Income Statement 4/1/2024 to 4/30/2024

Page #1

Include Adjustment Periods: Included:

NO Include Closing Periods: NO
Grand Traverse Pavilions - AL, Grand Traverse Pavilions - Outpatient, Grand Traverse Pavilions - SNF

	CUF	RENT PERIOD		PF	RIOR PERIOD	1	YE	AR TO DATE	
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Service Revenue	2,417,270	2,223,881	193,389	2,477,927	2,288,188	189,738	9,367,446	8,959,831	407,615
Other Revenue	203,596	137,722	65,874	205,130	141,129	64,001	766,995	554,294	
Total Revenue	2,620,866	2,361,603	259,263	2,683,056	2,429,317	253,739	10,134,440	9,514,125	212,701
Salaries & Wages	1,422,015	1,218,217	(203,798)	1,559,349	1,258,825	(300,524)	5,828,555		620,315
Benefits	369,479	340,863	(28,616)	378,819	348,025	(30,794)	1,447,438	4,913,477	(915,078)
Other Operating Expenses	637,963	636,486	(1,477)	610,222	642,727	32,505	2,630,695	1,370,613	(76,825)
Interest Expense	29,062	28,792	270	29,062	29,752	(690)	117,346	2,555,083	(75,612)
Depreciation	95,941	95,941	0	95,941	95,941	(050)		116,129	1,216
Total Operating Expenses	2,554,459	2,320,298	(234,161)	2,673,393	2,375,269	(200 424)	383,762	383,762	0
		_,,	(254,101)	2,010,000	2,373,209	(298,124)	10,407,796	9,339,065	(1,068,732)
Net Operating Income	66,406	41,304	25,102	9,663	54,048	(44,385)	(273,356)	175,060	(448,416)

Date: May 16, 2024 Time: 16:17:04 EDT User: Lindsey Dood

Grand Traverse Pavilions SNF Income Statement 4/1/2024 to 4/30/2024

Page # 1

Include Adjustment Periods: Included:

NO Include Closing Periods: NO Grand Traverse Pavilions - AL, Grand Traverse Pavilions - Outpatient, Grand Traverse Pavilions - SNF

	L			ENT PERIOD					PR	IOR PERIOD			1		YEAR	TO DATE		
SME D. LL. 1 D.	Actual \$	Budget \$	Var \$	Actual / Day Bu	udget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day I	Budget / Day	Var / Day	Actual \$	Budget \$		Actual / Day Bu	idnet / Day	Var / Day
SNF Resident Revenue	1											-				totadi i Daj Be	augut / Day	vai / Day
Inpatient Revenue Medicare Part A	227 600	200 000	(70 000)				Substitution of the substi	1000 000					1					
Medicare Advantage	237,689 267,985			581.15	684.46	(103.32)	266,760	318,276			684.46	(105.81)	845,758	1,242,303	(396,545)	581.28	684.46	(103.19)
Medicald				571.40	408.88	162.52	306,280	126,753			408.88	163.61	1,116,431	494,745	621,687	573.41	408.88	164.53
Hospice	1,159,410 174,636			374.73	376.74		1,169,182				376.74	(2.36)	4,575,509	4,057,066	518,443	374.46	376.74	(2.28)
Private Pay	209,511			436.59	428.83	7.76	127,921	172,817			428.83	7.76	518,232	674,542	(156,310)	436.59	428.83	7.76
Medicare Part B	21,386	222,121	18,540	432.87	411.34	21.54	255,127	229,525			411.34	(13.32)	948,065	895,889	52,175	414.55	411.34	3.21
TOTAL Inpatient Revenue	2,070,616			4.40	0.65	3.75	13,089		10,148		0.65	1.94	59,750	11,478	48,272	3.13	0.65	2.47
Outpatient	2,070,010	1,020,700	241,001	426.40	420.41	6.00	2,138,359	1,889,725	248,634	423.19	420.41	2.78	8,063,746	7,376,022	687,723	422.30	420.41	1.89
Physical Therapy	82,125	59,199	22,927	16.91	13.61	3.30	40 220					100000000	romandra nu como					
Occupational Therapy	11.085	03,133		2.28	0.00	2.28	46,338 9.681	60,760			13.52	(4.35)	209,941	238,356	(28,415)	10.99	13.59	(2.59)
Speech Therapy	20,990	o	20,990	4.32	0.00	4.32	17,708	0	9,681		0.00	1.92	33,749	0	33,749	1.77	0.00	1.77
Wellness	3,120	3,720	(600)	0.64	0.86	(0.21)	3,130	3,720	17,708		0.00	3.50	64,493	0	64,493	3.38	0.00	3.38
Cont Allow Outpatient	(35,336)		(35,336)	(7.28)	0.00	(7,28)	3,130	3,720	(590)		0.83	(0.21)	13,372	14,880	(1,508)	0.70	0.85	(0.15)
TOTAL Outpatient	81,984	62,919		16.88	14.46	2.42	76,857	64,480	12.377		14.34	0.00	(35,336) 286,219	0	(35,336)	(1.85)	0.00	(1.85)
TOTAL SNF Resident Revenue	2,152,601			443.29	434.87		2,215,216				434,75	3.65		253,236	32,983	14.99	14.43	0.56
SNF Other Revenue			,	***************************************	454.51	0.42	2,210,210	1,334,203	201,011	430.40	434.75	3.65	8,349,965	7,629,258	720,706	437.29	434.84	2.45
Revenue - Child Day Care	10,109	9,009	1,100	2.08	2.07	0.01	10,560	9,309	1,251	2.09	2.07	0.02	39,403	36,337	2 066	2.00	0.07	(0.04)
Childcare Lunches	368	323	45	0.08	0.07	0.00	378	334	44		0.07	0.02	1,452	1,303	3,066 150	2.06 0.08	2.07	(0.01)
Vending Machine Sales	66	269	(202)	0.01	0.06	(0.05)	232	269	(36)		0.06	(0.01)	1,123	1,074	49	0.06	0.07	0.00
Rental Income	258	206	52	0.05	0.05	0.01	168	206	(38)		0.05	(0.01)	743	824	(81)	0.04	0.06	(0.01)
Interest Income	65	1,000	(935)	0.01	0.23	(0.22)	0	1,000	(1,000)	0.00	0.22	(0.22)	65	4,000	(3,935)	0.00	0.03	(0.22)
DCW Wage Reimbursement	65,975	40,000	25,975	13.59	9.20	4.39	74,069	40,000	34,069	14.66	8.90	5.76	277,536	160,000	117,536	14.53	9.12	5.42
Copy Revenue	51	10	41	0.01	0.00	0.01	69	10	59	0.01	0.00	0.01	369	40	329	0.02	0.00	0.02
Garnishiment Fees	0	30	(30)	0.00	0.01	(0.01)	0	30	(30)		0.01	(0.01)	0	120	(120)	0.00	0.01	(0.01)
Scrap Sales	0	30	(30)	0.00	0.01	(0.01)	0	30	(30)	0.00	0.01	(0.01)	0	120	(120)	0.00	0.01	(0.01)
Insurance Proceeds and Refunds Exp Reimbursements	22	0	22	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	22	0	22	0.00	0.00	0.00
Misc Income	272	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	101	0	101	0.01	0.00	0.01
Recruitment Grant Income	16,561	682	(410) 16.561	0.06	0.16	(0.10)	(16)	682	(698)		0.15	(0.15)	1,609	2,728	(1,119)	0.08	0.16	(0.07)
QAS Income	178,039	150,211	27.828	3.41 36.66	0.00	3,41	11,608	0	11,608		0.00	2.30	35,100	0	35,100	1.84	0.00	1.84
QMI Income	26,014	35,714	(9,701)	5.36	34.53	2.13	176,177	155,218	20,959		34.53	0.33	679,661	605,850	73,812	35.59	34.53	1.06
Inter-Company Charges	21,400	0	21,400	4.41	8.21 0.00	(2.85)	26,314	36,905 (8.21	(3.00)	104,957	144,047	(39,090)	5.50	8.21	(2.71)
Bad Debt Expenses	(7,500)	(7,500)	0	(1.54)	(1.72)	0.18	21,400 (7,500)	(7,500)	21,400		0.00	4.24	85,600	0	85,600	4.48	0.00	4.48
Provider Tax Expenses-QAS	(67,941)	(83,350)	15,409	(13.99)	(19.16)	5.17	(67,941)	(86,128)	18,187	1	(1.67)	0.18		(30,000)	0	(1.57)	(1.71)	0.14
Provider Tax Expenses-QMI	(8,681)	(9.836)	1,155	(1.79)	(2.26)	0.47	(8,681)	(10,164)	1,483	(13.45)	(19.16)	5.72	(271,764)		64,413	(14.23)	(19.16)	4.93
TOTAL SNF Other Revenue	235,077	136,798	98,279	48.41	31.45	16.96	236,837	_	96,637		(2.26) 31.19	0.54	(34,725)	(39,672)	4,947	(1.82)	(2.26)	0.44
		100,100	00,210	40.41	31.43	10.50	230,037	140,200	30,031	40.67	31.19	15.68	891,253	550,592	340,661	46.67	31.38	15.29
Total Revenue	2,387,678 2	2.028,482	359,196	491.70	466.32	82.57	2,452,052 2	094 405 3	357 647	485.27	465.94	70 57	9,241,218 8	170 OF4	004 007	400.00		
SNF Operating Expenses	*			<2.75.161.7E			.,,	.,004,400 (,041	403.21	405.54	19.57	5,241,210 0	1,179,001	1,061,367	483.96	466.22	60.49
Nursing																		
Nursing																		
Salary & Wages - RN	215,879	147,126 (68,753)	44.46	33.82	(10.63)	236,684	152,030 (84,654)	46.84	33.82	(13.02)	874,746	593,409	(281 337)	45.81	33.82	(11.99)
								/////RESCENT		55777.07.5		,) [550,100	(201,001)	45.01	33.02	(11.33)

