

**GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD**

**REGULAR MEETING
September 26, 2024**

**Open to the public
9:00 AM Garfield Township Hall – Upstairs Main Hall
3848 Veterans Dr, Traverse City, MI 49684**

Persons with disabilities which the foregoing opportunities for participation will not address should contact Darcey Gratton at (231) 932-3010 or dgratton@gtpavilions.org with questions or concerns.

AGENDA

1. CALL TO ORDER

2. ROLL CALL

3. FIRST PUBLIC COMMENT

Any person shall be permitted to address a meeting of the Grand Traverse County Department of Health and Human Services Board which is required to be open to the public under the provisions of the Michigan Open Meetings Act, as amended. (MCLA 15.261, et seq.) Public comment shall be carried out in accordance with the following Board Rules and Procedures:

1. Any person wishing to address the Board shall state his or her name and address.
2. Persons may address the Board on matters which are relevant to Grand Traverse Pavilions issues.
3. No person shall be allowed to speak more than once on the same matter, excluding time needed to answer Board Members questions. The Chairperson shall control the amount of time each person shall be allowed to speak, which shall not exceed three (3) minutes.
 - a) Chairperson may, at his or her discretion, extend the amount of time any person is allowed to speak.
 - b) Whenever a group wishes to address the Board, the Chairperson may require that the group designate a spokesperson; the Chairperson shall control the amount of time the spokesperson shall be allowed to speak, which shall not exceed fifteen (15) minutes.

The Board shall not comment or respond to a person who is addressing the Board. Silence or non-response from the Board should not be interpreted as disinterest or disagreement by the Board.

Please be respectful and refrain from personal or political attacks.

4. COUNTY LIAISON REPORT

5. APPROVAL OF AGENDA

6. CONSENT CALENDAR

The purpose of the consent calendar is to expedite business by grouping items to be dealt with by one Board motion without discussion. Any member of the Board, or staff may ask that any item on the consent calendar be removed and placed elsewhere on the agenda for discussion. Such requests will be automatically respected.

If any item is not removed from the consent calendar, the item on the agenda is approved by a single Board action adopting the consent calendar.

	<u>HANDOUT#</u>
A. Review and File	
(1) Draft Minutes of the 8/29/24 Board Meeting	1
(2) Closed Minutes of the 8/29/24 Board Meeting	Handout
(3) August Resident Council Minutes	2

7. ITEMS REMOVED FROM CONSENT CALENDAR

8. CHAIRMAN REPORT Verbal

9. SERVICE EXCELLANCE AWARDS 3

10. GRAND TRAVERSE MEDICAL CARE

A. General Information	
(1) Cottages Master Plan Update	Verbal
(2) Simply the Best Award	4
(3) Annual State Survey and Life Safety Inspection	Verbal
(4) Union Negotiations	Verbal
(5) Preliminary 2025 Budget Update	Verbal
B. Chief Executive Officer Board Report	5
C. Business	
(1) Financials	6
(2) Request for Purchase – Pool Resurfacing	7
D. General Discussion	
(1)	
E. Medical Staff	
(1) Kaitlyn Vanias, MD	8

G.T.P. Announcements

- (1) Next Board Meeting – October 31, 2024

11. SECOND PUBLIC COMMENT

Refer to Rules under First Public Comment above.

12. ADJOURNMENT

**GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD**
1000 Pavilions Circle, Traverse City, MI 49684

MINUTES OF THE AUGUST 29, 2024 MEETING

PRESENT: Mary Marois, Carol Crawford Board
Gerard Bodalski, Darcey Gratton Staff
TJ Andrews Commission

ABESENT: Haider Kazim Board

GUESTS: Jeff Segal of Warner Norcross & Judd (virtual)

The regular meeting of the Grand Traverse County Department of Health and Human Services Board was called to order at 9:00am by Board Chair Mary Marois at Garfield Township.

First Public Comment - none

County Liaison Report – Andrews shared discussions of the most recent County Board of Commissioner (BOC) meetings. The most recent Ad hoc committee was held at the Pavilions on August 26, 2024.

Approval of Agenda – Chair Marois requested to add D. Medical Staff (17) Rebecca Aaron, (18) Ashley Olson, (19) Margaret Haglund, (20) Kali McLeod, (21) Krystal Goudreau. Motion was made by Crawford to approve the agenda as amended, seconded by Marois. Motion carried.

The purpose of the Consent Calendar is to expedite business by grouping items to be dealt with by one Board motion without discussion. Any member of the Board or staff may ask that any item on the Consent Calendar be removed and placed elsewhere on the agenda for discussion. Such requests will be automatically respected.

REVIEW AND FILE

- (1) Draft Minutes of the 7/25/24 Board Meeting
- (2) Closed Minutes of the 7/25/24 Board Meeting
- (3) June Resident Council Minutes
- (4) July Resident Council Minutes

Motion was made by Crawford to approve the Consent Calendar as presented. Motion seconded by Marois. Motion carried.

Items Removed From Consent Calendar – none

Chairman Report – Marois noted that the board was pleased with the progress of 2024 operations.

Service Excellence Awards – Marois reviewed July Service Excellence Awards.

2nd Quarter Foundation Financials – Bodalski provided the second quarter Foundation Financials with no questions by the Board.

Cottage Master Plan – Bodalski shared the Request for Proposal was published in July with four firms submitting proposals. A committee was created to review and interview each firm who recommended that the Foundation Board engage Eckert Wordell Architects to assess the condition of the Cottages. Bodalski shared that during the month of August two architects have started work with their estimate which included a historical perspective. Bodalski stated the project is expected to be completed by December 1, 2024.

Longevity Health Care Update – Bodalski shared that Longevity Health Plan is a Medicare Advantage Plan approved by CMS for additional benefits for residents in a skilled nursing facility and will be available for residents October 1, 2024. Bodalski stated the plan will bring additional Nurse Practitioners to assist staff with quality of care.

2024 Concert on the Lawn Update – Bodalski reported that this year's concert on the lawn series was a successful season with a net of \$29,613 after expenses. Bodalski stated overall the weather was great with no cancellations. The board recognized Clayton Wagatha, Life Enrichment Coordinator, for all of his work with making this year's series successful.

Outpatient Testimonial – Bodalski reviewed a testimonial shared in the packet.

Governor's Award of Excellence – Medal of Achievement – Bodalski shared that the Pavilions received the Governor's Award of Excellence for outstanding achievements in improving the quality of healthcare in a nursing home for increased Flu and COVID vaccinations rates and earned a Medal of Achievement. All award winners will be recognized in Lansing at a ceremony in September.

Chief Executive Officer Report – Bodalski reviewed the monthly report for July and highlighted improved census and finances.

Financial Report – Bodalski presented the financial operations and social accountability reports for July 2024 and answered board members' questions. Motion made by Crawford to accept the financial operations report as presented, seconded by Marois. Motion carried. Roll Call - Marois – yes, Crawford – yes

Request to Purchase – Replacement of Bus – Bodalski reviewed the request to purchase a large bus after an accident of no-fault to the Pavilions. The current payout from the insurance company is \$95,800. Three bids were received to replace the bus. Bodalski recommends Tesco as the winning bid to do fastest time frame for delivery at \$134,900 knowing that the current payout from the insurance company is \$95,800. Bodalski requested for the Board to approve \$40,000 to cover the difference and in order to put 10% down needed to order. Motion was made by Crawford to approve covering the difference of \$40,000 and moving forward with purchasing a large bus from TESCO. Motion was seconded by Marois. Motion carried.

Medical Staff - The Board reviewed the requests to have attending/consulting privileges for the following medical staff to allow access for telehealth with sound physicians during the off hours of 5pm-8am in addition to access for Longevity's Nurse Practitioners to provide services as recommended by Medical Director Dr. April Kurkowski, D.O.

Marois noted the board has reviewed the full packets provided for credentialing the following names.

