

**GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD**

**REGULAR MEETING
May 30, 2024**

**Open to the public
9:00 AM Garfield Township Hall – Upstairs Main Hall
3848 Veterans Dr, Traverse City, MI 49684**

Persons with disabilities which the foregoing opportunities for participation will not address should contact Darcey Gratton at (231) 932-3010 or dgratton@gt pavilions.org with questions or concerns.

AGENDA

1. CALL TO ORDER

2. ROLL CALL

3. FIRST PUBLIC COMMENT

Any person shall be permitted to address a meeting of the Grand Traverse County Department of Health and Human Services Board which is required to be open to the public under the provisions of the Michigan Open Meetings Act, as amended. (MCLA 15.261, et seq.) Public comment shall be carried out in accordance with the following Board Rules and Procedures:

1. Any person wishing to address the Board shall state his or her name and address.
2. Persons may address the Board on matters which are relevant to Grand Traverse Pavilions issues.
3. No person shall be allowed to speak more than once on the same matter, excluding time needed to answer Board Members questions. The Chairperson shall control the amount of time each person shall be allowed to speak, which shall not exceed three (3) minutes.
 - a) Chairperson may, at his or her discretion, extend the amount of time any person is allowed to speak.
 - b) Whenever a group wishes to address the Board, the Chairperson may require that the group designate a spokesperson; the Chairperson shall control the amount of time the spokesperson shall be allowed to speak, which shall not exceed fifteen (15) minutes.

The Board shall not comment or respond to a person who is addressing the Board. Silence or non-response from the Board should not be interpreted as disinterest or disagreement by the Board.

Please be respectful and refrain from personal or political attacks.

4. COUNTY LIAISON REPORT

5. APPROVAL OF AGENDA

6. CONSENT CALENDAR

The purpose of the consent calendar is to expedite business by grouping items to be dealt with by one Board motion without discussion. Any member of the Board, or staff may ask that any item on the consent calendar be removed and placed elsewhere on the agenda for discussion. Such requests will be automatically respected.

If any item is not removed from the consent calendar, the item on the agenda is approved by a single Board action adopting the consent calendar.

	<u>HANDOUT#</u>
A. Review and File	
(1) Draft Minutes of the 4/18/24 Board Meeting	1
(2) April Resident Council Minutes	2
(3) April Let's Talk Food Minutes	3

7. ITEMS REMOVED FROM CONSENT CALENDAR

8. CHAIRMAN REPORT Verbal

9. SERVICE EXCELLANCE AWARDS 4

10. GRAND TRAVERSE MEDICAL CARE

A. General Information	
(1) Foundation Board Update – Mary Marois	Verbal
(2) Golf Outing Update	5
B. Chief Executive Officer Board Report – Gerard Bodalski	6
C. Business	
(1) Financials	7
(2) Budget Amendment	8
D. General Discussion	
(1)	

G.T.P. Announcements

 (1) Next Board Meeting – June 27, 2024

11. SECOND PUBLIC COMMENT

Refer to Rules under First Public Comment above.

12. CLOSED SESSION

Closed session pursuant to section 8(e) of the Open Meetings Act, to consult with our attorney regarding trial or settlement strategy in connection with pending litigation, DHHS and the Grand Traverse Pavilions Foundation Board v PACE North.

13. ADJOURNMENT

**GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD**
1000 Pavilions Circle, Traverse City, MI 49684

MINUTES OF THE APRIL 18, 2024 MEETING

PRESENT: Mary Marois, Haider Kazim Board
Gerard Bodalski, Darcey Gratton Staff
TJ Andrews Commission

ABESENT:

GUESTS:

The regular meeting of the Grand Traverse County Department of Health and Human Services Board was called to order at 9:02am by Board Chair Mary Marois at the Governmental Center.

First Public Comment – None

County Liaison Report – Andrews shared discussions of the most recent County Board of Commissioner (BOC) meetings regarding the vacant DHHS Board seat. County Commissioners held two ad hoc committee meetings for interviews to fill vacant board seats. After multiple interviews for DHHS, the ad hoc committee recommended Crystal Frost to the DHHS Board. Due to a misunderstanding with an amended agenda, the full BOC Board did not receive the recommendation in time for approval at the April 17th BOC meeting. The recommendation for Crystal Frost to be appointed to the DHHS Board will be added to the BOC agenda on May 1st.

Approval of Agenda – Chair Marois asked if there were additions, changes or corrections to the agenda. Motion was made by Kazim to approve the agenda as presented, seconded by Marois. Motion carried.

The purpose of the **Consent Calendar** is to expedite business by grouping items to be dealt with by one Board motion without discussion. Any member of the Board or staff may ask that any item on the **Consent Calendar** be removed and placed elsewhere on the agenda for discussion. Such requests will be automatically respected.

REVIEW AND FILE

- (1) Minutes of the 3/28/24 Board Meeting
- (2) March Resident Council Minutes

Motion was made by Marois to approve the Consent Calendar as presented. Motion seconded by Kazim and carried unanimously.

Items Removed From Consent Calendar – None

Chairman Report – Marois shared positive feedback from the public and praised the staff for their hard work.

Service Excellence Awards – Marois reviewed March Service Excellence Awards.

Foundation Board Update – Kazim reported the next Foundation Board is scheduled on May 1, 2024 but that he was not able to attend. Marois stated she would reach out to the Foundation President to offer to attend the May 1st board meeting in place of Kazim.

PACE North Board Update – Marois stated the board will be reaching out to legal council for guidance on the next steps to move forward with PACE North. Andrews stated the County Board of Commissioners (BOC) rejected PACE North’s proposal but have created a working group and will bring back a proposal to the May 1st BOC board meeting.

First Quarter Overtime Report – Bodalski reviewed the first quarter overtime report. Kazim requested for Bodalski to look into how the Pavilions had an increased amount of overtime immediately following the reduction of full-time staff in September. Kazim would like to see how the 4th quarter overtime costs compares with the savings the Pavilions made by reducing staff.

Chief Executive Officer Report – Bodalski reviewed the monthly report for March and highlighted on quality, census, expense control, monthly financial results and external connections on growing in the community.

Financial Report – Bodalski presented the financial operations and social accountability reports for March 2024 and answered board member’s questions. Motion made by Kazim to accept the financial operations report as presented, seconded by Marois. Motion carried.

ISNP Longevity Health Plan – Bodalski reviewed the purpose of the ISNP Longevity Health Plan and explained it is an Institutional Special Needs Plan for long-term residents to help prevent hospitalization. Bodalski stated this agreement will not only provide better care for residents but will also generate more funds through a per capita rate to the Pavilions. Motion made by Marois to allow Bodalski to enter an agreement with Longevity Health Plan as presented, seconded by Kazim. Motion carried.

Attending/Consulting Privileges - The Board reviewed the requests to have attending privileges for Vincent Worthington, NP as recommended by Medical Director Dr. April Kurkowski, D.O. Motion was made by Kazim to approve consulting privileges for Vincent Worthington, NP as presented, seconded by Marois. Motion carried.

Grand Traverse Pavilions Announcements

- (1) Next Board Meeting May 30, 2024
- (2) 2024 Concert on the Lawn Series

Second Public Comment

Linda Pepper

Meeting adjourned at 11:12 am

Signatures:

Mary Marois – Chair
Grand Traverse County Department of Health and Human Services Board

Date: _____ Approved
_____ Corrected and Approved

DRAFT

PAVILIONS RESIDENT COUNCIL MEETING
April 18, 2024

The April 2024 meeting of the Grand Traverse Pavilions Resident Council was called to order at 11:03am in the Multi-Purpose Room by Kari Belanger

All residents were welcomed.

The residents waived their right to a closed meeting.

The Lord's Prayer and the Pledge of Allegiance were recited.

Members Present: Residents are marked "X" throughout the minutes.

Birch Pavilion: 5 Residents attended.

Cherry Pavilion: 4 Residents attended.

Dogwood Pavilion: 5 Residents attended.

Staff members were introduced:

Kari Belanger, CTRS, Life Enrichment

Samantha Mahon, CTRS, Life Enrichment

Sarah Pleva LLBSW, Birch Pavilion Social Work

Chrissy Wagatha, RN, ADON – Cherry Pavilion

Christian Anderson, General Manager - Forefront Dining Services

Lisa Telling, Dietary Administrative Assistant – Forefront Dining Services

Tim Coggins, Environmental Services Manager

Guest:

Jackie Richer – American Sign Language (ASL) Interpreter

Old Business:

There was not any old business from the previous meeting that needed to be brought up for discussion or to follow-up on.

New Business:

Kari made the following announcements:

-Introduction of Samantha Mahon Recreation Therapist who joins the Life Enrichment Department with Susan, Hanna, Guy, and Kari.

Outings for May 2024:

Thursday May 9th – Lunch at Cracker Barrel

Board bus at 11:00am, return pick up to come home at 1:30pm

Special Events for May 2024:

Saturday May 4th – 10:00am Kalamazoo College Singers

Week of May 13-17 - National Skilled Nursing Care Week

Wednesday May 22nd – 11:00am John Denner

Thursday May 16th – Resident Council Meeting

Resident Group Interview Questions:

Samantha discussed with the attending residents that are 12 resident rights that are reviewed during the group interview with the State Surveyors during our annual survey, and today we will be reviewing Personal Property.

Personal Property:

- Can residents have their own belongings here if they choose to do so?
Majority of residents said yes.
One resident said “it’s a risk, I am missing my blanket”. ADON Chrissy is following up.
- Can residents have their own furniture?
All residents present said yes
- How are your personal belongings treated here?
All residents said “good”. One resident commented that she does not have a key to her dresser, Tim following up.
- Does the facility make efforts to prevent loss, theft, or damage to personal property?
All residents present said yes.
- Have any of your belonging ever been missing?
Two residents reported belonging to be missing. One resident is missing her blanket, and another is missing his hankies.
- Did you tell your social worker or nurse about this? What was their response?

Residents stated that they have informed either a nurse or social worker. Staff report they will follow up.

1. Discussion regarding food temperature and receiving HS snacks.

One resident suggested having cheesecake returned to the dessert menu. Another resident reported that they would like to have chicken legs and wings. Christian responded that both chicken legs and wings are on the menu to come.