			CURR	ENT PERIOD			1		PRIOR	PERIOD			ı		VEAR			
22 12 0	Actual \$	Budget \$	Var \$	Actual / Day Bo	udget / Day \	/ar / Day	Actual \$	Budget \$		ctual / Day Bu	dget / Day \	Var / Day	Actual \$	Budget \$		TO DATE	115	
Nursing (con't)			100							ottaar v bay ba	ager / Day	vai i Day	Actual \$	budget \$	var \$ /	Actual / Day Budg	et / Day	var / Day
Salary & Wages - LPN	81,607	88,690	7,083	16.81	20.39	3.58	96,150	91,646	(4,505)	19.03	20.39	1.36	381,484	257 745	(23,770)	40.00		
Salary & Wages - CNA	404,415	356,526	(47,889)	83.28	81.96	(1.32)	465,636	368,410	(97,225)	92.15	81.96	(10.19)		1,437,988		19.98	20.39	0.41
Salary & Wages - UW SNF	1,448		10,264	0.30	2.69	2.39		12,103	(11,449)	4.66	2.69	(1.97)	58.258			88.38	81.96	(6.42)
Longevity - RN	725	713	(12)	0.15	0.16	0.01	725	737	12	0.14	0.16	0.02	2,900			3.05	2.69	(0.36)
Longevity - LPN	450	443	(7)	0.09	0.10	0.01	450	457	7	0.09	0.10	0.02	1,800	2,876 1,785	(24)	0.15	0.16	0.01
Longevity - CNA	1,625	1,598	(27)	0.33	0.37	0.03	1,625	1.652	27	0.32	0.10	0.05	6.500	6.447	(15)	0.09	0.10	0.01
FICA - Nursing	57,272	47,517	(9,755)	11.79	10.92	(0.87)	60,791	49,101	(11,690)	12.03	10.92	(1.11)	219,978		(53)	0.34	0.37	0.03
Workers Comp - Nursing	6,284	6,878	595	1.29	1.58	0.29	6,978	7,108	129	1.38	1.58	0.20	22,525	191,653	(28,325)	11.52	10.92	(0.60)
Unemployment Expensess	0	8,447	8,447	0.00	1.94	1.94	0,0,0	8,447	8,447	0.00	1.88	1.88	22,525	27,743	5,218	1.18	1.58	0.40
MERS DB - Nursing	31,939	31,489	(451)	6.58	7.24	0.66	31,939	32,538	599	6.32	7.24			33,787	33,787	0.00	1.93	1.93
MERS DC:Nursing	14,415	11,446	(2,969)	2.97	2.63	(0.34)	19,564	11.827	(7,737)	3.87	200	0.92	127,757	127,004	(752)	6.69	7.24	0.55
Health Ins - Nursing	73,577	60,820		15.15	13.98	(1.17)	63,698	60,820	(2,879)		2.63	(1.24)	57,561	46,164	(11,396)	3.01	2.63	(0.38)
Health Ins - Retirees Nursing	6.063		(217)	1.25	1,34	0.10	5,517	5,846	329	12.61	13.53	0.92	263,175	243,279	(19,897)	13.78	13.87	0.08
Dental Ins - Nursing	4,808	-,-,-	(516)	0.99	0.99	0.00	4,820	4,292	(527)	1.09	1.30	0.21	22,614	23,384	771	1.18	1.33	0.15
Uniforms - Nursing	1,124		93	0.23	0.28	0.00	4,020			0.95	0.95	0.00	18,114	17,169	(945)	0.95	0.98	0.03
Small Equipment	6,095		(863)	1.26	1.20	(0.05)	4.852	1,217	1,217	0.00	0.27	0.27	2,129	4,868	2,739	0.11	0.28	0.17
Nursing Supplies	22,900		(7,422)	4.72	3.56	(1.16)		5,407	555	0.96	1.20	0.24	18,986	21,104	2,118	0.99	1.20	0.21
Briefs	5,076		(154)	1.05	1.13		20,941	15,995	(4,946)	4.14	3.56	(0.59)	83,715	62,430	(21,285)	4.38	3.56	(0.83)
Stock Meds	386	1,375	988	0.08	0.32	0.09	3,888	5,087	1,198	0.77	1.13	0.36	21,718	19,854	(1,863)	1.14	1.13	(0.01)
IV Supplies	(1,461)	2.248	3,709	(0.30)	0.52	0.24	2,261 1,827	1,420	(841)	0.45	0.32	(0.13)	6,852	5,544	(1,307)	0.36	0.32	(0.04)
Special Equipment Rental	(1,401)	139	139	0.00	0.03			2,323	496	0.36	0.52	0.16	9,819	9,067	(752)	0.51	0.52	0.00
Non-Legend Drugs	8.244	457	(7,787)	1.70	0.03	0.03	0	144	144	0.00	0.03	0.03	0	561	561	0.00	0.03	0.03
Professional Services - Medic	3,520	3,590	70	0.72	0.10		1,351	472	(879)	0.27	0.10	(0.16)	12,148	1,842	(10,306)	0.64	0.10	(0.53)
Agency Nurse Staffing	25,268	29,508	4,241	5.20	6.78	0.10	3,520	3,590	70	0.70	0.80	0.10	14,080	14,362	282	0.74	0.82	0.08
Building Repairs-Resident Roo	3,991	3,527	(464)	0.82	0.76		27,850	30,492	2,642	5.51	6.78	1.27	104,906	119,016	14,110	5.49	6.78	1.29
Equipment Repairs	2,586	1,449	(1,137)	0.53	0.33	(0.01)	0 486	3,527	3,527	0.00	0.78	0.78	4,794	14,108	9,313	0.25	0.80	0.55
Education & Training - Nursing	250	266	16	0.05	0.06	0.01		1,449	963	0.10	0.32	0.23	13,164	5,797	(7,366)	0.69	0.33	(0.36)
Med Waste:Nursing-Medical Care		1,584	(2,329)	0.81	0.36		262	266	4	0.05	0.06	0.01	1,062	1,062	0	0.06	0.06	0.00
Resident Loss Replacement	40	18	(21)	0.01	0.00	(0.44)	1,858	1,584	(274)	0.37	0.35	(0.02)	9,596	6,335	(3,261)	0.50	0.36	(0.14)
TOTAL Nursing	982,440	854,554					0	18	18	0.00	0.00	0.00	40	74	34	0.00	0.00	0.00
Nurse Administration	302,440	034,334	(127,000)	202.31	196.45	(5.87)	1,087,225	880,004 (207,221)	215.16	195.77	(19.39)	4,048,090	3,443,668 (604,422)	212.00	196.28	(15.72)
Salary & Wages - Nursing Admin	116,223	86,160	(20.062)	22.02	40.04	** ***	400 040			2200		080898						
Longevity-Nursing Admin	1,115		(30,063)	23.93	19.81	(4.13)	128,812		(39,780)	25.49	19.81	(5.69)	484,871	347,512 (137,359)	25.39	19.81	(5.59)
FICA - Nursing Admin	4,316	1,097	(18)	0.23	0.25	0.02	1,115	1,133	18	0.22	0.25	0.03	4,460	4,423	(37)	0.23	0.25	0.02
Workers Comp - Nurse Admin	4,316	6,462	2,146	0.89	1.49	0.60	9,854	6,677	(3,176)	1.95	1.49	(0.46)	36,867	26,063	(10,803)	1.93	1.49	(0.45)
MERS DB - Nursing Admin	L. Philipping Control	200000000000000000000000000000000000000		0.01	0.01	0.00	60	62	2	0.01	0.01	0.00	240	243	3	0.01	0.01	0.00
MERS DC: Nurse Administration	14,407	14,171	(236)	2.97	3.26	0.29	14,407	14,643	236	2.85	3.26	0.41	57,629	57,157	(472)	3.02	3.26	0.24
	898	1,094	197	0.18	0.25	0.07	1,424	1,131	(293)	0.28	0.25	(0.03)	2,809	4,413	1,605	0.15	0.25	0.10
Nurse Admin Consulting	6,556	11,100	4,544	1.35	2.55	1.20	4,806	11,100	6,294	0.95	2.47	1.52	23,112	44,400	21,288	1.21	2.53	1.32
TOTAL Nurse Administration	143,575	120,144	(23,430)	29.57	27.62	(1.95)	160,478	123,779	(36,699)	31.76	27.54	(4.22)	609,987	484,211 (125.776)	31.94	27.60	(4.35)
OTAL Nursing	1,126,014	974,699 ((151,316)	231.88	224.07	(7.81)	1,247,703 1	,003,783 (243,920)	246.92	223.31	(23.61)	4,658,077			243.94	223.87	(20.07)
dministrative						71						,,	,,,	,-21,010 (. 55,150)	245.54	223.01	(20.07)
alary & Wages - Admin	57,013		(17,738)	11.74	9.03	(2.71)	40,205	40,584	379	7.96	9.03	1.07	205,952	158,408	(47,544)	10.79	9.03	(1 76)
ongevity - Admin	390	384	(6)	0.08	0.09	0.01	390	396	6	0.08	0.09	0.01	1,560	1,547	(13)	0.08	0.09	(1.76)
ICA - Admin	4,048	2,939	(1,109)	0.83	0.68	(0.16)	3,989	3,037	(952)	0.79	0.68	(0.11)	15,870	11,854	(4,015)	0.83	0.68	
Vorkers Comp - Admin	40	40	0	0.01	0.01	0.00	40	41	1	0.01	0.01	0.00	160	162	(4,010)	0.03	0.68	(0.16)
IERS - Administration	9,159	9,009	(150)	1.89	2.07	0.18	9,159	9,310	150	1.81	2.07	0.26	36.638	36,337	(300)	1.92	2.07	0.00
IERS DC:Administration	1,143	970	(173)	0.24	0.22	(0.01)	1,535	1,002	(533)	0.30	0.22	(0.08)	3.827	3,911	84	0.20		0.15
								.,002	(-20)	2.00	0.22	(0.00)	0,021	3,911	04	0.20	0.22	0.02