- | | |
|-----------------------------|-----------------------------------|
| (1) Sesha Sailu Adusumilli | (12) Daisy-Scarlett MacCallum |
| (2) Farman Ali | (13) Alexander Perumkunnil Mathai |
| (3) Sean Arora | (14) Elizabeth Lenora Smith |
| (4) Shannon Arora | (15) Jeffrey Valice |
| (5) Garrick Collins | (16) Jayson Alan Weir |
| (6) Kenya Hanspard | (17) Rebecca Aaron |
| (7) Anthony Holstine | (18) Ashely Olson |
| (8) Javed Syed Iqbal | (19) Margaret Haglund |
| (9) Anne Katherine Petersen | (20) Kali McLeod |
| (10) Meenalochani Narayanan | (21) Krystal Goudreau |
| (11) Emily Ngoc Nguyen | |

Motion was made by Crawford to approve Attending/Consulting privileges as presented, seconded by Marois. Motion carried.

Grand Traverse Pavilions Announcements

- (1) Next Board Meeting September 29, 2024

Second Public Comment

Linda Pepper
McKenzie Beeman

Motion was made by Crawford seconded by Marois to go into Closed Session at 9:59 am for the purpose of Closed session pursuant to section 8(e) of the Open Meetings Act, to consult with our attorney regarding trial or settlement strategy in connection with pending litigation, DHHS and the Grand Traverse Pavilions Foundation Board v PACE North.

Segal in 10:30 am

Motion was made by Crawford to come out of Closed Session at 10:56 am, seconded by Marois. Motion carried.

Meeting adjourned at 10:56 am

Signatures:

Mary Marois – Chair
Grand Traverse County Department of Health and Human Services Board

Date: _____ Approved
_____ Corrected and Approved

PAVILIONS RESIDENT COUNCIL MEETING
August 15, 2024

The August 2024 meeting of the Grand Traverse Pavilions Resident Council was called to order at 11:00 am in the Multi-Purpose Room by Hanna Wooters.

All residents were welcomed.

The residents waived their right to a closed meeting.

The Lord's Prayer and the Pledge of Allegiance were recited.

Members present: Residents are marked "X" throughout the minutes.

Birch Pavilion: 4 residents attended.

Cherry Pavilion: 4 residents attended.

Dogwood Pavilion: 3 residents attended.

Staff members were introduced:

Hanna Wooters, CTRS, Life Enrichment

Breanna Broering, LMSW, Birch Pavilion Social Work

Liz Payne, RN, Director of Nursing

Christian Anderson, Director of Culinary Services - Forefront Dining Services

Lisa Telling, Environmental Services Director

Guest: American Sign Language (ASL) interpreter

Old Business:

Residents were updated on the make-up date for Dollar Tree outing, scheduled for August 26th.

New Business:

Hanna made the following announcements:

- Residents were informed of updates on the new bus and repairs made to the small bus for outings.
- Last day of Concerts on the lawn is 8/15/24

Outings for September 2024:

Monday, August 26th – Dollar Tree Make Up Date

Board bus at 10:30 am, return pickup to come home at 12:30pm

Friday, September 13th – Culvers Lunch Outing

Board bus at 11:00 am, return pickup to come home at 1:30 pm

Wednesday, September 18th – Walmart Shopping

Board bus at 10:00 am, return pickup to come home at 12:00 pm

Special Events for September 2024:

Friday, September 6th- Mass with Father Joe at 11:00 am

Sunday, September 8th- Salvation Army Music at 2:00 pm

Wednesday, September 18th- John Denner Music at 11:00 am

Thursday, September 19th- Resident Council Meeting at 11:00 am

Resident Group Interview Questions:

Hanna discussed with the attending residents that are 12 resident rights that are reviewed during the group interview with the State Surveyors during our annual survey, and today we will be reviewing Costs.

Costs:

- Are you, or your representative, informed by the facility about which items and services are available and related changes?
 - Residents reported family is aware.
 - Residents informed they may speak with a social worker or financial management to discuss concerns/issues.
 - If there was any change in these items that you must pay for, were you or your representative informed?
 - All residents present said yes.

1. Discussion regarding food temperature and receiving HS snacks.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- Residents were made aware of additional salad options on alternative menu.
- No additional concerns noted.

2. Discussion regarding the cleanliness of the facility and laundry being returned promptly.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- Two residents requested laundry to be picked up more frequently or daily. Environmental services to follow up.
- Resident reported frustration with timing of bed being made, she would appreciate an earlier time.

- No additional concerns

3. Discussion regarding room temperature.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- Resident reported new intervention in room to monitor room temperature, ES is tracking for consistency.
- Resident reported temperature is too cold in her room, ES to be notified.

4. Discussion regarding nursing care.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- Resident reported increased wait time to receive sanitary supplies, nursing to follow up.
- No additional concerns were noted.

5. Discussion regarding call lights being answered in a timely manner.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- No concerns reported at this time.

6. Discussion regarding receiving showers as needed/as requested.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- No concerns noted with showers.

7. Discussion regarding the night time noise level on your Pavilion.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- Two residents reported music coming from the halls after 10 pm. Nursing to follow up.

The floor was opened for additional comments:

- Resident requested the courtyard plants to be watered more frequently.
- Resident would like an in house clinic schedule- Nursing to follow up.

- Director of Nursing shared with residents of resident/family survey for feedback coming in October to discuss process improvements and concerns.
- Resident requested a monthly meal menu included in the Pavilions Post.
- Resident requested Dominic Fortune to play at next years concerts on the lawn.

The next Pavilions Resident Council meeting will be held on Thursday, September 19th at 11:00am in the Multi-Purpose Room. Hanna asked for a volunteer to read over and sign the August 2024 minutes, and X said that she would do this. The Pavilions Resident Council Meeting was adjourned at 11:45 am by Hanna, seconded by X.

Respectfully Submitted,

Hanna Wooters, CTRS
Recreational Therapist

_____, Cherry Pavilion Resident

Elm Resident Council Minutes
Meeting Held- July 22nd 2024

The March meeting of the Grand Traverse Pavilions Elm Resident Council was called to order at 11:00am in the Elm Common Area.

Members Present: Residents are marked “X” throughout the minutes.
12 residents attended.

Staff Present:

Susan Eldred, Recreation Therapist
Naomi Rode, Assistant Director of Nursing

Old Business:

None

New Business:

Asked the residents if they need help do the staff help them.
X stated “I suppose so.” X stated “yeah.” X stated “yes.”

Asked the residents if they were being offered a snack before bed.
X stated “oh yeah.”

Asked the residents if the staff were respectful to the residents.
X stated that the staff were “real good.” X stated “yeah.”

Asked the residents if the food is good here.
X, X and X all responded with “yes.”

Asked the residents if the rooms were getting cleaned.
X stated “yes getting cleaned.” X and X responded with a “yes.”

Asked the residents if their clothes are getting cleaned.
X responded “yeah everyday.” X stated “yes.”

Asked the residents if the Temperature in the room is good.
X stated “not too bad.” X stated “yes.”

Asked the residents if they have enough to do.
X stated “yes I think so.” X stated “oh yes.” X stated “yes.”

Questions, Suggestions, Concerns and Comments:

The floor was open for questions, suggestions, concerns and comments.
X stated “can’t beat what we have.”

Suggestions for upcoming activities:
Ice Cream Social

Milkshakes

Make cherry pie for the baking contest

X stated to start "a project."