One resident reported that the omelets are delicious. Another resident reported that the soup is much better.

No concerns noted.

Next food talk meeting scheduled for May 15th at 2:00pm.

2. Discussion regarding the cleanliness of the facility and laundry being returned promptly.

A few different residents had comments on this topic. One resident reported that his hankies are not being returned with his laundry. One resident reported that clothes are being mixed together and she is getting another resident clothing items. Another resident reported that his room is sometime messy. Tim is following up on these concerns.

3. Discussion regarding room temperature.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

A few residents reported having rooms that are too hot. One resident reported feeling the cold air through the windows. Tim noted the room number of the residents for further follow up.

4. Discussion regarding nursing care.

One resident stated that the CNAs are short staffed, and some CNAs are on the verge of walking out. Another resident is reporting continued issues with bed making. Chrissy following up with specific CNA. Two residents reported negative interaction with the same CNA, CNA being rude and dismissive. Chrissy following up on the negative interaction.

5. Discussion regarding call lights being answered in a timely manner.

The majority of residents reported that this is still an area of concern. One resident reported that he waits the most at nighttime or around dinner time. Another resident reported sitting in her wheelchair for 2 hours before being assisted back into her recliner.

One resident reported that it is getting better. Another reported it just depends on the night.

6. Discussion regarding receiving showers as needed/as requested.

No concerns or comments noted.

7. Discussion regarding the nighttime noise level on your Pavilion.

All residents reported the nighttime noise level being good.

The floor was opened for additional comments:

Kari asked residents what outings they would enjoy, residents reported the following.

Cracker Barrel

Butterfly House

Music House

Dollar Tree

Casino- Turtle Creek

Walmart

Fishing Trip

Moomer's

One resident reported she would like to have ice cream socials more often.

One resident reported that the CNA and nursing staff need assistance with passing meal trays.

The next Pavilions Resident Council meeting will be held on Thursday May 16th at 11:00am in the Multi-Purpose Room. Kari asked for a volunteer to read over and sign the April 2024 minutes, and X said that she would do this. The Pavilions Resident Council Meeting was adjourned at 12:00pm by X and seconded by X.

Respectfully Submitted,

Samantha Mahon, CTRS
Recreational Therapist

Cherry, Resident

Elm Resident Council Minutes
Meeting Held- April 25th 2023

The March meeting of the Grand Traverse Pavilions Elm Resident Council was called to order at 10:30am in the Elm Common Area.

Members Present were: Residents are marked “X” throughout the minutes.
12 Residents attended.

Staff Present:

Susan Eldred, Recreation Therapist
Emily Tyrrell, Social Worker
Naomi Rode, Assistant Director of Nursing

Old Business:

None

New Business:

Asked the residents if they need help do the staff help them.
X answered “yes”

Asked the residents if they were being offered an evening snack.
X answered “yes”

Asked the residents if they were able to get showers or baths.
X stated “yeah.” X stated “yes.” X stated “no” but reporting indicates all scheduled showers have been completed.

Asked the residents if the food was good. X and X stated “medium I would say.” X stated the food was “real good.” X stated the food was “pretty good.” X stated the food was “good.”

Asked the residents if their rooms were getting cleaned.
X answered “yeah” the rooms were getting cleaned. X stated “yes it is, they do a good job.”

Asked the residents if their clothes were getting cleaned.
X and X both stated “yes” the clothes were being cleaned.

Asked the residents how the temperature in their rooms were.
X stated “ I think we are comfortable.”

Asked the residents if they have enough activities to do.
X stated she “has enough now but didn’t before.” X stated “yes there is always activities.” X stated “always.”

Questions, Suggestions, Concerns and Comments:

The floor was open for questions, suggestions, concerns and comments.
No questions or concerns were noted.
X suggested bike riding for May.

X suggested kites.

X and X suggested making chocolate chip cookies.

X suggested more ice cream would be good.

Other ideas suggested were planting flowers and vegetables and walking outside.

Susan Eldred informed residents of upcoming outings to Cracker Barrel and Fishing.

Meeting was closed at 11:00am

Respectfully submitted,

Susan Eldred, CTRS

Emily Tyrrell, LLSW

Naomi Rode, BSN, RN

Let's Talk Food with the Forefront Dining Services Team: Wednesday, April 17, 2024 – 2:00 PM

Purpose of meeting:

To openly discuss food – meal service, meal ideas & suggestions to further enhance the overall dining experience at the Grand Traverse Pavilions.

Dietary Staff present and introduced:

Christian Andersen, General Manager, Forefront Dining Services

15 Residents Present

Discussion Topics:

- Announced that our new Spring and Summer menu started the week before on April 8th.
- Christian let them know that their suggestions of goulash and spaghetti and meatballs from last discussions have been added to the menu.
- Requests were made for turkey casserole, apple pie, chicken drumsticks. Christian let them know they have all been added to the new menu.
- Grandma G: Placement of the roll on the plate and the small size of the roll. Also not getting enough gravy. Christian let Grandma G know he would review this. Grandma G's menu has now been corrected to allow for a full roll with her meals. Also, Grandma G does not like romaine – wants iceberg lettuce.
- Chef Salad is good.
- The pork for lunch was very good.
- Scrambled eggs are soft and tasty.
- Chicken soup is too brothy.
- Serve more casseroles.
- X : More ripe fruit and did not like the way the cheese balled up in the French Onion soup.
- X is not getting the lemonade she is ordering on her meal ticket.

Meeting adjourned at 2:20pm.

Next meeting – Date/Time: Wednesday, May 15th at 2:00pm – Aspen Dining Room

GRAND TRAVERSE PAVILIONS
Service Excellence Award Program
April 2024

Date:	04/01/2024
Employee:	Carrie Wilder
Awarded for:	She worked a midnight shift to help out and hid Easter eggs for the residents and day shift nurses. It was a nice gesture when you have to work on a holiday!
Position:	RN
Nominated by:	Kristy, Angela, Ashleigh

Date:	04/01/2024
Employee:	Ashley Tarras
Awarded for:	Thank you for filling in at the last minute at a care conference, for someone that was not even your patient! Thank you for being a team player this entire week and for working long hours to cover other therapy staff that were off. We all appreciate you!
Position:	OT
Nominated by:	Kristen Semeyn

Date:	04/08/2024
Employee:	Rhonda Gillespie
Awarded for:	Rhonda went above and beyond by bringing one of her residents a special lunch! Rhonda continuously provides wonderful care for our residents.
Position:	CNA
Nominated by:	Sarah Pleva

Date:	04/08/2024
Employee:	Jada Koon
Awarded for:	Jada is doing an amazing job. While I was in the dining room feeding residents, Jada helped one of my residents take his shower. I appreciate you!
Position:	NA
Nominated by:	Karleen Romatz

Date:	04/15/2024
Employee:	Jeanie Hickman
Awarded for:	Taking over my side duty, doing the main dining room for me so I could squeeze in a resident's shower. It was a busy day. Without her help my shower wouldn't have been done. Thank you very much. I appreciate you.
Position:	CNA
Nominated by:	Jessica Hockett

Date: 04/15/2024
Employee: Donita Stokes
Awarded for: Donita always shines bright with her positive attitude and support for the Pavilions! Your hard work and dedication over the years doesn't go unnoticed. Thank you, Donita!
Position: CNA
Nominated by: Darcey Gratton

Date: 04/22/2024
Employee: Erica Harpe
Awarded for: Thank you for taking time out of your busy shift to call family and give an empathetic update on their loved one that was passing. You do a great job of ensuring all the needs are met of residents and families.
Position: RN
Nominated by: Naomi Rode

Date: 04/22/2024
Employee: Marta Pratt
Awarded for: Marta is always so helpful and willing to step up to the plate to lend a hand anytime. I am thankful she is a part of our team!
Position: Staff Development Coordinator
Nominated by: Kathryn Holibaugh

Date: 04/29/2024
Employee: April Thompson
Awarded for: Always being a great team player when she and I work together. Always there to be my second set of hands without needing to be asked
Position: CNA
Nominated by: Arlene Glazier

Date: 04/29/2024
Employee: Kendra Sheiffele
Awarded for: She went out of her way to help me with my assignment when my back was hurting. I was having a hard night and she was a huge help.
Position: CNA
Nominated by: Kimberly Silvas

Scramble Fore Seniors Summary

We had a beautiful day for our first annual golf outing, Scramble Fore Seniors. In the beginning stages of planning the golf outing we hoped for 18 teams, 18 hole sponsors and had a goal of raising \$8,000-\$10,000. We had 15 teams signed up and 19 hole sponsors (17 paying, two in-kind), along with a Gold Sponsor (Forefront Healthcare) and a Food Sponsor (Hospice of Michigan). We were able to surpass our goal with a profit of \$10,396.52, with another estimated \$200 coming from 4 silent auction items available to staff that didn't get bid on at the outing. Bidding for the remaining 4 items will close Friday 5/24 at 3 PM.

The Profit breakdown from each category is...

Players/Teams: \$3000

Hole Sponsors :\$2700 (Redmond Automotive donated an extra \$150 on top of the initial \$150 for a hole sponsor)

Gold and Food Sponsors: \$3000

Silent Auction: \$1590 (expecting another \$200ish from the 4 remaining items)

Mulligans: \$220 (11 teams at \$20 each)

50/50 Raffle: \$238

Everybody I heard from had a great time and said the event was a nice new way to support the Pavilions and to let them know when we find a date for next years fundraiser. We hope and expect to grow this next year and hopefully be able to offer a little more to people who attend, like working with a beer vendor for two drink tickets, giving each golfer a sleeve of GTP logo golf balls, etc. We will also have to discuss if we will hold it at The Crown Golf Club, The GT Resort, or elsewhere all depending on price and accommodations.

I am working on sending out a thank you letter to the team captains, silent auction donors and all of our sponsors letting them know their generosity helped us surpass our goal of \$10,000 to go towards resident care.