				RENT PERIOD			1		PRI	OR PERIOD			1		YEA	R TO DATE		
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day V	ar / Day	Actual \$	Budget \$	Var \$ A	ctual / Day Budg	get / Day \	ar / Day	Actual S	Budget \$		Actual / Day I	Budget / Day	Var / Day
Administrative (con't)								0.000					1010014	Budgery	401.4	Actual / Day i	Judget / Day	vai / Day
Health Ins - Administration	6,453			1.33	1.66	0.33	5,382	7,231	1,849	1.07	1.61	0.54	24,684	28,925	4.241	1.29	1.65	0.36
Dental Ins - Administration	246			0.05	0.07	0.02	137	312	175	0.03	0.07	0.04	1,011	1,248	237	0.05	0.07	0.02
Contract Services	110	-1-1-		0.02	0.74	0.72	3,280	3,218	(61)	0.65	0.72	0.07	75,386		(62,513)	3.95	0.73	(3.21)
Contract Svcs-Security	0	74		0.00	0.02	0.02	0	74	74	0.00	0.02	0.02	223	294	71	0.01	0.02	0.01
Professional Services - Admin	0	3,400		0.00	0.78	0.78	0	3,400	3,400	0.00	0.76	0.76	0	13,600	13,600	0.00	0.78	0.78
Legal Consultants	10,163			2.09	2.87	0.78	0	12,500	12,500	0.00	2.78	2.78	27.633	50,000	22,368	1,45	2.85	1.40
Dues & Memberships	12,100			2.49	0.77	(1.73)	139	3,333	3,194	0.03	0.74	0.71	16,690	13,333	(3,357)	0.87	0.76	(0.11)
License & Fees	100			0.02	0.13	0.11	662	583	(79)	0.13	0.13	0.00	762	2,333	1,571	0.04	0.13	0.09
Subscriptions	0	6	6	0.00	0.00	0.00	0	6	6	0.00	0.00	0.00	0	24	24	0.00	0.00	0.00
Education & Training - Admin	0	100	100	0.00	0.02	0.02	495	100	(395)	0.10	0.02	(80.0)	495	401	(94)	0.03	0.02	0.00
Travel	0	26	26	0.00	0.01	0.01	0	26	26	0.00	0.01	0.01	0	105	105	0.00	0.02	0.00
Board Meeting Expensess	0	4	4	0.00	0.00	0.00	0	4	4	0.00	0.00	0.00	ő	17	17	0.00	0.00	0.00
Miscellaneous Expenses	0	48	48	0.00	0.01	0.01	353	48	(305)	0.07	0.01	(0.06)	689	192	(497)	0.04	0.00	
TOTAL Administrative	100,965	83,453	(17,512)	20.79	19.18	(1.61)	65,767	85,207		13.02	18.96	5.94	411,580	335,567		21.55		(0.03)
Finance								00,201	.0,441	15.02	10.50	3,34	411,300	333,307	(70,013)	21.55	19.13	(2.43)
Salary & Wages - Financial Ma	29,822	21,785	(8,038)	6.14	5.01	(1.13)	24,408	22,511 (1 897)	4.83	5.01	0.18	99,076	87,865	(44 040)	5.40		10 101
Longevity - Financial Mgt	235	231	(4)	0.05	0.05	0.00	235	239	1,001	0.05	0.05	0.16	940			5.19	5.01	(0.18)
FICA - Fin Mgmt	3,427	1.634	(1,794)	0.71	0.38	(0.33)	1,797	1,688	(109)	0.36	0.03	0.01	8.518	932	(8)	0.05	0.05	0.00
Workers Comp - Fin Mgmt	15	15	Ó	0.00	0.00	0.00	15	16	(103)	0.00	0.00	0.02	60	6,590	(1,928)	0.45	0.38	(0.07)
MERS DB - Financial Managemen	2,511	2,470	(41)	0.52	0.57	0.05	2,511	2,552	41	0.50	0.57	0.00		61	(00)	0.00	0.00	0.00
MERS DC:Financial Management	254	456	202	0.05	0.10	0.05	576	471	(105)	0.11	0.10	(0.01)	10,045	9,962	(82)	0.53	0.57	0.04
Health Ins - Financial Momt	996	1,005	9	0.21	0.23	0.03	996	1,005	9	0.20	0.10	0.03	1,365	1,839	474	0.07	0.10	0.03
Dental Ins - Financial Mgmt	92	131	39	0.02	0.03	0.01	92	131	39	0.02	0.22		3,986	4,021	35	0.21	0.23	0.02
Office Supplies	749	1,375	626	0.15	0.32	0.16	880	1,421	541	0.17	0.03	0.01	448	523	74	0.02	0.03	0.01
Copy Supplies	2,843	634	(2,209)	0.59	0.15	(0.44)	1,708		1,053)	0.34			6,406	5,547	(859)	0.34	0.32	(0.02)
Computer Supplies	1,514	3,575	2,060	0.31	0.82	0.51	1,801	3,575	1.774	0.36	0.15	(0.19)	9,443	2,556	(6,887)	0.49	0.15	(0.35)
Postage	420	872	452	0.09	0.20	0.11	825	901	76	0.16	0.80	0.44	6,565	14,298	7,733	0.34	0.81	0.47
Small Equipment - IT	1.091	1,508	417	0.22	0.35	0.12	820	1,558	738	0.16	0.20	0.04	2,456	3,517	1,061	0.13	0.20	0.07
Audit Expenses	1.900	0	(1.900)	0.39	0.00	(0.39)	0	0	0	0.00	0.00		14,969	6,082	(8,887)	0.78	0.35	(0.44)
IT Consultants	1,280	3,457	2,177	0.26	0.79	0.53	2,675	3,457	782	0.53	0.00	0.00	1,900	2,900	1,000	0.10	0.17	0.07
Printing & Binding	779	447	(332)	0.16	0.10	(0.06)	0	447	447	0.00	0.10	0.10	9,371	13,829	4,458	0.49	0.79	0.30
Data Processing	4,257	1,638	(2,619)	0.88	0.38	(0.50)	2,231	1,638	(592)	0.44	0.10	(0.08)	2,177	1,790	(388)	0.11	0.10	(0.01)
Maintenance Agreements Softwa	26,606	24,310	(2,296)	5.48	5.59	0.11	22,978	24,310	1.332	4.55	5.41	0.86	9,286 99,132	6,553	(2,732)	0.49	0.37	(0.11)
Equipment Repairs	0	0	0	0.00	0.00	0.00	249	0	(249)	0.05	0.00	(0.05)	249	97,240	(1,892)	5.19	5.54	0.35
Communication Equip Repairs	1,331	2,597	1,266	0.27	0.60	0.32	40		2,557	0.01	0.58	0.57	5.753	10,386	(249) 4.633	0.01	0.00	(0.01)
Education & Training - Fin Mgt	0	155	155	0.00	0.04	0.04	0	155	155	0.00	0.03	0.03	199			0.30	0.59	0.29
Other Insurance	25,374	25,000	(374)	5.23	5.75	0.52	25,374	25,000	(374)	5.02	5.56	0.03	101,498	621 100,000	422	0.01	0.04	0.02
Telephone-Snf	5,334	5,000	(334)	1.10	1.15	0.05	4,908	5,000	92	0.97	1.11	0.14	20,939	20,000	(1,498)	5.32	5.70	0.38
Internet	2,505	2,500	(5)	0.52	0.57	0.06	2,263	2,500	237	0.45	0.56				(939)	1.10	1.14	0.04
Cellular Phone	2,726	1,126	(1,600)	0.56	0.26	(0.30)	2,623	1,126 (0.52		(0.27)	11,758	10,000	(1,758)	0.62	0.57	(0.05)
Television - SNF	1,550	2,387	837	0.32	0.55	0.23	2,652	2,387	(265)	0.52	0.25		12,439	4,504	(7,935)	0.65	0.26	(0.39)
Bond Interest Expense	24,728	24,612	(116)	5.09	5.66	0.57	24,728	25,432	704	4.89	0.53	0.01	8,315	9,547	1,232	0.44	0.54	0.11
Bank Charges	608	2,432	1,824	0.13	0.56	0.43	2,356				5.66	0.76	99,600	99,269	(332)	5.22	5.66	0.44
TOTAL Finance	142,949	131,351		29.44	30.20			2,432	76	0.47	0.54	0.07	8,901	9,727	826	0.47	0.55	0.09
Human Resouces	142,040	131,331	(11,000)	25.44	30.20	0.76	129,744	133,204	3,460	25.68	29.63	3.96	555,793	530,157 (25,636)	29.11	30.22	1.11
Salary & Wages - Human Resour	25,995	15,655 (10 240	E 25	2.00	/4 7E	40 500	40 477	(004)	0.07								
Longevity - Human Resources	23,993	226		5.35 0.05	3.60	(1.75)	16,538	16,177	(361)	3.27	3.60	0.33	78,374	63,143 (CONTRACTOR OF THE PARTY OF THE	4.10	3.60	(0.51)
Longothy - Human resources	230	220	(4)	0.05	0.05	0.00	230	234	4	0.05	0.05	0.01	920	912	(8)	0.05	0.05	0.00