Outings

County Fair

Dollar Store

Meeting was closed at 11:20am

Respectfully submitted,

Susan Eldred, CTRS

Naomi Rode, BSN, RN

GRAND TRAVERSE PAVILIONS
Service Excellence Award Program
August 2024

Date:	08/05/2024
Employee:	Ashley Parks
Awarded for:	Going outside to buy a resident popcorn when she had no money!
Position:	CNA
Nominated by:	Rachael Favela

Date:	08/05/2024
Employee:	Kyle Kessler
Awarded for:	Always going above and beyond for his residents and coworkers.
Position:	CNA
Nominated by:	Ashley Parks

Date:	08/12/2024
Employee:	Michelle Godin
Awarded for:	Michelle jumped in to help on a very busy day! She didn't wait to be asked or take no for an answer. It's great working with her!
Position:	RN
Nominated by:	Erica Harpe

Date:	08/12/2024
Employee:	Trinity Olsen
Awarded for:	Thank you for being so kind & empathic to one of our residents. She told you she couldn't stay in the dining room but would like a slice of white bread. You helped convince her to at least eat a PB&J. You made & delivered it so efficiently, which helped calm her down. Thank you for providing an effective and caring service to our residents & staff. You are so appreciated!
Position:	Forefront Dining Services
Nominated by:	Mackenzie Beeman

Date:	08/19/2024
Employee:	Lisa Bernatche
Awarded for:	Lisa was so quick to respond to her resident who had an ACOC. She called a code nurse quickly and clearly. She ensured not only her resident but also her team was cared for. When the family arrived, she cared for them too, providing comfort and compassion. If Lisa was my loved one's nurse, I'd be at peace knowing she gave care as if they were her own family. She's wonderful to work with and I'm proud to work alongside her as a nurse.
Position:	RN
Nominated by:	Naomi Rode

Date:	08/19/2024
Employee:	Mackenzie St. John
Awarded for:	Thank you for being so ambitious, it's a breath of fresh air! You did not hesitate to jump right in and help when/where needed. We all enjoyed your pleasant demeanor and positive energy on Dogwood. Thank you for all that you do!
Position:	UW
Nominated by:	Mackenzie Beeman

Date:	08/26/2024
Employee:	Rhonda Tomlinson
Awarded for:	Thank you, Rhonda, for being so considerate & taking the initiative to take a new resident's clothing down to the laundry department to be labeled right away, rather than make her wait the average 2 day turn around. I know how happy she'll be to be in her own clothes now! It's small details like that, that make a difference!
Position:	CNA
Nominated by:	Mackenzie Beeman

Date:	08/26/2024
Employee:	Chauna Seekamp
Awarded for:	Outstanding customer service. Chauna was our Community Coordinator last weekend and had several difficult situations arise. She was able to stay calm, positive, and professional. Multiple family members recognized her for her outstanding communication and care.
Position:	RN
Nominated by:	Liz Payne



Grand Traverse Pavilions

A COMMUNITY CARING FOR GENERATIONS

Thank You for voting us ⁴

#1 BEST WELLNESS CENTER
& #3 IN SENIOR SERVICES





Grand Traverse Pavilions
A COMMUNITY CARING FOR GENERATIONS

TO: Grand Traverse County Department of Health and Human Services Board
FROM: Gerard Bodalski, CEO/Administrator
RE: August CEO/Administrator Report

Census (Average Daily Census)

	Sep-MTD	Aug-24	July-24	June-24	May-24	Apr-24	Mar-24
Medical Care Facility (MCF)	168	167	164	166	168	162	163
Cottages	62	63	60	57	54	54	54

MCF	Aug-24	July-24	June-24	May-24	Apr-24	Mar-24
Admissions & Re-admits	63	63	55	68	68	65
Discharges	61	59	62	61	66	65
MMC Referrals	215	208	169	166	183	180
MMC Denied	41	38	27	37	35	27
Transfers to LTC	2	3	3	2	3	3

Cottages	Aug-24	July-24	June-24	May-24	Apr-24	Mar-24
Admissions	3	3	5	2	3	3
Respite	6	5	4	6	3	7
Discharges	0	2	1	2	2	1

Finance

	August-24	July-24	June-24	May-24	Apr-24	Mar-24
Combined Net Income	***\$1,101,297	\$44,212	\$77,019	\$178,240	\$66,406	\$9,663
MCF Net Income	\$1,122,407	\$67,724	\$106,343	\$140,058	\$102,075	\$51,320
Cottage Net Income	\$(21,110)	\$(22,511)	\$(29,324)	**\$38,182	\$(35,669)	\$(41,657)
Cash Balance	\$3,506,346	\$3,438,728	\$3,317,575	\$2,971,674	\$2,970,769	*\$2,737,615
A/R Days Sales Outstanding	60	54	54	55	48	57

* Third payroll of \$700,000 and AR increase of \$579,000.

** Scholarship funds of \$70,939.36 received from GTP Foundation.

*** Notified of cost settlement from 10/1/22 – 9/30/23 of \$1,024,304.

MCF Operating Expenses PPD History

	Aug-24	July-24	June-24	May-24	Apr-24	Mar-24
MCF Operating Expenses Actual PPD	\$451.76	\$456.77	\$465.00	\$463.24	\$458.21	\$463.13
MCF Operating Expenses Budgeted PPD	\$452.94	\$452.94	\$457.00	\$452.94	\$456.71	\$452.94
Variance (unfavorable)/favorable	\$1.19	\$(3.83)	\$(8.12)	\$(10.29)	\$(1.50)	\$(10.19)

Facility Reported Incidents

	Aug-24	July-24	June-24	May-24	Apr-24	Mar-24
Medical Care Facility	5	6	4	2	1	1

Wellness Center

Numbers of Patients seen:	Aug-24	July-24	June-24	May-24	Apr-24	Mar-24
Medicare A	48	43	37	38	34	31
Medicare Advantage Skilled	35	39	38	43	40	41
Private Insurance: Inpatient	5	5	2	3	5	5
Private Pay: Inpatient	2	3	1	0	1	0
Auto: Inpatient	0	0	0	1	1	1
Med A/Rehab Inpatient Totals	90	90	78	85	81	78
Medicaid	2	0	0	1	0	0
Medicare B: Inpatient	38	39	7	38	38	24
Medicare B Advantage: Inpatient	10	7	40	13	14	16
Med B Inpatient Totals	50	46	47	52	52	40
Medicare B: Outpatient	21	21	22	22	23	14
Medicare B Advantage: Outpatient	52	60	46	46	47	33
Private Insurance: Outpatient	17	18	17	21	20	17
Work Compensation: Outpatient	0	0	0	1	1	1
Private Pay: Outpatient	0	0	0	0	0	0
Auto: Outpatient	0	0	0	0	0	2
Outpatient Totals	90	99	85	90	91	69
Numbers of Wellness Center Visits:						
Aquatic inpatients therapy visits	18	2	21	35	17	27
Aquatic aftercare visits per month	341	325	269	344	303	289
Aquatic outpatient PT visits	170	206	165	170	195	117
Aquatic group class participants	86	85	57	74	66	69
Land therapy visits (PT, OT, SLP)	253	170	214	262	179	169
Total Outpatient therapy visit	423	462	379	432	395	302
Outpatient aquatic therapy revenue	47,997.47	53,398.88	46,180.65	49,719.42	51,850.07	39,056.20
Aftercare monthly revenue	3410	3250	2690	3,400	3,030	2,890
Aquatic group class revenue	1720	1700	1140	1,480	1,320	1,380
Cottages visits	59	61	59	45	49	49
Total Wellness center revenue	53,127.47	60,348.88	50,010.65	54,639.42	56,820.07	43,326.20

Staffing

	Aug-24	July-24	June-24	May-24	Apr-24	Mar-24
Hires	2	7	21	2	8	17
Resignations	4	8	7	6	3	6

Referrals	7	9	2	8	3	4
Total # Employees	307	311	308	303	324	322

Sept MDT # 330 employees

Talent Sourcing and Recruiting is underway for the following positions: CNAs, MN RN/LPNs, Occupational Therapist/COTA

Significant recruitment push post Employee Appreciation Event to staff additional CNAs and Licensed Nurses (31 new employees hired in Sept including 7 RNs, 14 CNAs, 1 Social Services Designee)

Activities

Recreational Therapists in the life enrichment department continue to complete video chats throughout the month for 6 residents over FaceTime or Google Duo.