Grand Traverse Pavilions
A COMMUNITY CARING FOR GENERATIONS

TO: Grand Traverse County Department of Health and Human Services Board
FROM: Gerard Bodalski, CEO/Administrator
RE: April CEO/Administrator Report

Census (Average Daily Census)

	May MTD	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Medical Care Facility (MCF)	167	162	163	157	150	144	148
Cottages	53	54	54	52	54	52	51

MCF	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Admissions	68	65	61	61	49	46
Discharges	66	65	52	51	53	44
MMC Referrals	183	180	204	220	186	150
MMC Denied	35	27	39	40	45	31
Transfers to LTC	3	3	1	7	4	4

Cottages	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Admissions	3	3	1	3	2	2
Respite	3	7	3	3	2	2
Discharges	2	1	4	2	2	7

Finance

	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Combined Net Income	\$66,406	\$9,663	\$(192,201)	\$(157,224)	\$(101,326)	\$(138,521)
MCF Net Income	\$102,075	\$51,320	\$(119,231)	\$(100,310)	\$(25,542)	\$(60,951)
Cottage Net Income	\$(35,669)	\$(41,657)	\$(72,970)	\$(56,914)	\$(75,784)	\$(77,570)
Cash Balance	\$2,970,769	**\$2,813,872	\$4,243,954	*\$4,547,268	\$(5,530,841)	\$(6,036,923)
A/R Days Sales Outstanding	48	57	56	56	54	54

* Received IRS COVID Relief payment of \$6,970,430 and MDHHS Medicaid Cost Settlement for year 2021-2022 of \$3,763,658.

** Third payroll of \$700,000 and AR increase of \$579,000.

Facility Reported Incidents

	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Medical Care Facility	1	1	2	8	6	6

Wellness Center

Numbers of Patients seen:	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Medicare A	34	31	24	28	22	25
Medicare Advantage Skilled	40	41	42	35	39	27
Private Insurance: Inpatient	5	5	4	5	2	2
Private Pay: Inpatient	1	0	0	1	1	0

Auto: Inpatient	1	1	1	1	1	0
Med A/Rehab Inpatient Totals	81	78	71	70	65	54
Medicare B: Inpatient	38	24	17	31	37	42
Medicare B Advantage: Inpatient	14	16	9	12	9	9
Med B Inpatient Totals	52	40	31	43	46	51
Medicare B: Outpatient	23	14	14	19	26	31
Medicare B Advantage: Outpatient	47	33	36	36	33	31
Private Insurance: Outpatient	20	17	16	13	15	18
Work Compensation: Outpatient	1	1	1	0	0	0
Private Pay: Outpatient	0	0	0	0	0	0
Auto: Outpatient	0	2	2	2	2	0
Outpatient Totals	91	69	69	70	76	80
Numbers of Wellness Center Visits:						
Aquatic inpatients therapy visits	17	27	13	14	8	13
Aquatic aftercare visits per month	303	289	310	343	324	361
Aquatic outpatient PT visits	195	117	139	144	100	124
Aquatic group class participants	66	69	78	80	324	361
Land therapy visits (PT, OT, SLP)	179	169	183	198	213	207
Total Outpatient therapy visit	395	302	359	368	313	331
Est. outpatient aquatic therapy revenue	25,083	15,050	17,880	18,523	12,863	15,950
Aftercare monthly revenue	3,030	2,890	3,100	3,430	3,240	3,610
Aquatic group class revenue	1,320	1,380	1,560	1,600	1,560	1,360
Total revenue	29,433	19,320	22,540	23,553	17,663	20,920

Staffing

	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23
Hires	8	17	15	10	9	5
Resignations	3	6	4	2	2	5
Referrals	3	4	9	11	2	4
Total # Employees	324	322	316	303	292	262

May MDT # employees 317

Recruitment is underway for the following open positions: 2-MN CNAs; 1-MN Licensed Nurse; 1-Business Office Manager; 2-AM Custodians and 1-PM Universal Worker.

CEO/Administrator's Verbal Updates

- Quality measures as shown below
- Irregular Payments affecting our Cash Balance as shown below
- Longevity Health Plan contract
- Complaint Survey on May 7th with no citations
- Concerts on the Lawn beginning June 20th, All About Buffet – Doc Probes and the Rip Tides

- On-Line Bed Plan due 5/31
- Facility Assessment approval in June (Brought every year for approval and given to the board ahead of time to review)
- Resident Care Policies approval in June (Brought every year for approval and given to the board ahead of time to review. No changes this year except staff changes)
- Survey Preparedness
- Non-union Pension and Nursing Administration wages

Environmental Services

On April 1, Tim Coggins, Environmental Services Director received the quote to start up our lawn irrigation system from Great Lakes Lawn and Landscapes. They have maintained our irrigation system in the past, and we will continue to utilize their services.

On April 3, Coggins set up an annual preventive maintenance schedule with Windemuller Electric to sample the oil in the new building transformer. This will ensure any potential issues with the transformer will be detected early on.

On April 5, Coggins, and Cati Kujawski, Environmental Services Manager, met with Susan LaRose, who is a family member of a former resident, and a master gardener. Susan will be helping us with the courtyards this summer and stopped by to look at the courtyards and our plans.

On April 11, Coggins received the completed fuel sample for the emergency backup generator. The first time the fuel was sampled, it showed an elevated level of particulates. The fuel was resampled, and the new test results showed all criteria as passing.

On April 11, Coggins met with Jim Hill of Great Lakes Waterproofing to reassess the Evergreen cottage waterproofing issues. Jim was able to lower the cost of the project from \$30,000 to \$24,900, based on the depth of the foundation.

On April 17, Coggins and Kujawski were made aware of clinical staff putting rubber bands on door latches to prevent having to enter the door code or swipe their security fob. This creates a resident safety issue. This information was communicated to the clinical team, and the Staff Development group created a Relias inservice to educate staff on this.

On April 20, Floor Covering Brokers completed the kitchen regrouting project. The grout in the kitchen was the original grout, and deteriorated in places, making it difficult to clean. With the grout refreshed, it will be easier to keep clean.

Activities

Linda Burton, CTRS retired after 34 years with the Pavilions on Friday, April 12th. Kari Belanger, CTRS resigned with her last day being Friday, April 19th.

Recreational Therapists in the life enrichment department completed video chats throughout the month for 10 residents over FaceTime or Google Duo.

Activities, Special Events and Outings that occurred in April included small group activities such as Bird Care; Card Games & Table Games (Trivia, blackjack, Euchre club, word searches, charades, roll a topic, coloring and conversation and nail care); and Cooking & Baking treats for mocktail hour- cinnamon sugar blondies, muddy buddies, cheesecake cups and PB&J cookies. Residents engage in arts and crafts making floral centerpieces, birdfeeders, and bird window decoration. In addition to

helping fold the weekly Pavilions Post, residents assisted with planting vegetable and flower seeds for the courtyard raised beds. Residents participated in morning stretch/exercise groups using balloon balls and introducing afternoon strolls when the weather is appropriate. Sing-alongs took place throughout the building in hallways and common areas. Large group activities that were held included: Drum Circles, Bingo, Bingo Store, Bowling, Let's Talk Food Meeting, Popcorn Fridays & Movies, Tuesday Mocktails and an ice cream social. The music duo Tally and Bob performed for residents this month playing folk and country classics. Livestreaming of church services from Central United Methodist Church, Gaither's Gospel and St. Francis of Assisi were showing in the Multi-Purpose Room, along with Catholic Mass with Father Joe, and Rosary & Holy Communion. Outings that residents signed up for were Lunch at China Fair and shopping at the Dollar Tree and Walmart. Two socials are held at the Rehab Pavilion each week, with snacks provided by Forefront Dining Services. Elm residents have participated in various sensory group activities including-sensory cart, painting, crafts, hand lotion massages and aroma bracelet making. They participate in small group morning exercise including Zumba and morning stroll. Cognitive groups include trivia, history hour, crossword, funny hour, and book club. Residents participated in socials and creative kitchen. Residents engage in weekly intergenerational visits from the children of the Pavilions day care center and various sing a long activities.

On April 18th the Pavilions Resident Council meeting for residents on all pavilions to come together to meet. Elm Resident Council was held separately on April 25th.

Dietary

Forefront released the new resident Spring and Summer menu on April 8th.

There has been positive feedback especially on the Goulash and Spaghetti and Meatballs.

Requests made in the April "Let's Talk Food" meeting have already been added to the resident menu.

Specific resident comments have already been addressed.