			CURR	ENT PERIOD			1		PRIC	R PERIOD			Ĺ		VEA	R TO DATE		
W S	Actual \$	Budget \$	Var \$ /	Actual / Day Bi	udget / Day \	/ar / Day	Actual \$	Budget \$	Var \$ A	ctual / Day Bud	iget / Day Va	r / Day	Actual \$	Budget \$		Actual / Day B	udget / Day \	las / Day
Human Resouces (con't)					300					-	2		- totaur v	Dauget #	va. 47	Actual / Day L	duget / Day	rai i Day
FICA - Human Res	2,937	1,174	(1,763)	0.60	0.27	(0.33)	1,274	1,213	(61)	0.25	0.27	0.02	6,914	4,736	(2.178)	0.36	0.07	(0.00)
Workers Comp - Human Res	10	10	0	0.00	0.00	0.00	10	10	0	0.00	0.00	0.00	40	4,730			0.27	(0.09)
MERS DB - Human Resources	2,822	2,775	(46)	0.58	0.64	0.06	2,822	2,868	46	0.56	0.64	0.08	11,287	11,194	0	0.00	0.00	0.00
MERS DC:Human Resources	71	0	(71)	0.01	0.00	(0.01)	0	0	0	0.00	0.00	0.00	71		(92)	0.59	0.64	0.05
Health Ins - Human Resources	655	864	209	0.13	0.20	0.06	655	864	209	0.13	0.19	0.06		0	(71)	0.00	0.00	0.00
Dental Ins - Human Resources	138	178	40	0.03	0.04	0.01	138	178	40	0.03	0.19		2,974	3,455	481	0.16	0.20	0.04
Life Insurance	156	127	(28)	0.03	0.03	0.00	156	127	(29)	0.03		0.01	552	710	158	0.03	0.04	0.01
Employee Recogn	833	1,667	834	0.17	0.38	0.21	287	1,667	1,379	0.06	0.03	0.00	601	510	(91)	0.03	0.03	0.00
Other Fringe Benefit - Cobra	0	156	156	0.00	0.04	0.04	1,002	156	(846)	0.20		0.31	2,944	6,667	3,723	0.15	0.38	0.23
HSA Funding	0	0	0	0.00	0.00	0.00	1,002	0	(040)		0.03	(0.16)	1,002	625	(378)	0.05	0.04	(0.02)
Contract Services - HR	2,078	2,575	497	0.43	0.59	0.16	2,425		-	0.00	0.00	0.00	150	0	(150)	0.01	0.00	(0.01)
Employee Advertising/Recruiti	2,0,0	2,575	0	0.00	0.00	0.00		2,575	150	0.48	0.57	0.09	15,943	10,299	(5,644)	0.83	0.59	(0.25)
CNA Registry Fee	280	62	(218)	0.06			0	0	0	0.00	0.00	0.00	340	0	(340)	0.02	0.00	(0.02)
Testing Fees	4.675	2,520			0.01	(0.04)	40	62	22	0.01	0.01	0.01	560	248	(312)	0.03	0.01	(0.02)
Education & Training - Hum Res	4,075		(2,155)	0.96	0.58	(0.38)	525	2,520	1,995	0.10	0.56	0.46	17,125	10,081	(7,044)	0.90	0.57	(0.32)
TOTAL Human Resouces	-	146	146	0.00	0.03	0.03	0	146	146	0.00	0.03	0.03	0	582	582	0.00	0.03	0.03
	40,878	28,135	(12,743)	8.42	6.47	(1.95)	26,102	28,797	2,695	5.17	6.41	1.24	139,797	113,203	26,594)	7.32	6.45	(0.87)
Community Relations and Volunteer Services						20						House of the	The state of the s			1,2,0,0,00		()
Salary & Wages - Volunteer &	4,439	4,325	(114)	0.91	0.99	0.08	4,870	4,470	(400)	0.96	0.99	0.03	18,480	17,446	(1.034)	0.97	0.99	0.03
FICA - Volunteer & Comm Rel	339	331	(8)	0.07	0.08	0.01	350	342	(8)	0.07	0.08	0.01	1,366	1,335	(32)	0.07	0.08	0.00
Workers Comp - Vol & Comm Rel	5	5	0	0.00	0.00	0.00	5	5	0	0.00	0.00	0.00	20	20	0	0.00	0.00	0.00
MERS DB - Volunteer & Comm Rel	974	958	(16)	0.20	0.22	0.02	974	990	16	0.19	0.22	0.03	3,895	3,863	(32)	0.20	0.22	0.02
MERS DC: Volunteer & Comm Rel	207	51	(156)	0.04	0.01	(0.03)	310	53	(257)	0.06	0.01	(0.05)	978	205	(773)	0.05	0.01	(0.04)
Marketing and Fund Raising	246	7,917	7,671	0.05	1.82	1.77	4,630	7,917	3.287	0.92	1.76	0.84	10.506	31,667	21,161	0.55	1.80	
TOTAL Community Relations and Volunteer Services	6,209	13,587	7,378	1,28	3.12	1.84	11,139	13,776	2,637	2.20	3.06	0.86	35,245	54,535		1.85		1.25
Maintenance							.,,	10,110	2,007	2.20	3.00	0.00	33,243	34,333	19,291	1.85	3.11	1.26
Salary & Wages - ES	63,449	53,383 (10.067)	13,07	12.27	(0.79)	67,110	55,162 (11 948)	13.28	12.27	(1.01)	246 006	215,310 (24 6051	40.04	40.07	
Longevity - Environmental Serv	330	325	(5)	0.07	0.07	0.01	330	335	5	0.07	0.07	0.01	1,320			12.94	12.27	(0.66)
FICA - Environ Serv	4.286	4,004	(282)	0.88	0.92	0.04	4.848	4,137	(711)	0.96	0.92	(0.04)	16,984	1,309	(11)	0.07	0.07	0.01
Workers Comp - Plant Ops	850	502	(348)	0.18	0.12	(0.06)	500	518	18	0.10	0.12	0.02		16,148	(836)	0.89	0.92	0.03
MERS DB - Env. Serv.	4,185	4,116	(69)	0.86	0.95	0.08	4.185	4,253	69	0.83	0.12	0.02	2,350	2,023	(327)	0.12	0.12	(0.01)
MERS DC:Environmental Services	710	273	(437)	0.15	0.06	(0.08)	1,064	282	(781)	0.83	0.95		16,738	16,601	(137)	0.88	0.95	0.07
Health Ins - Env Serv	6.804	5,897	(906)	1.40	1.36	(0.05)	5.752	5,897	145	1.14		(0.15)	3,034		(1,932)	0.16	0.06	(0.10)
Health Ins - Retirees - EVS	2,390	2,029	(361)	0.49	0.47	(0.03)	2.443	2,029	(414)	0.48	1.31	0.17	24,359	23,589	(771)	1.28	1.34	0.07
Dental Ins - Env Serv	406	335	(71)	0.08	0.08	(0.01)	334	335	(414)		0.45	(0.03)	9,720		(1,604)	0.51	0.46	(0.05)
Uniforms - Plant Ops	444	290	(154)	0.09	0.07	(0.02)	636	290	(346)	0.07	0.07	0.01	1,554	1,339	(215)	0.08	80.0	(0.01)
Supplies - Plant Ops	10,800		(5,043)	2.22	1.32	(0.90)	9,632		(3,684)	0.13		(0.06)	2,508		(1,349)	0.13	0.07	(0.07)
Small Equipment	4,741	4,467	(274)	0.98	1.03	0.05	8,123			1.91		(0.58)	33,934	23,218 (1.78	1.32	(0.45)
Building Repairs	14,585	15,234	649	3.00	3.50	0.50			(3,507)	1.61		(0.58)	23,437	18,019		1.23	1.03	(0.20)
Equipment Repairs	2,103	4,616	2,513	0.43	1.06	0.63	9,333	15,234	5,901	1.85	3.39	1.54	44,969		15,966	2.36	3.47	1.12
Vehicle Repair	1,733		(1.567)	0.43			4,851	4,616	(235)	0.96	1.03	0.07	22,675		(4,210)	1.19	1.05	(0.14)
Elevator	955	95	(860)		0.04	(0.32)	2,558		(2,392)	0.51		(0.47)	4,416		(3,751)	0.23	0.04	(0.19)
Lawn, Tree and Brush Services	950			0.20	0.02	(0.17)	1,005	95	(910)	0.20		(0.18)	1,960		(1,579)	0.10	0.02	(0.08)
Snow Removal - Contract	950	1,696	747	0.20	0.39	0.19	604	1,696	1,092	0.12	0.38	0.26	1,599	6,786	5,187	0.08	0.39	0.30
Education & Training - ES		1,516	1,516	0.00	0.35	0.35	2,872	1,516		0.57		(0.23)	5,593	6,062	470	0.29	0.35	0.05
Vehicle Fuel	0	158	158	0.00	0.04	0.04	0	158	158	0.00	0.04	0.04	0	631	631	0.00	0.04	0.04
	610	883	273	0.13	0.20	0.08	547	883	336	0.11	0.20	0.09	2,881	3,531	651	0.15	0.20	0.05
Parking Garage Expenses Water	1,726	1,717	(9)	0.36	0.39	0.04	1,848	1,717	(131)	0.37	0.38	0.02	6,171	6,869	698	0.32	0.39	0.07
AAGIGI	3,142	3,258	116	0.65	0.75	0.10	2,809	3,367	558	0.56	0.75	0.19	11,574	13,142	1,568	0.61	0.75	0.14