Activities, Special Events and Outings that occurred in August included small group activities such as Bird Care; Card Group including Euchre and Uno, Word Games (Categories, Elvis Tribute Trivia and Name That Tune); and Creative Kitchen group baking items for mocktail hour such as confetti cake cookies and cheesecake. Residents engage in arts and crafts with creative coloring and sunflower crafts. Men’s group continues with playing card and board games as well as poker. In addition to helping fold the weekly Pavilions Post, residents continue to attend book club meetings with the start of the book The Maze this month. Residents continue to check out books from the book mobile that visits monthly with rotating reading material to check out. Residents participated in morning stretch/exercise groups throughout the week. Song circle group continues to take place throughout the building including Maple rehab pavilion as a morning and afternoon activity in hallways and common areas. Large group activities that were held included: Drum Circles, Bingo, Bingo Store, Bowling, Popcorn Fridays & Movies and Tuesday Mocktails. Special events that took place during August included a corn roast and pie baking competition for staff and residents to participate in. Concerts on the lawn continued with two live bands throughout the month with many residents and families in attendance. Tally and Bob Music group came to perform music for residents in the multipurpose room. Livestreaming of church services from Central United Methodist Church, Gaither’s Gospel and St. Francis of Assisi continues Sunday’s. Catholic church services were attended with Catholic Mass with Father Joe once this month, and Rosary & Holy Communion weekly. Outings that residents signed up for were The Northwestern Michigan Fair, Dollar Tree and La Seniorita. Two socials are held at the Rehab Pavilion each week, with snacks provided by Forefront Dining Services and occasional music performances by LE staff. Elm residents have participated in various sensory group activities including-sensory cart, coloring, crafts and garden group. They engage in song circle twice a week with life enrichment staff. They participate in small group morning exercise including afternoon strolls outside. Cognitive groups include trivia, Jeopardy, history, categories, book clubs and jokes. Residents participated in ice cream socials and creative kitchen. Residents engage in weekly intergenerational visits from the children of the Pavilions Day care center and various sing a long activity as well as weekly movie and popcorn activity. Elm residents attended an outing to the beach this month.

On August 14th, Let’s Talk Food Meeting was held and on August 15th the Pavilions Resident Council meeting for residents was held for all pavilions to come together to meet. Elm Resident Council was held separately on August 19th.

Environmental Services

- Our new large bus has been ordered. We hope to have delivery before the end of the year.
- We had a couple flooring projects completed throughout the month. Hawthorn 209 floor was replaced. Some warranty repair work on the kitchen floor was completed. We also received a new floor scrubber to aid the kitchen staff in cleaning.

- Our new window blinds for the Elm Dining Room that were backordered came in and were installed. They look great and work very well.
- We finalized the planning of our therapy pool remodel. The decking is still in good shape. We will have it professionally cleaned and sealed. We received a quote for the re-surfacing and the company can accommodate our requested dates during our holiday pool closure. Proposal submitted.
- We are still waiting for the Front Lobby door replacement. Supplies have started to arrive. Once everything is in, we will be able to schedule replacement.
- Our outdoors maintenance tech found a substantial leak in our big fountain. He was able to drain, identify the cause, create a repair plan and get the fountain back up for the remainder of the season.

Quality Measures Summary for August 2024

The next CMS refresh of Quality Measures will be in October 2024.

If our ER visits and hospital readmission numbers stay where they were last quarter, we expect that with the October CMS refresh our Quality Measures score will increase from a 2 star to a 3 star.

We are making progress in tracking the following quality measures:

- We anticipate that the percentage of short-stay residents who newly received an antipsychotic medication will be increasing from a 3 star to a 4 star as of the October refresh. In April of 2024 this was a 2 star.
- We anticipate that the percentage of long-stay residents who have or had a catheter inserted and left in their bladder is increasing from a 3 star to a 5 star as of the October refresh.
- The number of hospitalizations per 1,000 long-stay resident days increased from a 3 star in April to a 4 star in July.
- The number of outpatient emergency department visits per 1,000 long-stay resident days stayed at a 4 star in July.

We still need to make improvement with the following quality measures:

- Long-stay residents who receive antipsychotic medication are currently trending at a 1 star.
- Long-stay residents experiencing one or more falls with major injury is anticipated staying at a 2 star.

Some other quality measures are frozen and will be replaced with new measures.

We are focused at monthly Quality Assurance and Performance Improvement (QAPI) meetings on specific quality measures and we have individual task forces in place to drive improvement on those quality measures.

GRAND TRAVERSE PAVILIONS MEMORANDUM

Financial Operations Report
August 2024

Grand Traverse Pavilions Combined

REVENUE:

The overall revenue for the Pavilions in August was \$3,805,392 resulting in a favorable budget variance of \$1,376,075. The increased revenue is mostly attributable to an increase in the cost settlement receivable for the period 10/1/22 to 9/30/2023.

EXPENSES:

The total overall operating expenses for the Pavilions in August were \$2,704,095 resulting in an unfavorable variance to budget of \$328,826.

NET INCOME/LOSS:

There was net income of \$1,101,297 from the combined programs of the Pavilions in August resulting in a favorable budget variance of \$1,047,249.

OPERATING CASH:

Total cash at month-end was \$3,506,346. There was a net increase (more brought in than was spent) in overall cash of \$79,244 for the month.

There were two significant anticipated cash inflows during the month. One was the receipt of a portion of the Certified Public Expenditures due to the Pavilions of \$1,169,874. The other was the receipt of grant income of \$88,993.

There was one additional item added to the 2024 Irregular Cash Flow Report (in bold type)—the payment of legal fees related to the PACE North litigation. There were also minor adjustments to the expected timing. Shown on the schedule, but worth highlighting, are the payments of the non-union pension bond of \$329,940 and the third payroll (approximately \$700,000) in August.

VOUCHERS:

Purchase orders, invoices, checks written, and supporting documentation were reviewed for voucher numbers 5567-5576 for the month of August and were in order without exception.

Grand Traverse Medical Care

REVENUE:

The census for August averaged 167 residents which was twenty-two above the budgeted census and three more than the prior month. Private pay census was five above budget, Medicare was nine above budget, Medicaid was fourteen above budget and Hospice was five below the budgeted census. The occupancy for August was 70% of licensed beds and 81% of available beds. As a reminder, available beds increased from 182 to 207 as of July 1. Year to date occupancy is 68% of licensed beds and 86% of available beds.

The average rate per patient day (“PPD”) for resident revenue was \$4.43 over budget (favorable) which was driven by a higher percentage of Medicare and Medicare Advantage occupancy than budgeted.

Other revenue was \$1,248,186 on a budget of \$140,200 resulting in a favorable variance of \$1,107,986 for the month. Other than the aforementioned cost settlement revenue, the amounts were in line with prior months.

Total revenue was \$1,433,581 more than budgeted for the month.

The Institutional Special Needs Plan sponsored by Longevity Health will go live on October 1, 2024. As a reminder, for those long-term residents who chose the plan will benefit from systems designed to reduce hospitalizations and Emergency Room visitations, improve resident care, provide flexibility for providing supplemental therapy, improve QM measures and, depending on enrollment, add revenue to the organization.

Medicaid rates are based on a cost report for the prior calendar year that, subject to certain limitations, computes a cost per day that is then paid for services beginning the following October 1. GTP’s Medicaid rate was projected to increase approximately \$30 per day beginning 10/1/2024 based on the 2023 cost report and estimated limitations. The Medicaid rate letter was received in August and the actual increase in the Medicaid rate is \$64.20 per resident day.

However, Plante Moran’s calculations of our projected 2024 cost report show that GTP’s Medicaid rate will decrease approximately \$55.40 per day beginning 10/1/2025 resulting in a rate slightly higher than what we receive currently.