Grand Traverse Pavilions					
Irregular payments					
2024					
Vendor	Description	Month	Amount	Notes	Other
Grand Traverse County	union pension bond principal	January	215,000.00	Amortization changes each year	Pmts done in 2039, prin. Gradually inc.
Grand Traverse County	union pension bond interest	January	96,806.25	Amortization changes each year	Expensed monthly
Payroll	Retention pay	January	214,192.15	Non-recurring payment	Expensed in 2023; Paid in 2024
State of Michigan	Provider Taxes	January	229,867.05	Deferred billing of 4th Qtr 2023 provider taxes	Amount varies annually; offset by the deferral of the 4th quarter of 2024 provider taxes until January 2025
Forefront	Every 4 years, leap year payment	February	14,000.00	Extra cost for extra day of service	Required under the contract
Grand Traverse County	non-union pension bond interest payment	February	54,940.00	Amortization changes each year	Expensed monthly, Paid twice each year
Nationwide Insurance	Liability and property insurance	February	67,277.75	Installment payment	Calendar year policy
Payroll	Perfect Attendance	February	3,740.18	Quarterly with an annual bonus	for those with perfect attendance
State of Michigan	Quality Assurance Supplement Reconciliation	February	253,637.05	Annual reconciliation-pmt 1 of 2	Next year proj at \$510,000 refund
Nationwide Insurance	Liability and property insurance	March	62,272.41	Installment payment	Calendar year policy
Payroll	3 payrolls in the month (26 per year)	March	700,000.00		
State of Michigan	Outstation worker payments per contract	March	18,537.00	1/2 Paid back to GTP by Pace	Contract renews 10/1--want decision by 6/2
State of Michigan	Quality Assurance Supplement Reconciliation	March	99,322.65	Annual reconciliation-pmt 2 of 2	Next year proj at \$510,000 refund
Alliance for Senior Housing	Rental Commissions	April	4,283.00	Cottage lease commission	
Grand Traverse County	Hawthorn cottage bond principal payment	April	230,000.00	Level principle payments	Pmts done in 2031-level principle pmts
Grand Traverse County	Hawthorn cottage bond interest payment	April	24,437.50	Amortization changes each year	Expensed monthly
Grand Traverse County	Rent--Pace Bond interest	April	43,496.25	Interest decreases each year	Paid by Pace to GTP
Payroll	Perfect Attendance	April	5,051.25	Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Windemuller Electric	Transformer replacement	April	133,980.00	One time capital expenditure	
Backflow Man	Backflow valve testing/repairs	May	1,650.00	Required annual testing	
Floor Covering Brokers	Kitchen tile regrout	May	14,973.36	One time capital expenditure	
MCMCFC	Annual Dues	May	12,100.00	This is the 2024-25 amount	
Nationwide Insurance	lawsuit retention (deductible)	May	25,000.00	Notice of intent to sue rec 4/26/24	
Plante Moran	Cost Report Preparation	May	11,000.00	Medicare & Medicaid Cost Reports-annual	Benchmarking survey and MA rate projec.
Nationwide Insurance	Liability and property insurance	June	62,272.41	Installment payment	Calendar year policy
State of Michigan	Outstation worker payments per contract	June	37,076.00	1/2 due to be paid back to GTP from Pace	Contract renews 10/1--want decision by 6/3
State of Michigan	2019 Audit payment--after Circuit Court decision	June	334,731.63	Dif between audited cost and allowed costs	for claims between 10/1/20 and 9/30/21
Total Fire Protection	Fire Sprinkler Head Replacements	June	31,622.74	One time capital expenditure	
Grand Traverse County	union pension bond interest payment	July	93,581.25	Amortization changes each year	Expensed monthly
Leading Age	Annual Dues	July	28,780.14	This is the 2023-24 amount	
MERS	Supplemental Pension Payment	July	30,707.08	Amount varies annually	
Payroll	Perfect Attendance	July	5,000.00	Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Gerard Bodalski	Moving Expense Reimbursement	August	8,000.00	Per employment agreement	
Grand Traverse County	non-union pension bond principal	August	275,000.00	Amortization changes each year	Pmts done in 2039, prin. Gradually inc.
Grand Traverse County	non-union pension bond interest	August	54,940.00	Amortization changes each year	Expensed monthly
Otis Elevator	Elevator contracts	August	20,000.00	Annual expense for elevator maintenance	
Payroll	3 payrolls in the month (26 per year)	August	700,000.00		
Nationwide Insurance	Liability and property insurance	September	62,272.41	Installment payment	Calendar year policy
Grand Traverse County	Hawthorn cottage bond interest payment	October	21,907.50	Amortization changes each year	Expensed monthly
Grand Traverse County	Rent--Pace Bond principal paid to County	October	155,000.00	Pmts done in 2037, prin inc by \$5k most years	To be paid by Pace to GTP
Grand Traverse County	Rent-- Pace Bond interest paid to County	October	43,496.25	Interest decreases each year	To be paid by Pace to GTP
Payroll	Perfect Attendance	October	5,000.00	Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Relias	elearning program	October	38,146.09	Annual expense	
Grand Traverse County	Rent--Pace Facility	November	31,250.00	Level lease payment	To be paid by Pace to GTP
Longevity Pay	Annual pay based on seniority and hours	November	82,000.00	Annual payment; expensed monthly	Per union agreement and handbook
NetSmart Technologies	Annual Pmt for legacy healthcare record access	November	24,000.00	Annual payment	umS hmsn with annual pmt for legacy healthcare record access
State of Michigan	Outstation worker payments per contract	December	18,537.00	1/2 due to be paid back to GTP from Pace	Contract renews 10/1--want decision by 6/1
Law Firm	Union Contracts	December	20,000.00	3 year contract expires 12/31/2024	
Forefront	Child care, vending and allowance overages	Every	5,000.00	Varies based on usage	
			4,723,884.35		

Grand Traverse Five Star Quality Measures Update

CMS ID	Measure, Program, and Data Source:	Currently Publicly Reported Released: April 2024	Next Projected Public Report: July 2024	Last 30-day Update April 2024	Action Plan
Short-Stay (Five Star) Quality Measures					
S038.02 Short-Stay	Changes in Skin Integrity Post-Acute Care: Pressure Ulcers/Injury (QRP) Five Star Collection period: 12 Months	2-Star Percentage: 6% 40/100 Points Next Cut Point: 4% 60/100 Points Review Period: 7/22 to 6/23	3-Star Percentage: 3.8% 60/100 Points Next Cut Point: 2.2% 80/100 Points Review Period: 10/22 to 9/23	3-Star 1/9 Triggered Percentage: 11% Running 12-Month percentage: 3.4% 60/100 Points	Nursing staff reviewing and reassessing every pressure area. MDS to ensure all exclusions are begin captured. Nursing to follow-up with any upstaged pressure areas since this will trigger.
N011.03 Short-Stay	Percent of Residents Who Newly Received an Antipsychotic Medication Five-Star Collection period: 12-months Averaged Quarterly	2-Star Percentage: 1.97% 40/100 Points Next Cut Point: 1.68% 40/100 Points Review Period: 1/23 to 12/23	3-Star Percentage: 1.39% 60/100 Points Next Cut Point: .96% 80/100 Points Review Period: 4/23 to 3/31	3-Star 0/32 Triggered Percentage: 0% Running: 4 quarters percentage: .88% Currently trending: 4-Star 80/100 Points	Working with MD on appropriate follow-up with Gradual Drug Reduction protocol. Exploring other pharmaceutical and non-pharmaceutical alternatives.
Note: This measure Will be replaced with the SNF QRP Discharge Function Score measure in Five-Star with the October 2024 refresh					
N/A RETIRED	Percent of Residents Who Made Improvements in Function (retired 10/01/23) ***HIGHER SCORES ARE BETTER*** Five-Star (frozen April 2024) Collection period: 12-months Averaged Quarterly	4-Star Percentage: 75.97% 120/150 Points Next Cut Point: 83% 150/150 Points Review Period: 10/22 to 9/23	4-Star Percentage: 75.97% 120/150 Points Next Cut Point: 83% 150/150 Points Review Period: 10/22 to 9/23	N/A Moving to new measure: Discharge Function Score	N/A
S042.01 Short-Stay	Discharge Function Score QRP QM ***HIGHER SCORES ARE BETTER*** Five-Star (beginning October 2024) Collection period: 12 months Medicare A Patients only.	N/A Public reporting to start: October 2024	N/A Public reporting to start: October 2024	(Star rating cut point not yet released by CMS) 0/9 Triggered Percentage: 0% Running 12-Month percentage: 63.21% National Avg: 50.73%	Reviewing all planned D/C's prior to D/C section GG coding. Auditing all non-triggering Type 1 PPS stay D/C for accuracy. Applying appropriate follow-up re-training.
Short-Stay	Percent of Short-Stay Residents Who Were Re-Hospitalized after a Nursing Home Admission Five-Star Inpatient Medicare Claims MDS	2-Star Percentage: 22.22% 90/150 Points Next Cut Point: 21.15% 105/150 Points Review Period: 10/22 to 9/23	N/A This measures is claims based and data is not available via the iQIES system.	N/A This measures is claims based and data is not available via the iQIES system.	Working with MD's to try and prevent new re-admissions to the hospital. Also ideas from new DON on how to handle / treat situation in the SNF to prevent hospital readmissions.

Grand Traverse Five Star Quality Measures Update

CMS ID	Measure, Program, and Data Source:	Currently Publicly Reported Released: April 2024	Next Projected Public Report: July 2024	Last 30-day Update April 2024	Action Plan
Short-Stay (Five Star) Quality Measures					
Short-Stay	Discharge to Community— PAC SNF QRP Measure SNF QRP Inpatient Medicare Claims MDS ***HIGHER SCORES ARE BETTER*** Five-Star	3-Star Percentage: 52.82% 90/150 Points Next Cut Point: 57% 105/150 Points Review Period: 10/22 to 9/23	N/A This measure is claims based and data is not available via the iQIES system.	N/A This measure is claims based and data is not available via the iQIES system.	Being sure rehab to very clear on the skilled needed for patients to return home or other community living. Patient must living in the community after D/C without an unplanned readmission to the hospital or nursing home.
Short-Stay	Percent of Short-Stay Residents Who Have Had an Outpatient Emergency Department Visit Five-Star Inpatient Medicare Claims	1-Star Percentage: 17.58% 30/150 Points Next Cut Point: 14.65% 45/150 Points Review Period: 10/22 to 9/23	N/A This measure is claims based and data is not available via the iQIES system.	N/A This measure is claims based and data is not available via the iQIES system.	Working with MD's to try and prevent new re-admissions to the hospital. Also ideas from new DON on how to handle / treat situation in the SNF to prevent hospital readmissions.
Long-Stay (Five Star) Quality Measures					
N013.02 Long-Stay	Percent of Residents Experiencing One or More Falls With Major Injury MDS 3.0 QM	2-Star Percentage: 4.23% 40/100 Points Next Cut Point: 3.56% 60/100 Points Review Period: 1/23 to 12/23	2-Star Percentage: 4.25% 40/100 Points Next Cut Point: 3.56% 60/100 Points Review Period: 4/23 to 3/24	2-Star 5/120 Triggered Percentage: 4.2% Running: 4 quarters percentage: 4.48% Currently trending: 2-Star 40/100 Points	Nursing
N024.02 Long-Stay	Percent of Residents with a Urinary Tract Infection MDS 3.0 QM Five-Star	4-Star Percentage: 1.26% 80/100 Points Next Cut Point: 0.7% 100/100 Points Review Period: 1/23 to 12/23	4-Star Percentage: 1.05% 80/100 Points Next Cut Point: 0.7% 100/100 Points Review Period: 4/23 to 3/24	4-Star 1/119 Triggered Percentage: 0.8% Running: 4 quarters percentage: 1.04% Currently trending: 4-Star 80/100 Points	Nursing
N026.03 Long-Stay	Percent of Residents Who Have or Had a Catheter Inserted and Left in Their Bladder MDS 3.0 QM Five-Star Publicly Reported in iQIES Data Source: MDS	3-Star Percentage: 1.39% 60/100 Points Next Cut Point: 1.26% 80/100 Points Review Period: 1/23 to 12/23	5-Star Percentage: 0.31% 100/100 Points Next Cut Point: -0.5% 100/100 Points Review Period: 4/23 to 3/24	4-Star 1/112 Triggered Percentage: 0.9% Running: 4 quarters percentage: 0.4% Currently trending: 5-Star 100/100 Points	Nursing to monitor and continue to follow any residents with a catheter and determine necessity.