	L		CURR	RENT PERIOD			1		PRIC	OR PERIOD			ľ		VE	AR TO DATE		
	Actual \$	Budget \$	Var \$	Actual / Day Budg	et / Day Va	ar / Day	Actual \$	Budget \$		Actual / Day I	Budget / Day	Var / Day	Actual S	Budget \$		Actual / Day Budget	/ Day V	lar / Day
Maintenance (con't)							211111111111111111111111111111111111111			-	-		7.01001 4	- august		Actual / Day Duaget	/ Day v	at / Day
Sewer	7,258	5,811		1.49	1.34	(0.16)	7,200	6,005	(1,195)	1.42	1.34	(0.09)	29,375	23,438	(5,937)	1,54	1.34	(0.20)
Electric	19,910	22,660	2,750	4.10	5.21	1.11	18,723	23,415	4.692	3.71	5.21	1.50	75.635	91,395	15,760		5.21	(0.20)
Natural Gas	9,693	8,964	(729)	2.00	2.06	0.06	6,500	9,263	2,763	1.29	2.06		37,946	36,154	(1,792)		2.06	0.07
Refuse Disposal	3,075	3,116	41	0.63	0.72	0.08	2,523	3,116	593	0.50	0.69	0.19		12,464	1,305		0.71	
TOTAL Maintenance	165,134	151,267	(13,866)	34.01	34.77	0.77	166,331	155,051	(11.280)	32.92	34,49	1.58		608,853				0.13
Housekeeping									(02.02	54.45	1.50	030,000	000,033	(30,033)	33,40	34.70	1.24
Salary & Wages - Housekeeping	56,823	55,543	(1,280)	11.70	12.77	1.07	55,746	57,395	1.649	11.03	12.77	1.74	221,376	224,025	2.648	11.59	40.77	4.40
Longevity - Housekeeping	875	861	(14)	0.18	0.20	0.02	875	889		0.17	0.20	0.02	3,500	3,471	(29)		12.77	1.18
FICA - Housekeeping	4,226	4,166	(61)	0.87	0.96	0.09	4,157	4,305	148	0.82	0.96	0.13	16,602	16,802	199		0.20	0.01
Norkers Comp - Houskeeping	661	652	(8)	0.14	0.15	0.01	650	674	24	0.13	0.15	0.02	2,909	2,630	(279)		0.96	0.09
MERS DB - Housekeeping	1,541	1,516	(25)	0.32	0.35	0.03	1,541	1,566		0.31	0.35	0.02	6.165	6,114			0.15	0.00
MERS DC:Housekeeping	2,115	2,276	162	0.44	0.52	0.09	2,800	2,352	(448)	0.55	0.52	(0.03)	9,197	9.181	(50)		0.35	0.03
Health Ins - Housekeeping	6,773	4,984	(1.789)	1.39	1.15	(0.25)	6,634	4,984		1.31	1.11				(16)		0.52	0.04
Dental Ins - Housekeeping	468	417	(52)	0.10	0.10	0.00	468	417	(52)	0.09	0.09	(0.20)	28,257	19,937	(8,319)		1.14	(0.34)
Uniforms - Housekeeping	0	147	147	0.00	0.03	0.03	284	147	(137)	0.09	0.09	0.00	1,910	1,666	(244)	0.10	0.09	(0.01)
Supplies - Housekeeping	9,827	6.461	(3,366)	2.02	1.49	(0.54)	7,795	6,676	(1,119)	1.54		(0.02)	284	590	306	5 (5.00.5)	0.03	0.02
Contract Services-Hskpg	0,027	1.977	1,977	0.00	0.45	0.45	224	2,043	1,819		1.49	(0.06)	36,215	26,059 (1.90	1.49	(0.41)
OTAL Housekeeping	83,309	79,000	(4,309)	17.16	18.16	1.01	81,175			0.04	0.45	0.41	1,198	7,974	6,777	0.06	0.45	0.39
aundry	05,505	13,000	(4,303)	17.10	10.10	1.01	81,175	81,449	273	16.06	18.12	2.06	327,612	318,450	(9,162)	17.16	18.15	0.99
Salary & Wages - Laundry	27,568	24,677	(2,891)	5.68	E 07	0.00	20.700	25 100	(7.000)			170211255	CALL CONTROL OF THE PARTY.					
ongevity - Laundry	200	197	(3)	0.04	5.67 0.05	0.00	32,798	25,499	(7,299)	6.49	5.67	(0.82)	114,141	99,529 (5.98	5.67	(0.30)
ICA - Laundry	1,987	1,851	(137)	0.41		0.00	200	203	3	0.04	0.05	0.01	800	793	(7)	0.04	0.05	0.00
Vorkers Comp - Laundry	250	251	(137)		0.43	0.02	2,333	1,912	(421)	0.46	0.43	(0.04)	8,257	7,465	(792)	0.43	0.43	(0.01)
MERS DB - Laundry	1,621	1,595	(27)	0.05	0.06	0.01	250	259	9	0.05	0.06	0.01	1,000	1,012	12	0.05	0.06	0.01
MERS DC:Laundry	306	381	75	0.33	0.37	0.03	1,621	1,648	27	0.32	0.37	0.05	6,485	6,431	(53)	0.34	0.37	0.03
Health Ins - Laundry	1,861			0.06	0.09	0.02	501	394	(107)	0.10	0.09	(0.01)	1,860	1,537	(323)	0.10	0.09	(0.01)
Dental Ins - Laundry		2,500	638	0.38	0.57	0.19	2,989	2,500	(490)	0.59	0.56	(0.04)	10,829	9,998	(831)	0.57	0.57	0.00
Supplies - Laundry	133	196	63	0.03	0.05	0.02	216	196	(20)	0.04	0.04	0.00	692	784	92	0.04	0.04	0.01
inen Replacements - Laundry	4,513	3,963	(550)	0.93	0.91	(0.02)	5,151	4,095	(1,056)	1.02	0.91	(0.11)	18,778	15,983	(2,795)	0.98	0.91	(0.07)
	2,511	1,574	(937)	0.52	0.36	(0.16)	1,002	1,627	625	0.20	0.36	0.16	6,330	6,350	20	0.33	0.36	0.03
OTAL Laundry Dietary	40,951	37,184	(3,768)	8.43	8.55	0.11	47,061	38,333	(8,728)	9.31	8.53	(0.79)	169,171	149,884 (19,287)	8.86	8.54	(0.32)
small Equipment - Dietary	0	0	0	0.00	0.00	0.00			2	72723	2012							
	219,946	-		0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	3,041	0	(3.041)	0.16	0.00	(0.16)
		The state of the s	-	45.29	49.76	4.46	219,905	216,446	1	43.52	48.15		889,161	865,784 (23,377)	46.57	19.35	2.78
herapy	219,946	216,446	(3,500)	45.29	49.76	4.46	219,905	216,446	(3,459)	43.52	48.15	4.63	892,202	865,784 (26,418)	46.72	19.35	2.62
	100 100	100 050	47.007)	0001								100000000000000000000000000000000000000						100000000
alary & Wages - Therapy	126,463	109,256 (26.04	25.12	(0.93)	159,138	112,897	(46,240)	31.49	25.12	(6.38)	527,548	440,664 (86,884)	27.63	25.12	(2.51)
ongevity-Therapy	400	393	(7)	0.08	0.09	0.01	400	407	7	0.08	0.09	0.01	1,600	1,587	(13)	0.08	0.09	0.01
ICA - Therapy	8,994	8,194	(800)	1.85	1.88	0.03	11,175	8,467	(2,707)	2.21	1.88	(0.33)	37,891	33,050	(4.841)	1.98	1.88	(0.10)
Vorkers Comp - Therapy	500	502	2	0.10	0.12	0.01	500	518	18	0.10	0.12	0.02	2,000	2,023	23	0.10	0.12	0.01
IERS DB - Therapy	8,474	8,335	(139)	1.75	1.92	0.17	8,474	8,613	139	1.68	1.92	0.24	33,897	33,619	(278)	1.78	1.92	0.14
IERS DC:Therapy	1,619	775	(844)	0.33	0.18	(0.16)	1,578	800	(777)	0.31	0.18	(0.13)	4,447		(1,322)	0.23	0.18	(0.05)
lealth Ins - Therapy Services	7,156	3,924	(3,232)	1.47	0.90	(0.57)	8,410	4,055	(4,355)	1.66	0.90	(0.76)	29,440	15,826 (1.54	0.90	(0.64)
ental Ins - Therapy	354	342	(12)	0.07	0.08	0.01	426	342	(84)	0.08	0.08	(0.01)	1,543	1,368	(175)	0.08	0.08	0.00
upplies - Therapy	1,085	406	(679)	0.22	0.09	(0.13)	433	420	(13)	0.09	0.09	0.01	2.490	1,639	(851)	0.13	0.09	(0.04)
mall Equipment - Therapy	269	36	(233)	0.06	0.01	(0.05)	325	37	(287)	0.06	0.01	(0.06)	1.152		(1,005)	0.06	0.09	(0.04)
rofessional Service - Medica dvertising-Wellness Center	1,200	419	(781)	0.25	0.10	(0.15)	1,200	433	(767)	0.24	0.10	(0.14)	4.742		(3,051)	0.25	0.10	(0.15)

	Actual #	Budget \$		ENT PERIOD						OR PERIOD		1	1		YEA	R TO DATE		
Therapy (con't)	Actual \$	Budget \$	Var \$ A	Actual / Day Budg	et / Day V	ar / Day	Actual \$	Budget \$	Var \$	Actual / Day B	Sudget / Day V	ar / Day	Actual \$	Budget \$		Actual / Day Bu	dget / Day	Var / Day
Consultant - Therapy	3,388	4,272	884	0.70	0.00													
Pool Maintenance	322	412		0.70 0.07	0.98	0.28			(642)	1.00	0.98	(0.02)	18,288	17,230	(1.058)	0.96	0.98	0.02
Dues & Memberships - Therapy	0	40		0.00	0.09	0.03	179			0.04	0.09	0.06	1,705	1,649	(56)	0.09	0.09	0.00
Education & Training - Therapy	0	0		0.00	0.01	0.01	0		40	0.00	0.01	0.01	0	158	158	0.00	0.01	0.01
TOTAL Therapy	160,224	137,306			0.00	0.00	57	0	(57)	0.01	0.00	(0.01)	57	0	(57)	0.00	0.00	0.00
Ancillary	100,224	137,306	(22,918)	32.99	31.56	(1.43)	197,928	141,857	(56,071)	39.17	31.56	(7.61)	667,376	553,775	(113,601)	34.95	31.56	(3.39)
Medical Supplies	2,353	2.365	13	0.48	0.54	0.06	3,604	2444	(4.450)	0.74			100200000000					
Oxygen	3,448	3,001	(447)	0.71	0.69	(0.02)	2,918	2,444		0.71	0.54	(0.17)	15,495	9,540	(5,955)	0.81	0.54	(0.27)
egend Drugs	25.541	33,607	8,066	5.26	7.73	2.47		3,101	184	0.58	0.69	0.11	12,023	12,105	82	0.63	0.69	0.0€
ab Services	3.167	1,177		0.65	0.27	(0.38)	39,527 977	34,727		7.82	7.73	(0.10)	148,903	135,546	(13,357)	7.80	7.73	(0.07)
Radiology Services	1.531	823	(708)	0.32	0.19			1,216	240	0.19	0.27	0.08	6,361	4,748	(1,613)	0.33	0.27	(0.06)
Misc Medical Services	119	224	105	0.02	0.19	(0.13)	810	850	40	0.16	0.19	0.03	5,016	3,319	(1,697)	0.26	0.19	(0.07
TOTAL Ancillary	36,159	41,197		The second secon		0.03	0	231	231	0.00	0.05	0.05	221	902	681	0.01	0.05	0.04
Diversional Therapy	30,133	41,137	5,030	7.45	9.47	2.02	47,835	42,570	(5,264)	9.47	9.47	0.00	188,021	166,161	(21,860)	9.85	9.47	(0.38)
Salary & Wages - Life Enrichm	31,557	30,101	(1.456)	6.50	6.92	0.42	28,914	24 404	2 404	F 70		00000						
ongevity - Life Enrichment	515	507	(8)	0.11	0.12	0.01	515	31,104	2,191	5.72	6.92	1.20	107,716	121,407	13,691	5.64	6.92	1.28
FICA - Life Enrichment	3,824	2,258		0.79	0.52			523	8	0.10	0.12	0.01	2,060	2,043	(17)	0.11	0.12	0.01
Norkers Comp - Life Enrichme	100	100	(1,500)	0.02	0.02	(0.27)	3,509	2,333	(1,176)	0.69	0.52	(0.18)	13,030	9,106	(3,924)	0.68	0.52	(0.16)
MERS DB - Life Enrichment	634	623	(10)	0.13		0.00	100	104	.4	0.02	0.02	0.00	400	405	5	0.02	0.02	0.00
MERS DC:Life Enrichment	1,487	023		0.13	0.14	0.01	634	644	10	0.13	0.14	0.02	2,535	2,514	(21)	0.13	0.14	0.01
lealth Ins - Life Enrichment	1,523	3.016	1,493	0.55550	0.00	(0.31)	1,420	0	(1,420)	0.28	0.00	(0.28)	3,536	0	(3,536)	0.19	0.00	(0.19)
Dental Ins - Life Enrichment	227	221		0.31	0.69	0.38	2,491	3,016	525	0.49	0.67	0.18	9,477	12,063	2,587	0.50	0.69	0.19
Supplies - Diversional Therapy	1,200	395	(7) (805)	0.05	0.05	0.00	144	221	76	0.03	0.05	0.02	804	882	78	0.04	0.05	0.01
Activity Supplies - Eden	680	906	226	0.25	0.09	(0.16)	515	408	(107)	0.10	0.09	(0.01)	2,619	1,592	(1,028)	0.14	0.09	(0.05)
Educ, & Training- Activities	131	61	(70)	0.14	0.21	0.07	731	936	205	0.14	0.21	0.06	2,771	3,653	882	0.15	0.21	0.06
Special Functions	530	934	404	0.03	0.01	(0.01)	0	61	61	0.00	0.01	0.01	131	246	114	0.01	0.01	0.01
Activity Expenses	127	0	(127)		0.21	0.11	843	934	91	0.17	0.21	0.04	3,903	3,735	(168)	0.20	0.21	0.01
OTAL Diversional Therapy	42,534			0.03	0.00	(0.03)	148	0	(148)	0.03	0.00	(0.03)	407	0	(407)	0.02	0.00	(0.02)
luman Services	42,534	39,121	(3,414)	8.76	8.99	0.23	39,963	40,284	321	7.91	8.96	1.05	149,389	157,646	8,257	7.82	8.99	1.16
Salary & Wages - Human Serv	15,510	14,783	(728)	3.19	2.40	0.00			0.0000000	20000000								
ongevity - Human Services	115	113	(2)	0.02	3.40	0.20	16,235	15,275	(960)	3.21	3.40	0.19	61,509	59,623	(1,886)	3.22	3.40	0.18
ICA - Human Serv	1,438	1,109	(330)	0.30	0.03	0.00	115	117	2	0.02	0.03	0.00	460	456	(4)	0.02	0.03	0.00
Vorkers Comp - Human Serv	20	20	(330)	0.00	0.25	(0.04)	1,088	1,146	57	0.22	0.25	0.04	4,433	4,472	39	0.23	0.25	0.02
MERS DB - Human Services	1,125	1,107	(18)	0.23	0.00	0.00	20	21	1	0.00	0.00	0.00	80	81	1	0.00	0.00	0.00
IERS DC:Human Services	441	731	290		0.25	0.02	1,125	1,144	18	0.22	0.25	0.03	4,501	4,464	(37)	0.24	0.25	0.02
lealth Ins - Human Services	1,949	1.760		0.09	0.17	0.08	589	756	167	0.12	0.17	0.05	1,870	2,950	1,080	0.10	0.17	0.07
Pental Ins - Human Services	128	120	(189)	0.40	0.40	0.00	2,060	1,760	(300)	0.41	0.39	(0.02)	9,704	7,040	(2,665)	0.51	0.40	(0.11)
Consultant Services-Psych.	0		(8)	0.03	0.03	0.00	128	120	(8)	0.03	0.03	0.00	685	482	(203)	0.04	0.03	(0.01)
ducation & Training - Hum Ser	0	1,530 92	1,530	0.00	0.35	0.35	0	1,530	1,530	0.00	0.34	0.34	0	6,120	6,120	0.00	0.35	0.35
OTAL Human Services	20,727	21,365	92 638	0.00	0.02	0.02	0	92	92	0.00	0.02	0.02	0	367	367	0.00	0.02	0.02
hild Care	20,121	21,303	030	4.27	4.91	0.64	21,360	21,960	600	4.23	4.89	0.66	83,241	86,054	2,813	4.36	4.90	0.55
alary & Wages - CC Asst. CDC	10,971	17.069	6.098	2.26	3.92	1.66	44.047	47 000	0.504	0.70								
alary & Wages - Facilitator	9,825	A. C. A. C.	(9,825)	2.02	0.00		14,047	17,638	3,591	2.78	3.92	1.14	53,765	68,845	15,080	2.82	3.92	1.11
ICA - CDC	1,494	1,280	(214)	0.31	0.00	(2.02)	5,794		(5,794)	1.15	0.00	(1.15)	22,685		(22,685)	1.19	0.00	(1.19)
ERS DB - CDC	551	542	(9)	0.31		(0.01)	1,516	1,323	(193)	0.30	0.29	(0.01)	5,575	5,163	(411)	0.29	0.29	0.00
ERS DC-Child Care	549	354	(195)	0.11	0.12	0.01	551	560	9	0.11	0.12	0.02	2,202	2,184	(18)	0.12	0.12	0.01
ealth Ins - CDC	1,495	1,327		77,000.0	0.08	(0.03)	557	365	(191)	0.11	0.08	(0.03)	1,959	1,426	(533)	0.10	0.08	(0.02)
	1,400	1.321	(168)	0.31	0.31	0.00	1,495	1,327	(168)	0.30	0.30	0.00	5,979	5.307	(672)	0.31	0.30	(0.01)