The forecasted 10/1/2025 decrease (based on the anticipated 2024 cost report) is due to higher census (higher census dilutes the same costs per day) and lower costs overall due to the expiration of the 3-year cost report amortization of the 2021 (non-union) pension plan contributions.

Of further concern is there will be similar reductions to the costs per day on the 2025 cost report due to the expiration of the 3-year cost report amortization of the

2022 union pension plan contributions and continued increases in occupancy. This will significantly negatively impact the 10/1/2026 Medicaid rate.

We continue to explore planning opportunities to mitigate these large decreases including working with outside counsel and Plante Moran to refine recommendations necessary to implement the Medicaid rate management strategic planning recommendation to reduce costs allocated to the Cottages.

While the upcoming period from 10/1/2024 to 9/30/2025 will be a period with exceptional Medicaid rates, it is critical to maintain flexibility in our cost structure to maintain profitability going forward considering the declining per resident day reimbursement.

A significant component of the 2021 and 2022 pension funding strategy was to utilize any surplus generated by the reimbursement of those pension costs to pay off pension related debt. In addition to the pension bonds of \$4,695,000 (non-union) and \$4,410,000 (union) there is a net pension liability of \$5,351,333 (as of December 31, 2023-the date of the most recent pension liability valuation).

EXPENSES:

Operating Expenses were \$3.76 per patient day more than budgeted for the month resulting in a flexed unfavorable variance of \$19,518. This compares to 3.83 per patient day and \$19,513 variance in July.

Once again, all of the over budget expenses were offset by the Recruitment and Retention Grant and the Direct Care Worker Wage Reimbursement payments. Cost control measures and initiatives remain an organizational focus. Legal fees recorded in August totaled \$11,125.

NET INCOME/LOSS:

Grand Traverse Medical Care produced net income of \$1,122,407 for the month, which was \$1,124,487 better than budgeted.

RECEIVABLES:

Days Revenue Outstanding ("DRO") is 60 days as of 8/31/2024. This is up 6 days from 7/31/2024. Our goal for 2024 is to reduce that number to 45 days.

Most of the increase (\$265k) is due to a portion of Medicare and Medicare Advantage claims not paying when initially submitted. This requires reworking the claims. We have engaged a former employee to assist with that process.

Private pay collections continue to go well with a decrease of \$30k during the month.

The amount outstanding waiting Medicaid approval of applications (Medicaid Pending) at the end of August is \$303,096 (an increase of \$50k). These amounts will be paid after Medicaid is approved.

Amounts due for cottage rents and services increased by \$104k in August. This is due to the timing of receipt of payment from PACE North (we have sense received two payments), delay in billing the Medicaid Waiver programs and the late issuance of invoices in August (they went out on the 13th of the month). We have identified and implemented software improvements to improve the timeliness of billing. The Residential Services Director is involved in remediating this problem.

Wisconsin Physician Services (“WPS”), GTP’s Outpatient Medicare intermediary has continued to send us small payments but still owes us \$44k. In order to receive regular payments, our application for recertification must be approved by them. After a couple of attempts, we have received approval to login to their website. We are working to correct (or begin again, if necessary) the recertification application.

During July Priority Health responded to our inquiries regarding the problems with processing our outpatient commercial Insurance claims. They instructed us to bill on a Form 1500 instead of the UB Claim form that has worked successfully for years. On July 23 we submitted one claim on Form 1500 which our claims processing software indicated was “accepted”. On September 13 we received the Priority Health remittance advise along with a payment for that outpatient services claim. On September 16 we rebilled the outstanding Priority Health commercial outpatient claims were rebilled using the Form 1500 and we expect payment in October of \$39k.

Our billing specialist resigned with short notice to move back downstate to care for her mother. Our former biller graciously stepped in beginning September 5. We have a new Business Account Manager beginning orientation on September 30.

The Cottages

REVENUE:

Total revenue of \$298,806 generated a \$36,106 unfavorable variance to the budget.

The average leased occupancy for the Cottages-Assisted Living was 53 apartments (plus 2 spouses) during the month (8 below budget, one higher than the prior month), representing 68% occupancy. In addition, there were 178 days (average of 6 per night) of overnight respite provided during the month (39 more

than the prior month). Hawthorn Lofts-Independent Living average census was 2 residents per day for 67% occupancy. Total average census of 63 residents.

We provided housing and care for an average of four residents who are Medicaid Waiver participants who pay less than our standard rates. As of October 1 there will only be one waiver participant.

EXPENSES:

Expenses for August (before depreciation) were \$296,594 which was above the budgeted amount by \$41,132 for an unfavorable variance.

NET INCOME/LOSS:

The program had a net loss for the month of \$22,110 resulting in an unfavorable variance of \$77,238.

Occupancy continues to increase in September.

Unassigned Fund Balance

Approved 2024 Operating Budget	\$ 28.7M
Unassigned Fund Balance Target Percentage	20%
Unassigned Fund Balance Target Amount	\$5.7M
Current Unassigned Fund Balance*	\$3.5M
Current Fund Balance as a percentage of Operating Budget	12%
Amount Available Above/ (Below) Target	(\$2.2)M

*Fund balance is different from a cash balance as it includes other assets and is net of current liabilities. Those items do not generally change significantly so we are reporting here on the cash balance amount. The policy requires a review of the actual fund balance annually.

Grand Traverse Pavilions - SNF
 Combined Income Statement
 8/1/2024 to 8/31/2024

Include Adjustment Periods: NO Include Closing Periods: NO

	CURRENT PERIOD			PRIOR PERIOD			YEAR TO DATE		
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Service Revenue	2,589,089	2,288,188	300,901	2,507,974	2,288,188	219,786	19,511,135	18,048,276	1,462,859
Other Revenue	1,216,303	141,129	1,075,174	208,064	141,129	66,935	2,799,530	1,115,402	1,684,128
Total Revenue	3,805,392	2,429,317	1,376,075	2,716,038	2,429,317	286,721	22,310,665	19,163,678	3,146,987
Salaries & Wages	1,494,965	1,258,825	(236,140)	1,466,471	1,258,825	(207,647)	11,837,713	9,908,168	(1,929,546)
Benefits	391,372	348,025	(43,346)	385,455	348,025	(37,430)	2,970,589	2,755,551	(215,038)
Other Operating Expenses	692,756	642,727	(50,029)	693,896	642,727	(51,169)	5,372,847	5,119,749	(253,098)
Interest Expense	29,062	29,752	(690)	29,062	29,752	(690)	233,594	234,178	(584)
Depreciation	95,941	95,941	0	95,941	95,941	0	767,524	767,524	0
Total Operating Expenses	2,704,095	2,375,269	(328,826)	2,670,825	2,375,269	(295,556)	21,182,268	18,785,171	(2,397,098)
Net Operating Income	1,101,297	54,048	1,047,249	45,212	54,048	(8,835)	1,128,397	378,508	749,889