Grand Traverse Five Star Quality Measures Update

CMS ID	Measure, Program, and Data Source:	Currently Publicly Reported Released: April 2024	Next Projected Public Report: July 2024	Last 30-day Update April 2024	Action Plan
Short-Stay (Five Star) Quality Measures					
<i>Note: This measure Will be replaced with the SNF QRP Discharge Function Score measure in Five-Star with the October 2024 refresh</i>					
RETIRED Long-Stay	Percent of Residents Whose Need for Help with Activities of Daily Living Has Increased Five-Star (Frozen April 2024) <i>Note: This measure uses section G data prior to 10/01/23.</i>	2-Star Percentage: 18% 45/150 Points Next Cut Point: 17.6% 60/100 Points Review Period: 10/22 to 9/23	2-Star Percentage: 18% 45/150 Points Next Cut Point: 17.6% 60/100 Points Review Period: 10/22 to 9/23	N/A Moving to new measure: Percent of Residents Whose Need for Help with Activities of Daily Living Has Increased.	N/A
N028.03 Long-Stay	Percent of Residents Whose Need for Help with Activities of Daily Living Has Increased Five-Star (Unfrozen January 2025) <i>Note: This measure uses Section GG data after 10/01/23.</i>	N/A Public reporting to start: January 2025	N/A Public reporting to start: January 2025	(Star rating cut point not yet released by CMS) 15/93 Triggered Percentage: 16.1% Running 12-Month Percentage: 16.1% National Avg: 17.5%	JMD Healthcare and therapy department to screen patients coming up for quarterly and annual assessments.
N031.04 Long-Stay	Percent of Residents Who Received an Antipsychotic Medication MDS 3.0 QM Five-Star Publicly Reported in iQIES Data-Source: MDS	1-Star Percentage: 24.84% 30/150 Points Next Cut Point: 20.39% 45/100 Points Review Period: 1/23 to 12/23	1-Star Percentage: 23.52% 30/150 Points Next Cut Point: 20.39% 45/150 Points Review Period: 4/23 to 3/24	2-Star 22/115 Triggered Percentage: 19.1% Running: 4 quarters percentage: 21.8% Currently trending: 1-Star 30/150 Points	Working with MD's on appropriate follow-up with Gradual Drug Reduction protocol. Exploring Other pharmaceutical and non-pharmaceutical alternatives.
<i>Note: This measure Will be replaced with the SNF QRP Discharge Function Score measure in Five-Star with the October 2024 refresh</i>					
N/A RETIRED	Percent of Residents Whose Ability to Move Independently Worsened (retired 10/01/23) Five-Star (Frozen April 2024) Collection period: 12-months Averaged Quarterly	1-Star Percentage: 29.14% 15/150 Points Next Cut Point: 27.47% 30/150 Points Review Period: 10/22 to 9/23	1-Star Percentage: 29.14% 15/150 Points Next Cut Point: 27.47% 30/150 Points Review Period: 10/22 to 9/23	N/A Moving to new measure: Percent of Residents Whose Ability to Walk Independently Worsened	N/A

Grand Traverse Five Star Quality Measures Update

CMS ID	Measure, Program, and Data Source:	Currently Publicly Reported Released: April 2024	Next Projected Public Report: July 2024	Last 30-day Update April 2024	Action Plan
Short-Stay (Five Star) Quality Measures					
N035.04 Long-Stay	Percent of Residents Whose Ability to Walk Independently Worsened (new 10/01/23) Five-Star (starting January 2025) Data Source: MDS iQIES reporting expected July 2024	N/A Public reporting to start: January 2025	N/A Public reporting to start: January 2025	(Star rating cut point not yet released by CMS) 13/51 Triggered Percentage: 25.5% Running 12-Month Percentage: 25.5% National Avg: 30.4%	All walking patients are being reviewed by DONs and screened by therapy when appropriate. JMD healthcare to continue to tack these patients.
Note: This measure Will be replaced with the Percent of Residents with Pressure Ulcers measure in Five-Star with the January 2025 refresh.					
N/A RETIRED	Percent of High-Risk Residents with Pressure Ulcers (retired 10/01/23) Five-Star (frozen April 2024)	5-Star Percentage: 10.85% 20/100 Points Next Cut Point: 10.57% 20/100 Points Review Period: 10/22 to 9/23	5-Star Percentage: 10.85% 20/100 Points Next Cut Point: 10.57% 20/100 Points Review Period: 10/22 to 9/23	N/A Moving to new measure: Percent of Residents with Pressure Ulcers	Nursing staff reviewing and reassessing every pressure area. MDS to ensure all exclusions are begin captured. Nursing to follow-up with any upstaged pressure areas since this will trigger.
N045.01 Long-Stay	Percent of Residents with Pressure Ulcers (new 10/01/23) Five-Star Publicly Reported (starting January 2025)	N/A Public reporting to start: January 2025	N/A Public reporting to start: January 2025	(Star rating cut point not yet released by CMS) 8/119 Triggered Percentage: 6.7% Running 12-Month Percentage: 6.7% National Avg: --	
551 Long-Stay	Number of Hospitalizations per 1,000 Long-Stay Resident Days Five-Star Inpatient Medicare Claims MDS	3-Star Percentage: 1.53% 90/150 Points Next Cut Point: 1.49% 105/150 Points Review Period: 10/22 to 9/23	N/A This measures is claims based and data is not available via the iQIES system.	N/A This measures is claims based and data is not available via the iQIES system.	Working with MD's to try and prevent new re-admissions to the hospital. Also ideas from new DON on how to handle / treat situation in the SNF to prevent hospital readmissions.
552 Long-Stay	Number of Outpatient Emergency Department Visits per 1,000 Long- Stay Resident Days Five-Star Inpatient Medicare Claims MDS	4-Star Percentage: 0.59% 90/150 Points Next Cut Point: 0.49% 105/150 Points Review Period: 10/22 to 9/23	N/A This measures is claims based and data is not available via the iQIES system.	N/A This measures is claims based and data is not available via the iQIES system.	Working with MD's to try and prevent new re-admissions to the hospital. Also ideas from new DON on how to handle / treat situation in the SNF to prevent hospital readmissions.

GRAND TRAVERSE PAVILIONS MEMORANDUM

Financial Operations Report
April 2024

Grand Traverse Pavilions Combined

REVENUE:

The overall revenue for the Pavilions in April was \$2,620,866 resulting in a favorable budget variance of \$259,263.

EXPENSES:

The total overall operating expenses for the Pavilions in April were \$2,554,459 resulting in an unfavorable variance to budget of \$234,161.

NET INCOME/LOSS:

There was net income of \$66,406 from the combined programs of the Pavilions in April resulting in a favorable budget variance of \$25,102.

OPERATING CASH:

Total operating cash held by the County at month-end was \$2,892,995. There was a net increase (more brought in than was spent) in overall cash of \$233,154 for the month.

This was accomplished even though there was an annual bond principal payment of \$230,000 and a semi-annual interest payment of \$24,437.50 during the month. These payments are on the Hawthorn Cottage Bond leaving a remaining balance of \$1,610,000. The final scheduled payment on this bond is due in 2031.

There was also \$133,980 paid for the replacement transformer during the month.

Other cash inflows and outlays were typical and can be seen in the Cash Flow Statement.

VOUCHERS:

Purchase orders, invoices, checks written, and supporting documentation reviewed for voucher numbers 5535-5542 for the month of April and were in order without exception.

2024 Cash Projection and Proposed Amended Budget

You will find enclosed an update to the report presented in February showing the projected year-end cash balance compared to the budgeted cash flow balance.

These are based on actual results through April with April results continuing through the rest of the year. In addition, known expenses and irregular cash flow items (both inflows and outflows) are also incorporated.

Significant items that are still unknown as of May 20 include the cost settlement due from Medicaid for the period 10/1/2022 to 9/30/2023, the Medicaid, Private Pay, Hospice and Medicare rates beginning 10/1/2024 and the amount of Certified Public Expenditures due to the Pavilions during 2024.

The Certified Public Expenditure (CPE) Program is available only to eligible County Medical Care Facilities. Participation in the CPE Program by the County Medical Care Facility is voluntary, optional. The Pavilions participates in the program by paying a monthly payment of \$2.60 per Medicaid census day to the County who remits the payment to the State of Michigan and by filing an "Attestation of Participation Statement" each year. The program compares Medicaid Costs and Reimbursements and provides for a supplemental payment to the facility to the extent costs exceed revenue for a year. The Pavilions has not received a CPE payment in the past but may be eligible for 2023 as determined by the State of Michigan after the 2023 Medicaid Cost Report is filed.

The projection incorporates the actual April census figures.

Grand Traverse Medical Care

REVENUE:

The census for April averaged 162 residents which was seventeen above the budgeted census and one less than the prior month. Private pay census was two more than budget, Medicare was four above, Medicaid was twelve above and Hospice was one below the budgeted census. The occupancy for April was 68% of licensed beds and 89% of available beds.

Our average rate per patient day ("PPD") rate for resident revenue was \$8.42 over budget (favorable) which was driven by the higher Medicare and Private insurance rates. Medicare rates remain under state and national averages and continue to remain an area of focus for the clinical team that perform the assessments that determine the rates.

Other revenue was \$235,077 on a budget of \$136,798 for a favorable variance of \$98,279 for the month. This compares to the \$96,637 favorable variance in March due to the same factors.

Total revenue was \$359,196 more than budgeted for the month.

We continue to explore offering an Institutional Special Needs Plan (as outlined in the strategic plan and the April edition of the MCMCFC "Compass") to reduce hospitalizations and Emergency Room visitations for long term residents, improve resident care, provide flexibility for providing supplemental therapy, improve QM measures and add significant revenue to the organization.

EXPENSES:

Operating Expenses were \$1.50 per patient day more than budgeted for the month resulting in a flexed unfavorable variance of \$7,284. The March variance was \$10.19 per patient day which resulted in a flexed unfavorable variance of \$51,531.

This demonstrates significant progress in expense control during the month of April. Cost control measures and initiatives remain an organizational focus.