				NT PERIOD			1		PRIOR	PERIOD			Ē.		VEADT	O DATE		
Child Com (- III	Actual \$	Budget \$	Var \$ A	ctual / Day	Budget / Day \	Var / Day	Actual \$	Budget \$			Budget / Day 1	Var / Dav	Actual \$	Budget \$		ctual / Day Br	udent / Day	Ves / Dev
Child Care (con't) Dental Ins - CDC										-			7101000	Dauget #	Agi & W	cluai / Day Bi	udget / Day	var / Day
Uniforms - CDC	108	98		0.02	0.02	0.00	108	98	(10)	0.02	0.02	0.00	421	392	(29)	0.02	0.00	0.00
	0	89		0.00	0.02	0.02	0	89	89	0.00	0.02	0.02	0	356	356	0.02	0.02	0.00
Teaching/Educational Supplies	36	13		0.01	0.00	0.00	0	13	13	0.00	0.00	0.00	36	51	15	0.00	0.02	0.02
Small Equipment - CDC Meals - CDC	0	42		0.00	0.01	0.01	50	43	(7)	0.01	0.01	0.00	113	167	54	0.00	0.00	0.00
Dietary Snacks - CDC	1,100	429		0.23	0.10	(0.13)	1,102	443	(659)	0.22	0.10	(0.12)	4,763	1,730	(3,033)	0.25	0.10	(0.15)
Special Functions - CDC	250	141	(109)	0.05	0.03	(0.02)	244	146	(98)	0.05	0.03	(0.02)	783	569	(214)	0.04	0.10	
Indirect Costs-Childcare	0	7	7	0.00	0.00	0.00	0	7	7	0.00	0.00	0.00	0	27	27	0.00	0.03	0.01)
	1,400	0	1.1.00)	0.29	0.00	(0.29)	1,400	0	(1,400)	0.28	0.00	(0.28)	5,600	0	(5,600)	0.29	0.00	(0.29)
Miscellaneous Exp-Childcare	122	16	1	0.03	0.00	(0.02)	155	16	(139)	0.03	0.00	(0.03)	288	63	(225)	0.02	0.00	(0.29)
TOTAL Child Care	27,901	21,405	(6,497)	5.75	4.92	(0.83)	27,018	22,067	(4,951)	5.35	4.91	(0.44)	104,168	86,281	(17,887)	5.46		
Equipment Depreciation		12.22								7.77		(0.44)	104,100	00,201	(11,001)	5.46	4.92	(0.54)
Depreciation - Office	2,304	2,304		0.47	0.53	0.06	2,304	2,304	0	0.46	0.51	0.06	9,215	9,215	0	0.48	0.53	0.04
Depreciation Exp - Nursing	4,138	4,138		0.85	0.95	0.10	4,138	4,138	0	0.82	0.92	0.10	16,550	16,550	0	0.48		0.04
Depreciation - Dietary	1,375	1,375		0.28	0.32	0.03	1,375	1,375	0	0.27	0.31	0.03	5,499	5,499	0	0.29	0.94	0.08
Depreciation - Furniture	662	662	0	0.14	0.15	0.02	662	662	0	0.13	0.15	0.02	2,648	2,648	0	0.29	0.31	0.03
Depreciation - Maintenance	1,634	1,634	0	0.34	0.38	0.04	1,634	1,634	0	0.32	0.36	0.04	6,537	6,537	0	0.14	0.15	0.01
Depreciation - Vehicle	877	877	0	0.18	0.20	0.02	877	877	0	0.17	0.20	0.02	3,508	3,508	0	0.34	0.37	0.03
Depreciation-Equip Well, Ctr	200	200	0	0.04	0.05	0.00	200	200	0	0.04	0.04	0.00	800	800	0	0.18	0.20	0.02
TOTAL Equipment Depreciation	11,189	11,189	0	2.30	2.57	0.27	11,189	11,189	0	2.21	2,49	0.27	44,757	44,757	0		0.05	0.00
TOTAL SNF Operating Expenses	2,225,090	1,986,704	(238,386)	458.21	456.71	(1.50)	2,340,220 2		304,248)	463.13	452.94			7,998,986 (2.34 474.75	2.55 455.91	(18.84)
Net Operating Income	400 507													,, (,,000,020,	4/4./5	455.51	(10.04)
Net Operating income	162,587	41,778	120,810	33.48	9.60	27.77	111,832	58,432	53,400	22.13	13.00	11.88	175,903	180,865	(4,962)	9.21	10.31	(0.28)
SNF Building Depreciation						1												(/
Depreciation - Land Improv	1,594	1,594	0	0.33	0.37	0.04	1,594	1,594	0	0.32	0.35	0.04	0.070		120	17275202		
Depreciation - Building	38,499	38,499	0	7.93	8.85	0.92	38,499	38,499	0	7.62		0.04	6,376	6,376	0	0.33	0.36	0.03
Depreciation - Parking Structr	5,437	5.437	0	1.12	1.25	0.13	5,437	5,437	0	1.08	8.56	0.95	153,997	153,997	0	8.06	8.78	0.71
Depreciation - Bldg Improv	12,328	12,328	0	2.54	2.83	0.30	12,328	12,328	0	2.44	1.21	0.13	21,748	21,748	0	1.14	1.24	0.10
Depreciation-Bldg Imp WellCtr	2,654	2.654	0	0.55	0.61	0.06	2,654	2,654	0	0.53	2.74	0.30	49,313	49,313	0	2.58	2.81	0.23
TOTAL SNF Building Depreciation	60,512	60,512	0	12,46	13,91	1.45	60,512	60,512	0		0.59	0.07	10,615	10,615	0	0.56	0.60	0.05
Net Income	102,075	(18,735)	120,810	21.02	(4.31)	27.77	51,320	(2,080)	100000000000000000000000000000000000000	11.98	13.46	1.49	242,049	242,049	0	12.68	13.80	1.12
		,,		21.02	(4.01)	21.11	31,320	(2,000)	53,400	10.16	(0.46)	11.88	(66, 146)	(61,184)	(4,962)	(3.46)	(3.49)	(0.28)

Include Adjustment Periods:

Included:

NO Include Closing Periods: NO
Grand Traverse Pavilions - AL, Grand Traverse Pavilions - Outpatient, Grand Traverse Pavilions - SNF