Grand Traverse Pavilions - SNF
 SNF Income Statement
 8/1/2024 to 8/31/2024

Include Adjustment Periods: NO Include Closing Periods: NO

	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
SNF Resident Revenue																		
Inpatient Revenue																		
Medicare Part A	380,866	318,276	62,590	560.92	684.46	(123.54)	270,507	318,276	(47,769)	602.46	684.46	(82.00)	2,121,099	2,505,140	(384,041)	587.24	684.46	(97.23)
Medicare Advantage	280,083	126,753	153,330	629.40	408.88	220.52	254,911	126,753	128,158	569.00	408.88	160.12	2,231,979	997,667	1,234,313	591.88	408.88	183.00
Medicaid	1,199,141	1,039,414	159,727	369.76	376.74	(6.97)	1,155,859	1,039,414	116,446	373.10	376.74	(3.64)	9,245,914	8,181,191	1,064,723	371.29	376.74	(5.44)
Hospice	103,472	172,817	(69,345)	436.59	428.83	7.76	121,809	172,817	(51,008)	436.59	428.83	7.76	990,465	1,360,233	(369,769)	436.91	428.83	8.08
Private Pay	256,746	229,525	27,221	437.39	411.34	26.05	327,278	229,525	97,753	398.63	411.34	(12.70)	2,084,960	1,806,587	278,373	417.16	411.34	5.82
Medicare Part B	17,814	2,941	14,873	3.43	0.65	2.78	17,386	2,941	14,445	3.41	0.65	2.76	138,933	23,145	115,787	3.51	0.65	2.86
TOTAL Inpatient Revenue	2,238,121	1,889,725	348,396	431.15	420.41	10.75	2,147,750	1,889,725	258,025	421.54	420.41	1.13	16,813,349	14,873,963	1,939,386	425.12	420.41	4.71
Outpatient																		
Physical Therapy	64,333	60,760	3,573	12.39	13.52	(1.12)	75,962	60,760	15,202	14.91	13.52	1.39	499,661	479,835	19,826	12.63	13.56	(0.93)
Occupational Therapy	4,941	0	4,941	0.95	0.00	0.95	12,282	0	12,282	2.41	0.00	2.41	67,161	0	67,161	1.70	0.00	1.70
Speech Therapy	5,115	0	5,115	0.99	0.00	0.99	22,050	0	22,050	4.33	0.00	4.33	118,113	0	118,113	2.99	0.00	2.99
Wellness	4,570	3,720	850	0.88	0.83	0.05	3,670	3,720	(50)	0.72	0.83	(0.11)	31,507	29,759	1,748	0.80	0.84	(0.04)
Cont Allow Outpatient	(37,281)	0	(37,281)	(7.18)	0.00	(7.18)	(47,702)	0	(47,702)	(9.36)	0.00	(9.36)	(196,942)	0	(196,942)	(4.98)	0.00	(4.98)
TOTAL Outpatient	41,679	64,480	(22,801)	8.03	14.34	(6.32)	66,262	64,480	1,782	13.01	14.34	(1.34)	519,500	509,595	9,905	13.14	14.40	(1.27)
TOTAL SNF Resident Revenue	2,279,800	1,954,205	325,595	439.18	434.75	4.43	2,214,012	1,954,205	259,807	434.55	434.75	(0.20)	17,332,848	15,383,557	1,949,291	438.25	434.81	3.44
SNF Other Revenue																		
40000-00-70 Revenue - Child Day Care	10,444	9,309	1,135	2.01	2.07	(0.06)	11,592	9,309	2,283	2.28	2.07	0.20	81,452	73,274	8,178	2.06	2.07	(0.01)
41505-01-70 Childcare Lunches	382	334	48	0.07	0.07	0.00	467	334	133	0.09	0.07	0.02	3,079	2,627	452	0.08	0.07	0.00
72150-00-10 Vending Machine Sales	341	269	73	0.07	0.06	0.01	421	269	153	0.08	0.06	0.02	2,472	2,148	324	0.06	0.06	0.00
72200-00-10 Rental Income	0	206	(206)	0.00	0.05	(0.05)	346	206	140	0.07	0.05	0.02	1,474	1,648	(174)	0.04	0.05	(0.01)
72500-00-10 Interest Income	218	1,000	(782)	0.04	0.22	(0.18)	0	1,000	(1,000)	0.00	0.22	(0.22)	315	8,000	(7,685)	0.01	0.23	(0.22)
72901-00-10 DCW Wage Reimbursement	71,623	40,000	31,623	13.80	8.90	4.90	73,298	40,000	33,298	14.39	8.90	5.49	563,154	320,000	243,154	14.24	9.04	5.19
72902-00-10 Copy Revenue	0	10	(10)	0.00	0.00	0.00	0	10	(10)	0.00	0.00	0.00	369	80	289	0.01	0.00	0.01
72903-00-10 Garnishment Fees	0	30	(30)	0.00	0.01	(0.01)	0	30	(30)	0.00	0.01	(0.01)	70	240	(170)	0.00	0.01	(0.01)
72905-00-10 Scrap Sales	0	30	(30)	0.00	0.01	(0.01)	0	30	(30)	0.00	0.01	(0.01)	0	240	(240)	0.00	0.01	(0.01)
72906-00-10 Insurance Proceeds and Refunds	0	0	0	0.00	0.00	0.00	43	0	43	0.01	0.00	0.01	7,960	0	7,960	0.20	0.00	0.20
72908-00-10 Exp Reimbursements	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	101	0	101	0.00	0.00	0.00
72915-04-10 Medicaid Settlement Revenue	1,024,304	0	1,024,304	197.32	0.00	197.32	0	0	0	0.00	0.00	0.00	1,024,304	0	1,024,304	25.90	0.00	25.90
72999-00-10 Misc Income	20	682	(662)	0.00	0.15	(0.15)	28	682	(654)	0.01	0.15	(0.15)	1,657	5,456	(3,799)	0.04	0.15	(0.11)
73400-00-10 Recruitment Grant Income	41,446	0	41,446	7.98	0.00	7.98	13,446	0	13,446	2.64	0.00	2.64	232,617	0	232,617	5.88	0.00	5.88
74105-00-10 QAS Income	136,116	155,218	(19,102)	26.22	34.53	(8.31)	178,208	155,218	22,990	34.98	34.53	0.45	1,351,248	1,221,713	129,534	34.17	34.53	(0.37)
74115-00-10 QMI Income	26,014	36,905	(10,891)	5.01	8.21	(3.20)	26,014	36,905	(10,891)	5.11	8.21	(3.10)	209,011	290,475	(81,464)	5.28	8.21	(2.93)
74140-00-10 Inter-Company Charges	21,400	0	21,400	4.12	0.00	4.12	21,400	0	21,400	4.20	0.00	4.20	171,200	0	171,200	4.33	0.00	4.33
75100-00-10 Bad Debt Expenses	(7,500)	(7,500)	0	(1.44)	(1.67)	0.22	(7,500)	(7,500)	0	(1.47)	(1.67)	0.20	(60,000)	(60,000)	0	(1.52)	(1.70)	0.18
75105-00-10 Provider Tax Expenses-QAS	(67,941)	(86,128)	18,187	(13.09)	(19.16)	6.07	(67,941)	(86,128)	18,187	(13.33)	(19.16)	5.83	(543,528)	(677,911)	134,383	(13.74)	(19.16)	5.42
75106-00-10 Provider Tax Expenses-QMI	(8,681)	(10,164)	1,483	(1.67)	(2.26)	0.59	(8,681)	(10,164)	1,483	(1.70)	(2.26)	0.56	(69,451)	(80,000)	10,549	(1.76)	(2.26)	0.51
TOTAL SNF Other Revenue	1,248,186	140,200	1,107,986	240.45	31.19	209.26	241,142	140,200	100,942	47.33	31.19	16.14	2,977,502	1,107,990	1,869,513	75.28	31.32	43.97
Total Revenue	3,527,986	2,094,405	1,433,581	679.64	465.94	318.93	2,455,154	2,094,405	360,749	481.88	465.94	80.26	20,310,351	16,491,547	3,818,804	513.54	466.13	107.94
SNF Operating Expenses																		
Nursing																		
Nursing																		
60010-60-10 Salary & Wages - RN	226,307	152,030	(74,277)	43.60	33.82	(9.77)	214,554	152,030	(62,524)	42.11	33.82	(8.29)	1,760,704	1,196,626	(564,078)	44.52	33.82	(10.70)
60020-60-10 Salary & Wages - LPN	82,381	91,646	9,264	15.87	20.39	4.52	108,810	91,646	(17,164)	21.36	20.39	(0.97)	759,563	721,342	(38,222)	19.21	20.39	1.18