NET INCOME/LOSS:

Grand Traverse Medical Care produced net income of \$102,075 for the month, which was \$120,810 better than budgeted.

RECEIVABLES:

Our Days Revenue Outstanding ("DRO") is 48 days as of 4/30/2024. This is nine less days than as of 3/31/2024. Our goal for 2024 is to reduce that number to 45 days. Some steps and updates in that plan are set forth below.

The total receivables were down \$530,583 during April over March.

Four residents who are private pay are in the process of applying for Medicaid and one is in the process of retaining a conservator to liquidate real estate holdings to generate cash to pay the invoice. This is down one from March. No payment was received for them in April, which represents \$48,000 in revenue not being collected currently. We are in regular contact with the Medicaid case worker and client attorney's to monitor progress on the applications.

The Financial Management team and CEO met with the dedicated Medicaid case worker ("outstation worker") to make introductions and obtain an update on systems. DHHS has requested that we provide them notice of intent to renew or not renew our contract. The team believes this remains a valuable resource for our residents and the Pavilions. The cost is currently split 50-50 with PACE North. We plan to renew the contract.

Priority Health paid much of what they owed GTP for the Medicare Advantage Plans in April. There is still an ongoing issue with paying our Commercial Insurance claims and we are again engaged their provider liaison to resolve the underlying issue.

Priority Health began paying by ACH on May 16, 2024 which should speed up future collections.

We held a meeting with our provider representative for the Blues and established a protocol for escalating problem claims. They began paying by ACH on May 7.

We hired a new person (Stacy Rose) for the Billing Specialist position. She has spent her first three weeks being trained by our retiring billing veteran, Carol Gordon. We thank Carol for her 35 years of service to the Pavilions! Stacy is an accountant with limited prior billing experience but is learning as quickly as possible. We are still searching for the right person to help us achieve our collection and service goals with the August retirement of Emily Ball approaching.

The Cottages

REVENUE:

Total revenue of \$254,588 generated a \$78,533 unfavorable variance to the budget. The average census for the Cottages-Assisted Living was 50 apartments during the month (11 below budget), representing 64% occupancy. In addition, there were 71 days of overnight respite provided during the month (25 less than the prior month). Hawthorn Lofts-Independent Living average census was 1 resident per day for 33% occupancy.

We continue to care for ten residents who are either PACE North or Medicaid Waiver participants who pay less than our budgeted rates.

EXPENSES:

Expenses for April (before depreciation) were \$266,935, which was above the budgeted amount by \$17,175 for an unfavorable variance.

NET INCOME/LOSS:

The program had a net loss for the month of \$35,669 resulting in an unfavorable variance of \$95,708. However both numbers were improvements from March.

Unassigned Fund Balance

Approved 2024 Operating Budget	\$ 28.7M
Unassigned Fund Balance Target Percentage	20%
Unassigned Fund Balance Target Amount	\$5.7M
Current Unassigned Fund Balance*	\$2.9M
Current Fund Balance as a percentage of Operating Budget	10%
Amount Available Above/ (Below) Target	(\$2.8)M

*Fund balance is different from a cash balance as it includes other assets and is net of current liabilities. Those items do not generally change significantly so we are reporting here on the cash balance amount. The policy requires a review of the actual fund balance annually.

**Grand Traverse Pavilions
 Combined Income Statement
 4/1/2024 to 4/30/2024**

Include Adjustment Periods: NO Include Closing Periods: NO
 Included: Grand Traverse Pavilions - AL, Grand Traverse Pavilions - Outpatient, Grand Traverse Pavilions - SNF

	CURRENT PERIOD			PRIOR PERIOD			YEAR TO DATE		
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Service Revenue	2,417,270	2,223,881	193,389	2,477,927	2,288,188	189,738	9,367,446	8,959,831	407,615
Other Revenue	203,596	137,722	65,874	205,130	141,129	64,001	766,995	554,294	212,701
Total Revenue	2,620,866	2,361,603	259,263	2,683,056	2,429,317	253,739	10,134,440	9,514,125	620,315
Salaries & Wages	1,422,015	1,218,217	(203,798)	1,559,349	1,258,825	(300,524)	5,828,555	4,913,477	(915,078)
Benefits	369,479	340,863	(28,616)	378,819	348,025	(30,794)	1,447,438	1,370,613	(76,825)
Other Operating Expenses	637,963	636,486	(1,477)	610,222	642,727	32,505	2,630,695	2,555,083	(75,612)
Interest Expense	29,062	28,792	270	29,062	29,752	(690)	117,346	116,129	1,216
Depreciation	95,941	95,941	0	95,941	95,941	0	383,762	383,762	0
Total Operating Expenses	2,554,459	2,320,298	(234,161)	2,673,393	2,375,269	(298,124)	10,407,796	9,339,065	(1,068,732)
Net Operating Income	66,406	41,304	25,102	9,663	54,048	(44,385)	(273,356)	175,060	(448,416)

Grand Traverse Pavilions
 SNF Income Statement
 4/1/2024 to 4/30/2024

	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
Child Care (con't)																		
Dental Ins - CDC	108	98	(10)	0.02	0.02	0.00	108	98	(10)	0.02	0.02	0.00	421	392	(29)	0.02	0.02	0.00
Uniforms - CDC	0	89	89	0.00	0.02	0.02	0	89	89	0.00	0.02	0.02	0	356	356	0.00	0.02	0.02
Teaching/Educational Supplies	36	13	(23)	0.01	0.00	0.00	0	13	13	0.00	0.00	0.00	36	51	15	0.00	0.00	0.00
Small Equipment - CDC	0	42	42	0.00	0.01	0.01	50	43	(7)	0.01	0.01	0.00	113	167	54	0.01	0.01	0.00
Meals - CDC	1,100	429	(671)	0.23	0.10	(0.13)	1,102	443	(659)	0.22	0.10	(0.12)	4,763	1,730	(3,033)	0.25	0.10	(0.15)
Dietary Snacks - CDC	250	141	(109)	0.05	0.03	(0.02)	244	146	(98)	0.05	0.03	(0.02)	783	569	(214)	0.04	0.03	(0.01)
Special Functions - CDC	0	7	7	0.00	0.00	0.00	0	7	7	0.00	0.00	0.00	0	27	27	0.00	0.00	0.00
Indirect Costs-Childcare	1,400	0	(1,400)	0.29	0.00	(0.29)	1,400	0	(1,400)	0.28	0.00	(0.28)	5,600	0	(5,600)	0.29	0.00	(0.29)
Miscellaneous Exp-Childcare	122	16	(106)	0.03	0.00	(0.02)	155	16	(139)	0.03	0.00	(0.03)	288	63	(225)	0.02	0.00	(0.01)
TOTAL Child Care	27,901	21,405	(6,497)	5.75	4.92	(0.83)	27,018	22,067	(4,951)	5.35	4.91	(0.44)	104,168	86,281	(17,887)	5.46	4.92	(0.54)
Equipment Depreciation																		
Depreciation - Office	2,304	2,304	0	0.47	0.53	0.06	2,304	2,304	0	0.46	0.51	0.06	9,215	9,215	0	0.48	0.53	0.04
Depreciation Exp - Nursing	4,138	4,138	0	0.85	0.95	0.10	4,138	4,138	0	0.82	0.92	0.10	16,550	16,550	0	0.87	0.94	0.08
Depreciation - Dietary	1,375	1,375	0	0.28	0.32	0.03	1,375	1,375	0	0.27	0.31	0.03	5,499	5,499	0	0.29	0.31	0.03
Depreciation - Furniture	662	662	0	0.14	0.15	0.02	662	662	0	0.13	0.15	0.02	2,648	2,648	0	0.14	0.15	0.01
Depreciation - Maintenance	1,634	1,634	0	0.34	0.38	0.04	1,634	1,634	0	0.32	0.36	0.04	6,537	6,537	0	0.34	0.37	0.03
Depreciation - Vehicle	877	877	0	0.18	0.20	0.02	877	877	0	0.17	0.20	0.02	3,508	3,508	0	0.18	0.20	0.02
Depreciation-Equip Well. Ctr	200	200	0	0.04	0.05	0.00	200	200	0	0.04	0.04	0.00	800	800	0	0.04	0.05	0.00
TOTAL Equipment Depreciation	11,189	11,189	0	2.30	2.57	0.27	11,189	11,189	0	2.21	2.49	0.27	44,757	44,757	0	2.34	2.55	0.21
TOTAL SNF Operating Expenses	2,225,090	1,986,704	(238,386)	458.21	456.71	(1.50)	2,340,220	2,035,973	(304,248)	463.13	452.94	(10.19)	9,065,315	7,998,986	(1,066,329)	474.75	455.91	(18.84)
Net Operating Income	162,587	41,778	120,810	33.48	9.60	27.77	111,832	58,432	53,400	22.13	13.00	11.88	175,903	180,865	(4,962)	9.21	10.31	(0.28)
SNF Building Depreciation																		
Depreciation - Land Improv	1,594	1,594	0	0.33	0.37	0.04	1,594	1,594	0	0.32	0.35	0.04	6,376	6,376	0	0.33	0.36	0.03
Depreciation - Building	38,499	38,499	0	7.93	8.85	0.92	38,499	38,499	0	7.62	8.56	0.95	153,997	153,997	0	8.06	8.78	0.71
Depreciation - Parking Structr	5,437	5,437	0	1.12	1.25	0.13	5,437	5,437	0	1.08	1.21	0.13	21,748	21,748	0	1.14	1.24	0.10
Depreciation - Bldg Improv	12,328	12,328	0	2.54	2.83	0.30	12,328	12,328	0	2.44	2.74	0.30	49,313	49,313	0	2.58	2.81	0.23
Depreciation-Bldg Imp WellCtr	2,654	2,654	0	0.55	0.61	0.06	2,654	2,654	0	0.53	0.59	0.07	10,615	10,615	0	0.56	0.60	0.05
TOTAL SNF Building Depreciation	60,512	60,512	0	12.46	13.91	1.45	60,512	60,512	0	11.98	13.46	1.49	242,049	242,049	0	12.68	13.80	1.12
Net Income	102,075	(18,735)	120,810	21.02	(4.31)	27.77	51,320	(2,080)	53,400	10.16	(0.46)	11.88	(66,146)	(61,184)	(4,962)	(3.46)	(3.49)	(0.28)