	CUR	RENT PERIOD	1	PR	IOR PERIOD	Ĩ	V	**************************************	
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$		AR TO DATE	
Cottage Revenue				riotaui v	Duuget #	Val \$	Actual \$	Budget \$	Var \$
Room Rental-Cottage-Private	189,737	278,428	(88,691)	189,990	278,428	(99.430)	740 000	4 440 740	
Room Rental-Cottage-MA Waiver	30,435	0	30,435	30,435	0	(88,439)	740,832	1,113,713	(372,881)
Room Rental-Cottage-Priv Insur	22,521	0	22,521	19,959	0	30,435	128,568	0	128,568
Respite-Cottages	15,260	1,868	13,392	16,785		19,959	86,042	0	86,042
Registration Fee - Cottages	500	167	333	10,765	1,930	14,855	44,685	7,534	37,151
Ancillary Rev - Cottages	522	786	(264)		167	(167)	1,000	667	333
Meal Plan	27,035	27,119		808	813	(4)	2,511	3,171	(660)
Personal Care Services- Privat	366		(84)	29,335	28,023	1,312	109,320	109,381	(61)
Contractual Discount-Private	77.0.1.1 PERSON	14,496	(14,130)	1,265	14,979	(13,714)	4,450	58,467	(54,017)
Contractual Allow MA Waiver	(3,629)	0	(3,629)	(8,710)	0	(8,710)	(29,759)	0	(29,759)
Contractual Allowance PACE	(18,027)	0	(18,027)	(17,340)	0	(17,340)	(72,320)	0	(72,320)
Scholarships Private Pay	(5,236)	0	(5,236)	(5,359)	0	(5,359)	(17,714)	0	(17,714)
	(5,292)	0	(5,292)	(5,394)	0	(5,394)	(20,989)	0	(20,989)
TOTAL Cottage Revenue	254,192	322,864	(68,673)	251,773	324,340	(72,567)	976,626	1,292,933	(316,308)
Cottage Other Revenue						(,)	0.0,020	1,202,000	(310,300)
Beauty Shop Income	396	777	(381)	631	777	(146)	2,197	3,108	(011)
Donation Income - Cottages	0	9,479	(9,479)	0	9,795	(9,795)	2,137	38,233	(911)
TOTAL Cottage Other Revenue	396	10,256	(9,860)	631	10,572	(9,941)	2,197		(38,233)
	1.000.000		(-)/		10,012	(3,341)	2,197	41,341	(39,144)
Total Income	254,588	333,121	(78,533)	252,404	334,912	(82,508)	978,823	4 004 074	10.55 1.51
Cottage Operating Expenses			(, -, -, -,	202,101	004,012	(02,300)	970,023	1,334,274	(355,451)
Salary & Wages - Admin - Cott	10,828	9.073	(1,755)	8,776	9,376	600	40.047	00 500	
Salary & Wages - ES Cottages	4,408	9,024	4,615	3,854	9,324		48,247	36,596	(11,651)
Salary & Wages - Hskpg Cottage	3,634	0	(3,634)	3,555	9,324	5,471	16,742	36,395	19,653
Salary & Wages - RN Cottages	6,900	Ö	(6,900)	7,130		(3,555)	14,252	0	(14,252)
Salary & Wages - LPN Cottages	1,403	9,333	7,931	1,690	0	(7,130)	27,830	0	(27,830)
Salary & Wages - CNA Cottages	60,014	44,376	(15,638)		9,644	7,955	6,958	37,644	30,686
Salary & Wages - UW Cottages	48,365	63,013	14,649	50,237	45,855	(4,382)	227,828	178,984	(48,844)
Longevity - Cottages Admin	250	246		60,015	65,114	5,099	212,230	254,153	41,924
FICA Admin Cottages	764	681	(4)	250	254	4	1,000	992	(8)
FICA - Env Serv Cottages	331	677	(83)	662	703	41	3,513	2,745	(769)
FICA - Cottage Housekeeping	270		346	336	699	363	1,325	2,730	1,404
FICA - RN LPN CNA and UW - Co		0	(270)	271	0	(271)	1,072	0	(1,072)
Workers Comp - Cottages	7,125	8,754	1,629	8,357	9,046	689	31,372	35,309	3,936
Workers Comp - Cottage Admin	2,672	674	(1,998)	672	697	25	4,693	2,719	(1,974)
MERS DB - Cottages	6	6	0	6	6	0	24	24	0
MERS DB - Cottages	6,096	5,996	(100)	6,096	6,196	100	24,383	24,183	(200)
MERS DB - Cottages Admin	2,220	2,184	(36)	2,220	2,257	36	8,881	8,809	(73)
MERS DC-Cottage	2,007	1,852	(156)	2,985	1,914	(1,071)	8,185	7,469	(717)
MERS DC:Admin Cottages	0	667	667	0	689	689	0,100	2,690	2,690
Health Ins - Cottages	8,451	9,252	801	10,841	9,252	(1,589)	41,970	37,008	
Dental Ins - Cottages	637	672	35	803	672	(131)	3,117	2,687	(4,962)
Supplies Plant Ops - Cottages	320	0	(320)	0	0	(101)	320	210 m coco (200)	(430)
Supplies Laundry - Cottages	0	0	Ó	Ö	0	ő	231	0	(320)
Activity Supplies - Cottages	377	362	(16)	550	374	(177)	Total Control of the	0	(231)
	Constant Constant	457900000	1/1	000	014	(1//)	1,798	1,458	(340)

	CURRENT PERIOD		PR	PRIOR PERIOD			YEAR TO DATE		
2	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Cottage Operating Expenses (con't)								Daugery	vai v
Nursing Supplies - Cottages	0	381	381	0	394	394	1,039	1,536	497
Contract Services-Dining	60,083	60,083	0	60,083	60,083	0	243,568	240,332	1 THE R. P. LEWIS CO., LANSING, MICH.
Contract Svcs:Security-Cottag	0	219	219	0	219	219	663	875	(3,236)
Advertising - Cottages	1,375	3,350	1,976	145	3,350	3,206	1,808	13,402	212
Referral Fees	0	625	625	4,283	625	(3,658)	4,283		11,594
Printing & Binding - Comm Rel	450	111	(339)	0	111	111	450	2,499 442	(1,784)
Telephone - Cottages	20	272	252	300	272	(28)	640		(8)
Water - Cottages	686	681	(6)	710	703		2,790	1,088	448
Sewer - Cottages	1,257	1,270	13	1,320	1,312	(6) (8)		2,745	(45)
Electric - Cottages	4,908	4,347	(561)	4,756	4,492		5,147	5,122	(25)
Natrual Gas - Cottages	2,817	3,300	482	2,500	3,410	(264) 910	20,427	17,533	(2,895)
Refuse Disposal - Cottages	599	559	(40)	599	559	(40)	13,296	13,309	13
Television - Cottages	2,079	1,710	(369)	952	1,710	758	2,744	2,234	(510)
Special Functions - Cottages	12	192	180	30	192	162	5,975 307	6,842	867
Beauty Shop Services	319	641	322	507	641	134		768	461
Indirect Costs-Cottages	20,000	0	(20,000)	20,000	0	(20,000)	1,768	2,563	795
Bond Interest Expense	4,334	4,180	(154)	4,334	4,320		80,000	0	(80,000)
Miscellaneous Exp - Cottages	0	83	83	0	83	(14) 83	17,745	16,861	(885)
Depreciation - Equip Cottages	917	917	0	917	917	03	453	332	(122)
TOTAL Cottage Operating Expenses	266,935	249,760	(17,175)	270,739		(45.070)	3,668	3,668	0
Net Operating Income	(12,347)	83,361	(95,708)		255,462	(15,276)	1,092,744	1,004,742	(88,002)
Cottage Building Depreciation	(12,011)	00,001	(33,700)	(18,335)	79,450	(97,784)	(113,922)	329,532	(443,454)
Depreciation Bldg - Cottages	19,018	19,018	О	10.019	10.010				
Depreciation-Cottage Bldg Impr	4,304	4,304	ő	19,018	19,018	0	76,073	76,073	0
TOTAL Cottage Building Depreciation	23,322			4,304	4,304	0	17,214	17,214	0
	23,322	23,322	0	23,322	23,322	0	93,288	93,288	0
Net Income	(35,669)	60,039	(95,708)	(41,657)	56,128	(97,784)	(207,209)	236,244	(443,454)

Grand Traverse Pavilions Balance Sheet As Of 4/30/2024

Page #1

Include Adjustment Periods:

Included:

NO Include Closing Periods: NO
Grand Traverse Pavilions - AL, Grand Traverse Pavilions - Outpatient, Grand Traverse Pavilions - SNF

Assets	
Current Assets	
Cash	
County Held Cash	
Cash - County	
Cash - M.O.E.	
TOTAL County Held Cash	
Other Cash	
A/P Cash Clearing Account	
Credit Card Bank	
Cash - Resident Trust	
Cash-Payroll	
Cash - Advance Pay Funding Ac	
TOTAL Other Cash	
TOTAL Cash	
Accounts Receivable	
Other Receivables	
Medicaid QAS Settlement Rec	
A/R QMI Assessment	
Retention Credit Receivable	
Grants Receivable	
Due from Foundation	
Medicaid Cost Settlement Rec.	
MA Wage Pass Through Receiv	
TOTAL Other Receivables	
Inventory	
Prepaid Expenses	
Other Current Assets	
Prepaid Expenses/Deposits	
Prepaid Insurance - General	
Prepaid Insurance - Work Comp.	
TOTAL Other Current Assets	
TOTAL Current Assets	
Non-Current Assets	
Property & Equipment	
Other Non Current Assets	
Due from PACE North	
Deferred Outflows-Pension Plan	
Deferred Outflows-OPEB	
TOTAL Other Non Current Assets	
TOTAL Non-Current Assets	
TOTAL Assets	
Liabilities & Equity	

PREVIOUS YEAR	PRIOR PERIOD	CURRENT PERIOD	
Actual \$	Actual \$	Actual \$	
O	0	0	
(5,682,255)	2,643,684	2,892,995	
3,312	3,314	3,314	
(5,678,943)	2,646,998	2,896,310	
7,568	24,955	8,728	
26,481	0	0	
27,014	27,608	27,608	
6,705	6,705	6,705	
31,090	31,349	31,419	
98,858	90,617	74,459	
(5,580,084)	2,737,615	2,970,769	
3,208,703	4,057,538	3,807,267	
467,916	510,072	539,741	
78,943	0	26,014	
6,970,430	0	0	
4,924	40,863	57,424	
13,383	13,502	9,942	
6,721,521	2,957,863	2,957,863	
63,947	123,267	45,679	
14,321,065	3,645,568	3,636,663	
170,630	170,630	170,630	
0	0	0	
31,500	31,500	19,400	
6,090	94,899	69,524	
0,000	11,142	11,680	
37,590	137,541	100,604	
12,157,904	10,748,892	10,685,934	
16,098,817	15,944,976	15,875,727	
1,285,051	1,275,082	1,274,881	
2,444,143	2,444,143	2,444,143	
158,071	158,071	158,071	
3,887,265	3,877,296	3,877,095	
19,986,083	19,822,272	19,752,822	
32,143,986	30,571,163	30,438,756	