Grand Traverse Pavilions - SNF
 SNF Income Statement
 8/1/2024 to 8/31/2024

Facility #

Page # 2

	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
Nursing (con't)																		
60030-60-10 Salary & Wages - CNA	435,928	368,410	(67,518)	83.98	81.96	(2.02)	433,435	368,410	(65,025)	85.07	81.96	(3.11)	3,427,841	2,899,744	(528,097)	86.67	81.96	(4.71)
60050-60-10 Salary & Wages - UW SNF	10,737	12,103	1,366	2.07	2.69	0.62	8,902	12,103	3,201	1.75	2.69	0.95	89,016	95,262	6,247	2.25	2.69	0.44
60910-60-10 Longevity - RN	725	737	12	0.14	0.16	0.02	725	737	12	0.14	0.16	0.02	5,800	5,800	0	0.15	0.16	0.02
60920-60-10 Longevity - LPN	450	457	7	0.09	0.10	0.02	450	457	7	0.09	0.10	0.01	3,600	3,600	0	0.09	0.10	0.01
60930-60-10 Longevity - CNA	1,625	1,652	27	0.31	0.37	0.05	1,625	1,652	27	0.32	0.37	0.05	13,000	13,000	0	0.33	0.37	0.04
61000-60-10 FICA - Nursing	59,123	49,101	(10,021)	11.39	10.92	(0.47)	61,515	49,101	(12,414)	12.07	10.92	(1.15)	456,140	386,473	(69,666)	11.53	10.92	(0.61)
62100-60-10 Workers Comp - Nursing	11,513	7,108	(4,406)	2.22	1.58	(0.64)	7,083	7,108	25	1.39	1.58	0.19	57,136	55,944	(1,192)	1.44	1.58	0.14
62150-60-10 Unemployment Expenses	0	8,447	8,447	0.00	1.88	1.88	0	8,447	8,447	0.00	1.88	1.88	0	67,573	67,573	0.00	1.91	1.91
62200-60-10 MERS DB - Nursing	31,939	32,538	599	6.15	7.24	1.09	31,939	32,538	599	6.27	7.24	0.97	255,513	256,107	594	6.46	7.24	0.78
62250-60-10 MERS DC:Nursing	19,211	11,827	(7,384)	3.70	2.63	(1.07)	13,853	11,827	(2,026)	2.72	2.63	(0.09)	118,191	93,092	(25,099)	2.99	2.63	(0.36)
62300-60-10 Health Ins - Nursing	67,529	60,820	(6,709)	13.01	13.53	0.52	69,888	60,820	(9,068)	13.72	13.53	(0.19)	533,365	486,557	(46,808)	13.49	13.75	0.27
62310-60-10 Health Ins - Retirees Nursing	6,620	5,846	(774)	1.28	1.30	0.03	7,952	5,846	(2,106)	1.56	1.30	(0.26)	48,790	46,768	(2,022)	1.23	1.32	0.09
62350-60-10 Dental Ins - Nursing	4,243	4,292	49	0.82	0.95	0.14	4,983	4,292	(691)	0.98	0.95	(0.02)	31,544	34,338	2,793	0.80	0.97	0.17
62940-60-10 Uniforms - Nursing	0	1,217	1,217	0.00	0.27	0.27	0	1,217	1,217	0.00	0.27	0.27	2,129	9,736	7,607	0.05	0.28	0.22
63150-60-10 Small Equipment	6,722	5,407	(1,315)	1.29	1.20	(0.09)	5,397	5,407	10	1.06	1.20	0.14	48,319	42,558	(5,762)	1.22	1.20	(0.02)
63600-60-10 Nursing Supplies	22,382	15,995	(6,388)	4.31	3.56	(0.75)	18,922	15,995	(2,927)	3.71	3.56	(0.16)	160,546	125,892	(34,654)	4.06	3.56	(0.50)
63620-60-10 Briefs	6,578	5,087	(1,492)	1.27	1.13	(0.14)	5,770	5,087	(684)	1.13	1.13	0.00	44,887	40,037	(4,850)	1.13	1.13	0.00
63630-60-10 Stock Meds	2,685	1,420	(1,264)	0.52	0.32	(0.20)	2,344	1,420	(924)	0.46	0.32	(0.14)	17,223	11,180	(6,043)	0.44	0.32	(0.12)
63637-60-10 Flu Vaccine	3,405	0	(3,405)	0.66	0.00	(0.66)	0	0	0	0.00	0.00	0.00	24,958	0	(24,958)	0.63	0.00	(0.63)
63650-60-10 IV Supplies	112	2,323	2,211	0.02	0.52	0.50	244	2,323	2,079	0.05	0.52	0.47	10,275	18,284	8,010	0.26	0.52	0.26
63670-60-10 Special Equipment Rental	0	144	144	0.00	0.03	0.03	0	144	144	0.00	0.03	0.03	0	1,131	1,131	0.00	0.03	0.03
63690-60-10 Non-Legend Drugs	5,050	472	(4,578)	0.97	0.10	(0.87)	4,814	472	(4,342)	0.94	0.10	(0.84)	30,578	3,714	(26,864)	0.77	0.10	(0.67)
64100-60-10 Professional Services - Medic	3,520	3,590	70	0.68	0.80	0.12	3,520	3,590	70	0.69	0.80	0.11	28,160	28,723	563	0.71	0.81	0.10
64150-60-10 Agency Nurse Staffing	24,874	30,492	5,618	4.79	6.78	1.99	40,958	30,492	(10,466)	8.04	6.78	(1.26)	212,758	240,000	27,242	5.38	6.78	1.40
64300-60-10 Building Repairs-Resident Roo	0	3,527	3,527	0.00	0.78	0.78	4,023	3,527	(496)	0.79	0.78	(0.01)	14,363	28,215	13,852	0.36	0.80	0.43
64350-60-10 Equipment Repairs	5,433	1,449	(3,984)	1.05	0.32	(0.72)	3,616	1,449	(2,167)	0.71	0.32	(0.39)	24,541	11,594	(12,947)	0.62	0.33	(0.29)
65400-60-10 Education & Training - Nursing	1,108	266	(842)	0.21	0.06	(0.15)	1,798	266	(1,532)	0.35	0.06	(0.29)	4,418	2,125	(2,293)	0.11	0.06	(0.05)
65460-60-10 Vehicle Travel	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	3	0	(3)	0.00	0.00	0.00
66815-60-10 Med Waste:Nursing-Medical Care	1,957	1,584	(373)	0.38	0.35	(0.02)	1,957	1,584	(373)	0.38	0.35	(0.03)	15,466	12,671	(2,795)	0.39	0.36	(0.03)
67100-60-10 Resident Loss Replacement	0	18	18	0.00	0.00	0.00	0	18	18	0.00	0.00	0.00	40	148	108	0.00	0.00	0.00
TOTAL Nursing	1,042,157	880,004	(162,153)	200.76	195.77	(4.99)	1,059,078	880,004	(179,073)	207.87	195.77	(12.09)	8,198,867	6,938,235	(1,260,631)	207.30	196.11	(11.20)
Nurse Administration																		
60000-61-10 Salary & Wages - Nursing Admin	117,731	89,032	(28,699)	22.68	19.81	(2.87)	110,221	89,032	(21,189)	21.63	19.81	(1.83)	975,249	700,767	(274,482)	24.66	19.81	(4.85)
60900-61-10 Longevity-Nursing Admin	1,115	1,133	18	0.21	0.25	0.04	1,115	1,133	18	0.22	0.25	0.03	8,920	8,920	0	0.23	0.25	0.03
61000-61-10 FICA - Nursing Admin	7,506	6,677	(829)	1.45	1.49	0.04	7,418	6,677	(741)	1.46	1.49	0.03	69,113	52,558	(16,555)	1.75	1.49	(0.26)
62100-61-10 Workers Comp - Nurse Admin	60	62	2	0.01	0.01	0.00	60	62	2	0.01	0.01	0.00	480	490	10	0.01	0.01	0.00
62200-61-10 MERS DB - Nursing Admin	14,407	14,643	236	2.78	3.26	0.48	14,407	14,643	236	2.83	3.26	0.43	115,258	115,258	0	2.91	3.26	0.34
62250-61-10 MERS DC: Nurse Administration	1,229	1,131	(98)	0.24	0.25	0.01	937	1,131	193	0.18	0.25	0.07	8,047	8,900	852	0.20	0.25	0.05
64150-61-10 Nurse Admin Consulting	5,820	11,100	5,280	1.12	2.47	1.35	5,764	11,100	5,336	1.13	2.47	1.34	46,108	88,800	42,692	1.17	2.51	1.34
TOTAL Nurse Administration	147,868	123,779	(24,089)	28.49	27.54	(0.95)	139,923	123,779	(16,144)	27.46	27.54	0.07	1,223,175	975,692	(247,483)	30.93	27.58	(3.35)
TOTAL Nursing Administrative	1,190,025	1,003,783	(186,242)	229.25	223.31	(5.94)	1,199,000	1,003,783	(195,217)	235.33	223.31	(12.02)	9,422,041	7,913,927	(1,508,114)	238.23	223.68	(14.55)
60000-10-10 Salary & Wages - Admin	60,067	40,584	(19,483)	11.57	9.03	(2.54)	48,635	40,584	(8,052)	9.55	9.03	(0.52)	439,641	319,434	(120,206)	11.12	9.03	(2.09)
60900-10-10 Longevity - Admin	390	396	6	0.08	0.09	0.01	390	396	6	0.08	0.09	0.01	3,120	3,120	0	0.08	0.09	0.01
61000-10-10 FICA - Admin	4,149	3,037	(1,112)	0.80	0.68	(0.12)	4,822	3,037	(1,784)	0.95	0.68	(0.27)	34,257	23,905	(10,352)	0.87	0.68	(0.19)
62100-10-10 Workers Comp - Admin	40	41	1	0.01	0.01	0.00	40	41	1	0.01	0.01	0.00	320	326	6	0.01	0.01	0.00
62200-10-10 MERS - Administration	9,159	9,310	150	1.76	2.07	0.31	9,159	9,310	150	1.80	2.07	0.27	73,275	73,275	0	1.85	2.07	0.22