Date: May 16, 2024
 Time: 16:15:49 EDT
 User: Lindsey Dood

**Grand Traverse Pavilions
 Cottage Income Statement
 4/1/2024 to 4/30/2024**

Include Adjustment Periods: NO Include Closing Periods: NO
 Included: Grand Traverse Pavilions - AL, Grand Traverse Pavilions - Outpatient, Grand Traverse Pavilions - SNF

	CURRENT PERIOD			PRIOR PERIOD			YEAR TO DATE		
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Cottage Revenue									
Room Rental-Cottage-Private	189,737	278,428	(88,691)	189,990	278,428	(88,439)	740,832	1,113,713	(372,881)
Room Rental-Cottage-MA Waiver	30,435	0	30,435	30,435	0	30,435	128,568	0	128,568
Room Rental-Cottage-Priv Insur	22,521	0	22,521	19,959	0	19,959	86,042	0	86,042
Respite-Cottages	15,260	1,868	13,392	16,785	1,930	14,855	44,685	7,534	37,151
Registration Fee - Cottages	500	167	333	0	167	(167)	1,000	667	333
Ancillary Rev - Cottages	522	786	(264)	808	813	(4)	2,511	3,171	(660)
Meal Plan	27,035	27,119	(84)	29,335	28,023	1,312	109,320	109,381	(61)
Personal Care Services- Privat	366	14,496	(14,130)	1,265	14,979	(13,714)	4,450	58,467	(54,017)
Contractual Discount-Private	(3,629)	0	(3,629)	(8,710)	0	(8,710)	(29,759)	0	(29,759)
Contractual Allow MA Waiver	(18,027)	0	(18,027)	(17,340)	0	(17,340)	(72,320)	0	(72,320)
Contractual Allowance PACE	(5,236)	0	(5,236)	(5,359)	0	(5,359)	(17,714)	0	(17,714)
Scholarships Private Pay	(5,292)	0	(5,292)	(5,394)	0	(5,394)	(20,989)	0	(20,989)
TOTAL Cottage Revenue	254,192	322,864	(68,673)	251,773	324,340	(72,567)	976,626	1,292,933	(316,308)
Cottage Other Revenue									
Beauty Shop Income	396	777	(381)	631	777	(146)	2,197	3,108	(911)
Donation Income - Cottages	0	9,479	(9,479)	0	9,795	(9,795)	0	38,233	(38,233)
TOTAL Cottage Other Revenue	396	10,256	(9,860)	631	10,572	(9,941)	2,197	41,341	(39,144)
Total Income	254,588	333,121	(78,533)	252,404	334,912	(82,508)	978,823	1,334,274	(355,451)
Cottage Operating Expenses									
Salary & Wages - Admin - Cott	10,828	9,073	(1,755)	8,776	9,376	600	48,247	36,596	(11,651)
Salary & Wages - ES Cottages	4,408	9,024	4,615	3,854	9,324	5,471	16,742	36,395	19,653
Salary & Wages - Hskpg Cottage	3,634	0	(3,634)	3,555	0	(3,555)	14,252	0	(14,252)
Salary & Wages - RN Cottages	6,900	0	(6,900)	7,130	0	(7,130)	27,830	0	(27,830)
Salary & Wages - LPN Cottages	1,403	9,333	7,931	1,690	9,644	7,955	6,958	37,644	30,686
Salary & Wages - CNA Cottages	60,014	44,376	(15,638)	50,237	45,855	(4,382)	227,828	178,984	(48,844)
Salary & Wages - UW Cottages	48,365	63,013	14,649	60,015	65,114	5,099	212,230	254,153	41,924
Longevity - Cottages Admin	250	246	(4)	250	254	4	1,000	992	(8)
FICA Admin Cottages	764	681	(83)	662	703	41	3,513	2,745	(769)
FICA - Env Serv Cottages	331	677	346	336	699	363	1,325	2,730	1,404
FICA - Cottage Housekeeping	270	0	(270)	271	0	(271)	1,072	0	(1,072)
FICA - RN LPN CNA and UW - Co	7,125	8,754	1,629	8,357	9,046	689	31,372	35,309	3,936
Workers Comp - Cottages	2,672	674	(1,998)	672	697	25	4,693	2,719	(1,974)
Workers Comp - Cottage Admin	6	6	0	6	6	0	24	24	0
MERS DB - Cottages	6,096	5,996	(100)	6,096	6,196	100	24,383	24,183	(200)
MERS DB - Cottages Admin	2,220	2,184	(36)	2,220	2,257	36	8,881	8,809	(73)
MERS DC-Cottage	2,007	1,852	(156)	2,985	1,914	(1,071)	8,185	7,469	(717)
MERS DC:Admin Cottages	0	667	667	0	689	689	0	2,690	2,690
Health Ins - Cottages	8,451	9,252	801	10,841	9,252	(1,589)	41,970	37,008	(4,962)
Dental Ins - Cottages	637	672	35	803	672	(131)	3,117	2,687	(430)
Supplies Plant Ops - Cottages	320	0	(320)	0	0	0	320	0	(320)
Supplies Laundry - Cottages	0	0	0	0	0	0	231	0	(231)
Activity Supplies - Cottages	377	362	(16)	550	374	(177)	1,798	1,458	(340)

**Grand Traverse Pavilions
 Cottage Income Statement
 4/1/2024 to 4/30/2024**

	CURRENT PERIOD			PRIOR PERIOD			YEAR TO DATE		
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Cottage Operating Expenses (con't)									
Nursing Supplies - Cottages	0	381	381	0	394	394	1,039	1,536	497
Contract Services-Dining	60,083	60,083	0	60,083	60,083	0	243,568	240,332	(3,236)
Contract Svcs:Security-Cottag	0	219	219	0	219	219	663	875	212
Advertising - Cottages	1,375	3,350	1,976	145	3,350	3,206	1,808	13,402	11,594
Referral Fees	0	625	625	4,283	625	(3,658)	4,283	2,499	(1,784)
Printing & Binding - Comm Rel	450	111	(339)	0	111	111	450	442	(8)
Telephone - Cottages	20	272	252	300	272	(28)	640	1,088	448
Water - Cottages	686	681	(6)	710	703	(6)	2,790	2,745	(45)
Sewer - Cottages	1,257	1,270	13	1,320	1,312	(8)	5,147	5,122	(25)
Electric - Cottages	4,908	4,347	(561)	4,756	4,492	(264)	20,427	17,533	(2,895)
Natrual Gas - Cottages	2,817	3,300	482	2,500	3,410	910	13,296	13,309	13
Refuse Disposal - Cottages	599	559	(40)	599	559	(40)	2,744	2,234	(510)
Television - Cottages	2,079	1,710	(369)	952	1,710	758	5,975	6,842	867
Special Functions - Cottages	12	192	180	30	192	162	307	768	461
Beauty Shop Services	319	641	322	507	641	134	1,768	2,563	795
Indirect Costs-Cottages	20,000	0	(20,000)	20,000	0	(20,000)	80,000	0	(80,000)
Bond Interest Expense	4,334	4,180	(154)	4,334	4,320	(14)	17,745	16,861	(885)
Miscellaneous Exp - Cottages	0	83	83	0	83	83	453	332	(122)
Depreciation - Equip Cottages	917	917	0	917	917	0	3,668	3,668	0
TOTAL Cottage Operating Expenses	266,935	249,760	(17,175)	270,739	255,462	(15,276)	1,092,744	1,004,742	(88,002)
Net Operating Income	(12,347)	83,361	(95,708)	(18,335)	79,450	(97,784)	(113,922)	329,532	(443,454)
Cottage Building Depreciation									
Depreciation Bldg - Cottages	19,018	19,018	0	19,018	19,018	0	76,073	76,073	0
Depreciation-Cottage Bldg Impr	4,304	4,304	0	4,304	4,304	0	17,214	17,214	0
TOTAL Cottage Building Depreciation	23,322	23,322	0	23,322	23,322	0	93,288	93,288	0
Net Income	(35,669)	60,039	(95,708)	(41,657)	56,128	(97,784)	(207,209)	236,244	(443,454)

Date: May 16, 2024
 Time: 16:22:51 EDT
 User: Lindsey Dood

**Grand Traverse Pavilions
 Balance Sheet
 As Of 4/30/2024**

Include Adjustment Periods: NO Include Closing Periods: NO
 Included: Grand Traverse Pavilions - AL, Grand Traverse Pavilions - Outpatient, Grand Traverse Pavilions - SNF

	CURRENT PERIOD	PRIOR PERIOD	PREVIOUS YEAR
	Actual \$	Actual \$	Actual \$
Assets	0	0	0
Current Assets			
Cash			
County Held Cash			
Cash - County	2,892,995	2,643,684	(5,682,255)
Cash - M.O.E.	3,314	3,314	3,312
TOTAL County Held Cash	2,896,310	2,646,998	(5,678,943)
Other Cash			
A/P Cash Clearing Account	8,728	24,955	7,568
Credit Card Bank	0	0	26,481
Cash - Resident Trust	27,608	27,608	27,014
Cash-Payroll	6,705	6,705	6,705
Cash - Advance Pay Funding Ac	31,419	31,349	31,090
TOTAL Other Cash	74,459	90,617	98,858
TOTAL Cash	2,970,769	2,737,615	(5,580,084)
Accounts Receivable	3,807,267	4,057,538	3,208,703
Other Receivables			
Medicaid QAS Settlement Rec	539,741	510,072	467,916
A/R QMI Assessment	26,014	0	78,943
Retention Credit Receivable	0	0	6,970,430
Grants Receivable	57,424	40,863	4,924
Due from Foundation	9,942	13,502	13,383
Medicaid Cost Settlement Rec.	2,957,863	2,957,863	6,721,521
MA Wage Pass Through Receiv	45,679	123,267	63,947
TOTAL Other Receivables	3,636,663	3,645,568	14,321,065
Inventory	170,630	170,630	170,630
Prepaid Expenses	0	0	0
Other Current Assets			
Prepaid Expenses/Deposits	19,400	31,500	31,500
Prepaid Insurance - General	69,524	94,899	6,090
Prepaid Insurance - Work Comp.	11,680	11,142	0
TOTAL Other Current Assets	100,604	137,541	37,590
TOTAL Current Assets	10,685,934	10,748,892	12,157,904
Non-Current Assets			
Property & Equipment	15,875,727	15,944,976	16,098,817
Other Non Current Assets			
Due from PACE North	1,274,881	1,275,082	1,285,051
Deferred Outflows-Pension Plan	2,444,143	2,444,143	2,444,143
Deferred Outflows-OPEB	158,071	158,071	158,071
TOTAL Other Non Current Assets	3,877,095	3,877,296	3,887,265
TOTAL Non-Current Assets	19,752,822	19,822,272	19,986,083
TOTAL Assets	30,438,756	30,571,163	32,143,986
Liabilities & Equity			