Grand Traverse Pavilions Balance Sheet As Of 4/30/2024

Liabilities & Equity (con't) Liabilities
Current Liabilities
Accounts Payable
Accrued Expenses
Other Current Liabilities
Current Portion of Bonds Paya
Interest Payable
Medicaid Cost Settle. Payable
QAS Settlement Payable
Deferred Revenue - SNF
TOTAL Other Current Liabilities
TOTAL Current Liabilities Non-Current Liabilities
Long-Term Liabilities Net Pension Liabilities
Pension Bonds (Non-Union) Iss
Pension Bonds (Union) Issued
Bonds Payable-Series 2017 Haw Def Los on Adv Refund-'17
TOTAL Long-Term Liabilities Other Non-Current Liabilities
Deferred Inflow-OPEB
TOTAL Other Non-Current Liabilities
TOTAL Other Non-Current Liabilities TOTAL Non-Current Liabilities
TOTAL Liabilities
Equity
Equity RETAINED EARNINGS - PRIOR
Contributed Capital
TOTAL Equity
Net Income (Loss)
TOTAL Equity
TOTAL Liabilities & Equity

PREVIOUS YEAR	PRIOR PERIOD	CURRENT PERIOD	
Actual	Actual \$	Actual \$	
845,04	693,054	642,091	
1,643,39	1,160,703	1,228,229	
720,00	720,000	720,000	
125,44	60,355	64,437	
870,24	900,249	910,249	
367,31	0	0	
	17,400	17,400	
2,083,01	1,698,004	1,712,086	
4,571,44	3,551,761	3,582,406	
5,351,33	5,351,333	5,351,333	
4,695,00	4,695,000	4,695,000	
4,410,000	4,195,000	4,195,000	
1,610,000	1,610,000	1,380,000	
(45,551	(43,924)	(43,382)	
16,020,78	15,807,409	15,577,951	
925,940	925,946	925,946	
925,940	925,946	925,946	
16,946,72	16,733,355	16,503,897	
21,518,17	20,285,116	20,086,303	
12,901,984	10,499,269	10,499,269	
126,540	126,540	126,540	
13,028,524	10,625,809	10,625,809	
(2,402,715	(339,762)	(273,356)	
10,625,809	10,286,047	10,352,454	
32,143,986	30,571,163	30,438,756	

Date: May 16, 2024 Time: 16:23:23 EDT User: Lindsey Dood

Grand Traverse Pavilions Cash Flow Statement 4/1/2024 to 4/30/2024

Page #1

Include Adjustment Periods: included:

NO Include Closing Periods: NO
Grand Traverse Pavilions - AL, Grand Traverse Pavilions - Outpatient, Grand Traverse Pavilions - SNF

L	CURRENT PERIOD	PRIOR PERIOD	YEAR TO DATE
	Actual \$	Actual \$	Actual \$
	0	0	0
Cash from Operating Activity			
Net Income	66,406	9,663	(273,356)
Net Cash provided by Operating Activities			(,,
Depreciation and Amortization	96,483	96,483	385,931
Changes in Working Capital Items			
Accounts Receivable	250,271	(578,710)	(598,564)
Prepaid Expenses	36,937	(34,346)	(63,014)
Due to/from	0	0	Ó
Inventory	0	0	0
Accounts Payable	(50,963)	(75,105)	(203,437)
Other Assets			
Medicaid Settlement Receivable	0	0	3,763,658
Employee Retention Credit Receivable	0	0	6,970,430
Due From Foundation	3,560	0	3,441
Due From Grants			
Grants Receivable	(16,561)	(29,008)	(52,500)
TOTAL Due From Grants	(16,561)	(29,008)	(52,500)
Deferred Outflows		8. 70 - 8	
TOTAL Deferred Outflows	0	0	0
Due From Pace North	200	9,639	10,170
Medicare Settlements Receivable	0	0	0
Medicaid Wage Pass Through Rec	77,588	(74,069)	18,268
QAS Receivable	(29,669)	(27,807)	(71,825)
QMI Receivable	(26,013)	ó	52,930
TOTAL Other Assets	9,105	(121,245)	10,694,571
Accrued Payroll & Other Expenses	71,608	(503,520)	(458,289)
Other Liabilities		I. No constant and the	(,)
TOTAL Other Liabilities	0	0	0
Other Accrued Liabilities			
Medicare Advanced Payment	0	0	0
Deferred Inflows			
TOTAL Deferred Inflows	0	0	0
Medicaid Audit Reserve	10,000	10,000	40,000
QAS Payable	0	(99,323)	(367,316)
Net Pension Liability	0	ó	(55.,5.0)
TOTAL Other Accrued Liabilities	10,000	(89,323)	(327,316)
TOTAL Changes in Working Capital Items	326,957	(1,402,248)	9,043,950
TOTAL Net Cash provided by Operating Activities	423,440	(1,305,765)	
TOTAL Cash from Operating Activity	489,846	(1,296,102)	9,429,881
Cash from Investing Activity	100,010	(1,230,102)	9,156,525
Fixed Asset Purchase	(26,691)	(133,980)	(160 674)
TOTAL Cash from Investing Activity	(26,691)	(133,980)	(160,671)
Cash from Financing Activities	(20,001)	(133,980)	(160,671)
Long Term Debt	(230,000)	o	(445 000)
Short Term Debt/Notes Payable	(200)	ő	(445,000)
TOTAL Cash from Financing Activities	(230,000)	0	(445,000)
	(======================================	*	(445,000)
Net Cash Activity Page 41 of 43	233,154	(1,430,082)	8,550,854
I age TI UI TJ		* * * * * * * * * * * * * * * * * * *	00 to

CASH BEG OF PERIOD Cash Beginning Balances as of 3/31/2024 Net Cash Activity	2,737,615	4,167,696	(5,580,084)
	2,737,615	4,167,696	(5,580,084)
	233,154	(1,430,082)	8,550,854
Cash Ending Balance	2,970,769	2,737,615	2,970,769

Grand Traverse Pavilions Combined Income Statement				
Projected to year end with cash flow estimate				
Proposed Revised 2024 Budget				
			Proposed	
			Revised	
			Budget	
	Initial		Actual	Change
	Budget	YTD Actual to	Apr 2024 YTD	To
	2024	30-Apr-24	Plus April *8	Budge
Service Revenue***	27,072,414	9,367,445	29,108,483	2,036,069
Other Revenue	1,673,103	766,995	2,429,696	756,593
Total Revenue	28,745,517	10,134,440	31,538,179	2,792,662
				, , , , , , ,
Salaries & Wages	15,222,252	5,828,555	17,441,678	(2,219,426
Benefits	4,133,327	1,447,438	4,464,850	(331,523
Other Operating Expenses****	7,318,174	2,630,695	8,017,009	(698,835
Interest Expense	351,267	117,346		(036,633
Depreciation			351,267	
Total Operating Expenses	1,151,287	383,762	1,151,287	-
Total Operating Expenses	28,176,306	10,407,796	31,426,091	(3,249,785
Net Operating Income	569,211	(273,356)	112,089	(457,123)
Dia Danisti di Maria				
Plus Depreciation and amortization	1,151,287	385,928	1,151,287	
Accounts Receivable-Larger due to more revenue		(598,564)	(600,000)	(600,000)
Prepaid Expensesmid year timing item		(63,014)	-	-
Accounts Payable-timingyear end bills will be paid 1/2/25		(203,437)	-	-
Accrued payroll and other liabilitiesvaries month to month		(228,422)	-	-
Provider Taxes Payable reverses in the 4th quarter		(229,867)	-	-
Medicaid audit reservemonthly expense not paid		40,000	120,000	120,000
Payment of Medicaid Settlementsfrom MA audit reserve		10,000	(334,732)	(334,732)
QAS Payablerepayment of overpayments		(367,316)	(367,316)	(367,316)
QAS ReceivableGTP being underpaid due to higher census				
QMI Receivablereverses in Q4 2024		(71,825)	(311,825)	(311,825)
Grants Receivablewill all be paid by 12/31/2024		52,930	-	-
		(52,500)	-	-
Due from Pace North2024 repayments		10,170	10,170	10,170
Due from Foundation2024 repayments		3,441	3,441	3,441
Medicaid pass through wages-decease in amount owed to GTP		18,268	18,268	18,268
Capital Purchases paid for in 2024	(405,000)	(160,671)	(207,267)	197,733
Scheduled Debt Principal Payments in 2024	(700,000)	(445,000)	(720,000)	(20,000)
Employee retention credit received from the IRS	7,000,000	6,970,430	6,970,430	(29,570)
Certiedfied Public Expenditures payment tbd*				
Medicaid cost settlement 10/1/21 to 9/30/22 received Jan 2024	4,000,000	3,763,658	3,763,658	(236,342)
Medicaid cost settlement 10/1/22 to 9/30/23**	3,000,000		3,000,000	-
Cook #1 4 /4 /2024 by 42 /24 /2024				
Cash flow 1/1/2024 to 12/31/2024	14,615,498	8,550,853	12,608,203	(2,007,296)
Less Deficit to County	(6,400,000)	(5,580,084)	(5,682,255)	717,745
Ending Cash Position	8,215,498	2,970,769	6,925,948	(1,289,551)
Medicaid QAS settlement to be paid in February 2025			779 7/1	
wiedicald QA3 settlement to be paid in February 2025			779,741	
*Tentatively calculated by Plante Moran at \$1M. Usually functions as a lo		ments catch up with	costs	
**To be more closely estimated by Plante Moran in late May 2024, paid in				
***Service revenue varies based on census and rates. Medicaid, Medicar	e, Hospice and Private Pay	rates all will change	10/1/24.	
The amount of those increases is not known or estimated in t		s 162 for SNF and 51	.4	
for the Cottages in April 24 with no changes incorporate				
****In addition to annualizing April the following expenses are included f	or May through December	:		
Moving reimbursement	8,000			
Backflow testing	1,650			
MERS supplemental payment	30,707			
Retention for malpractice lawsuit	25,000			
Legal fees for Union contract	20,000			
Relias Learning renewal	38,146			
myUnity annual payment for old data access				
	24,000			
Leading Age dues	28,780			
	176,283			