Grand Traverse Pavilions
 Balance Sheet
 As Of 4/30/2024

	CURRENT PERIOD	PRIOR PERIOD	PREVIOUS YEAR
	Actual \$	Actual \$	Actual \$
Liabilities & Equity (con't)			
Liabilities			
Current Liabilities			
Accounts Payable	642,091	693,054	845,048
Accrued Expenses	1,228,229	1,160,703	1,643,391
Other Current Liabilities			
Current Portion of Bonds Paya	720,000	720,000	720,000
Interest Payable	64,437	60,355	125,444
Medicaid Cost Settle. Payable	910,249	900,249	870,249
QAS Settlement Payable	0	0	367,316
Deferred Revenue - SNF	17,400	17,400	0
TOTAL Other Current Liabilities	1,712,086	1,698,004	2,083,010
TOTAL Current Liabilities	3,582,406	3,551,761	4,571,449
Non-Current Liabilities			
Long-Term Liabilities			
Net Pension Liabilities	5,351,333	5,351,333	5,351,333
Pension Bonds (Non-Union) Iss	4,695,000	4,695,000	4,695,000
Pension Bonds (Union) Issued	4,195,000	4,195,000	4,410,000
Bonds Payable-Series 2017 Haw	1,380,000	1,610,000	1,610,000
Def Los on Adv Refund-'17	(43,382)	(43,924)	(45,551)
TOTAL Long-Term Liabilities	15,577,951	15,807,409	16,020,782
Other Non-Current Liabilities			
Deferred Inflow-OPEB	925,946	925,946	925,946
TOTAL Other Non-Current Liabilities	925,946	925,946	925,946
TOTAL Non-Current Liabilities	16,503,897	16,733,355	16,946,728
TOTAL Liabilities	20,086,303	20,285,116	21,518,177
Equity			
Equity			
RETAINED EARNINGS - PRIOR	10,499,269	10,499,269	12,901,984
Contributed Capital	126,540	126,540	126,540
TOTAL Equity	10,625,809	10,625,809	13,028,524
Net Income (Loss)	(273,356)	(339,762)	(2,402,715)
TOTAL Equity	10,352,454	10,286,047	10,625,809
TOTAL Liabilities & Equity	30,438,756	30,571,163	32,143,986

Date: May 16, 2024
 Time: 16:23:23 EDT
 User: Lindsey Dood

Grand Traverse Pavilions
Cash Flow Statement
4/1/2024 to 4/30/2024

Include Adjustment Periods: NO Include Closing Periods: NO
 Included: Grand Traverse Pavilions - AL, Grand Traverse Pavilions - Outpatient, Grand Traverse Pavilions - SNF

	CURRENT PERIOD	PRIOR PERIOD	YEAR TO DATE
	Actual \$	Actual \$	Actual \$
Cash from Operating Activity	0	0	0
Net Income	66,406	9,663	(273,356)
Net Cash provided by Operating Activities			
Depreciation and Amortization	96,483	96,483	385,931
Changes in Working Capital Items			
Accounts Receivable	250,271	(578,710)	(598,564)
Prepaid Expenses	36,937	(34,346)	(63,014)
Due to/from	0	0	0
Inventory	0	0	0
Accounts Payable	(50,963)	(75,105)	(203,437)
Other Assets			
Medicaid Settlement Receivable	0	0	3,763,658
Employee Retention Credit Receivable	0	0	6,970,430
Due From Foundation	3,560	0	3,441
Due From Grants			
Grants Receivable	(16,561)	(29,008)	(52,500)
TOTAL Due From Grants	(16,561)	(29,008)	(52,500)
Deferred Outflows			
TOTAL Deferred Outflows	0	0	0
Due From Pace North	200	9,639	10,170
Medicare Settlements Receivable	0	0	0
Medicaid Wage Pass Through Rec	77,588	(74,069)	18,268
QAS Receivable	(29,669)	(27,807)	(71,825)
QMI Receivable	(26,013)	0	52,930
TOTAL Other Assets	9,105	(121,245)	10,694,571
Accrued Payroll & Other Expenses	71,608	(503,520)	(458,289)
Other Liabilities			
TOTAL Other Liabilities	0	0	0
Other Accrued Liabilities			
Medicare Advanced Payment	0	0	0
Deferred Inflows			
TOTAL Deferred Inflows	0	0	0
Medicaid Audit Reserve	10,000	10,000	40,000
QAS Payable	0	(99,323)	(367,316)
Net Pension Liability	0	0	0
TOTAL Other Accrued Liabilities	10,000	(89,323)	(327,316)
TOTAL Changes in Working Capital Items	326,957	(1,402,248)	9,043,950
TOTAL Net Cash provided by Operating Activities	423,440	(1,305,765)	9,429,881
Cash from Investing Activity	489,846	(1,296,102)	9,156,525
Fixed Asset Purchase	(26,691)	(133,980)	(160,671)
TOTAL Cash from Investing Activity	(26,691)	(133,980)	(160,671)
Cash from Financing Activities			
Long Term Debt	(230,000)	0	(445,000)
Short Term Debt/Notes Payable	0	0	0
TOTAL Cash from Financing Activities	(230,000)	0	(445,000)
Net Cash Activity	233,154	(1,430,082)	8,550,854

CASH BEG OF PERIOD			
Cash Beginning Balances as of 3/31/2024	2,737,615	4,167,696	(5,580,084)
Net Cash Activity	233,154	(1,430,082)	8,550,854
Cash Ending Balance	2,970,769	2,737,615	2,970,769

Grand Traverse Pavilions Combined Income Statement				
Projected to year end with cash flow estimate				
Proposed Revised 2024 Budget				
			Proposed Revised Budget	
	Initial Budget 2024	YTD Actual to 30-Apr-24	Actual Apr 2024 YTD Plus April *8	Change To Budget
Service Revenue***	27,072,414	9,367,445	29,108,483	2,036,069
Other Revenue	1,673,103	766,995	2,429,696	756,593
Total Revenue	28,745,517	10,134,440	31,538,179	2,792,662
Salaries & Wages	15,222,252	5,828,555	17,441,678	(2,219,426)
Benefits	4,133,327	1,447,438	4,464,850	(331,523)
Other Operating Expenses****	7,318,174	2,630,695	8,017,009	(698,835)
Interest Expense	351,267	117,346	351,267	-
Depreciation	1,151,287	383,762	1,151,287	-
Total Operating Expenses	28,176,306	10,407,796	31,426,091	(3,249,785)
Net Operating Income	569,211	(273,356)	112,089	(457,123)
Plus Depreciation and amortization	1,151,287	385,928	1,151,287	-
Accounts Receivable-Larger due to more revenue		(598,564)	(600,000)	(600,000)
Prepaid Expenses--mid year timing item		(63,014)	-	-
Accounts Payable-timing--year end bills will be paid 1/2/25		(203,437)	-	-
Accrued payroll and other liabilities--varies month to month		(228,422)	-	-
Provider Taxes Payable-- reverses in the 4th quarter		(229,867)	-	-
Medicaid audit reserve--monthly expense not paid		40,000	120,000	120,000
Payment of Medicaid Settlements--from MA audit reserve		-	(334,732)	(334,732)
QAS Payable--repayment of overpayments		(367,316)	(367,316)	(367,316)
QAS Receivable--GTP being underpaid due to higher census		(71,825)	(311,825)	(311,825)
QMI Receivable--reverses in Q4 2024		52,930	-	-
Grants Receivable--will all be paid by 12/31/2024		(52,500)	-	-
Due from Pace North--2024 repayments		10,170	10,170	10,170
Due from Foundation--2024 repayments		3,441	3,441	3,441
Medicaid pass through wages-decrease in amount owed to GTP		18,268	18,268	18,268
Capital Purchases paid for in 2024	(405,000)	(160,671)	(207,267)	197,733
Scheduled Debt Principal Payments in 2024	(700,000)	(445,000)	(720,000)	(20,000)
Employee retention credit received from the IRS	7,000,000	6,970,430	6,970,430	(29,570)
Certified Public Expenditures payment tbd*				
Medicaid cost settlement 10/1/21 to 9/30/22 received Jan 2024	4,000,000	3,763,658	3,763,658	(236,342)
Medicaid cost settlement 10/1/22 to 9/30/23**	3,000,000	-	3,000,000	-
Cash flow 1/1/2024 to 12/31/2024	14,615,498	8,550,853	12,608,203	(2,007,296)
Less Deficit to County	(6,400,000)	(5,580,084)	(5,682,255)	717,745
Ending Cash Position	8,215,498	2,970,769	6,925,948	(1,289,551)
Medicaid QAS settlement to be paid in February 2025			779,741	
*Tentatively calculated by Plante Moran at \$1M. Usually functions as a loan as Medicaid reimbursements catch up with costs				
**To be more closely estimated by Plante Moran in late May 2024, paid in Oct 24				
***Service revenue varies based on census and rates. Medicaid, Medicare, Hospice and Private Pay rates all will change 10/1/24. The amount of those increases is not known or estimated in these amounts. Census was 162 for SNF and 51.4 for the Cottages in April 24 with no changes incorporated into the amounts				
****In addition to annualizing April the following expenses are included for May through December:				
Moving reimbursement	8,000			
Backflow testing	1,650			
MERS supplemental payment	30,707			
Retention for malpractice lawsuit	25,000			
Legal fees for Union contract	20,000			
Relias Learning renewal	38,146			
myUnity annual payment for old data access	24,000			
Leading Age dues	28,780			
	176,283			