Grand Traverse Pavilions - SNF
 SNF Income Statement
 8/1/2024 to 8/31/2024

	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
Administrative (con't)																		
62250-10-10 MERS DC:Administration	2,157	1,002	(1,155)	0.42	0.22	(0.19)	1,114	1,002	(112)	0.22	0.22	0.00	8,817	7,886	(930)	0.22	0.22	0.00
62300-10-10 Health Ins - Administration	5,900	7,231	1,331	1.14	1.61	0.47	5,900	7,231	1,331	1.16	1.61	0.45	48,529	57,850	9,320	1.23	1.64	0.41
62350-10-10 Dental Ins - Administration	246	312	66	0.05	0.07	0.02	246	312	66	0.05	0.07	0.02	1,750	2,496	746	0.04	0.07	0.03
64000-10-10 Contract Svcs	3,200	3,218	19	0.62	0.72	0.10	9,369	3,218	(6,151)	1.84	0.72	(1.12)	91,275	25,747	(65,528)	2.31	0.73	(1.58)
64001-10-10 Contract Svcs-Security	446	74	(372)	0.09	0.02	(0.07)	0	74	74	0.00	0.02	0.02	669	589	(80)	0.02	0.02	0.00
64100-10-10 Professional Services - Admin	0	3,400	3,400	0.00	0.76	0.76	91	3,400	3,309	0.02	0.76	0.74	11,091	27,200	16,109	0.28	0.77	0.49
64150-10-10 Legal Consultants	11,125	12,500	1,376	2.14	2.78	0.64	19,831	12,500	(7,330)	3.89	2.78	(1.11)	70,879	100,000	29,122	1.79	2.83	1.03
65100-10-10 Dues & Memberships	3,721	3,333	(388)	0.72	0.74	0.02	3,500	3,333	(167)	0.69	0.74	0.05	30,911	26,667	(4,244)	0.78	0.75	(0.03)
65110-10-10 License & Fees	0	583	583	0.00	0.13	0.13	20	583	563	0.00	0.13	0.13	3,934	4,667	733	0.10	0.13	0.03
65130-10-10 Subscriptions	0	6	6	0.00	0.00	0.00	0	6	6	0.00	0.00	0.00	0	48	48	0.00	0.00	0.00
65400-10-10 Education & Training - Admin	40	100	61	0.01	0.02	0.01	319	100	(219)	0.06	0.02	(0.04)	3,559	802	(2,757)	0.09	0.02	(0.07)
65450-10-10 Travel	0	26	26	0.00	0.01	0.01	0	26	26	0.00	0.01	0.01	2	211	209	0.00	0.01	0.01
65615-10-10 Board Meeting Expenses	0	4	4	0.00	0.00	0.00	0	4	4	0.00	0.00	0.00	152	34	(118)	0.00	0.00	0.00
68999-10-10 Miscellaneous Expenses	0	48	48	0.00	0.01	0.01	0	48	48	0.00	0.01	0.01	908	384	(523)	0.02	0.01	(0.01)
TOTAL Administrative	100,639	85,207	(15,432)	19.39	18.96	(0.43)	103,436	85,207	(18,229)	20.30	18.96	(1.35)	823,088	674,641	(148,447)	20.81	19.07	(1.74)
Finance																		
60000-12-10 Salary & Wages - Financial Ma	27,871	22,511	(5,361)	5.37	5.01	(0.36)	29,060	22,511	(6,550)	5.70	5.01	(0.70)	246,240	177,182	(69,058)	6.23	5.01	(1.22)
60900-12-10 Longevity - Financial Mgt	235	239	4	0.05	0.05	0.01	235	239	4	0.05	0.05	0.01	1,880	1,880	0	0.05	0.05	0.01
61000-12-10 FICA - Fin Mgmt	2,045	1,688	(356)	0.39	0.38	(0.02)	3,213	1,688	(1,525)	0.63	0.38	(0.25)	18,673	13,289	(5,385)	0.47	0.38	(0.10)
62100-12-10 Workers Comp - Fin Mgmt	15	16	1	0.00	0.00	0.00	15	16	1	0.00	0.00	0.00	120	122	2	0.00	0.00	0.00
62200-12-10 MERS DB - Financial Management	2,511	2,552	41	0.48	0.57	0.08	2,511	2,552	41	0.49	0.57	0.07	20,089	20,089	0	0.51	0.57	0.06
62250-12-10 MERS DC:Financial Management	352	471	119	0.07	0.10	0.04	232	471	239	0.05	0.10	0.06	2,989	3,708	718	0.08	0.10	0.03
62300-12-10 Health Ins - Financial Mgmt	996	1,005	9	0.19	0.22	0.03	1,550	1,005	(545)	0.30	0.22	(0.08)	7,849	8,042	193	0.20	0.23	0.03
62350-12-10 Dental Ins - Financial Mgmt	82	131	49	0.02	0.03	0.01	(8)	131	139	0.00	0.03	0.03	614	1,045	431	0.02	0.03	0.01
63110-12-10 Office Supplies	1,549	1,421	(128)	0.30	0.32	0.02	1,068	1,421	353	0.21	0.32	0.11	12,365	11,185	(1,180)	0.31	0.32	0.00
63120-12-10 Copy Supplies	594	655	61	0.11	0.15	0.03	448	655	207	0.09	0.15	0.06	11,683	5,154	(6,529)	0.30	0.15	(0.15)
63130-12-10 Computer Supplies	2,254	3,575	1,320	0.43	0.80	0.36	2,522	3,575	1,052	0.50	0.80	0.30	16,691	28,597	11,906	0.42	0.81	0.39
63140-12-10 Postage	888	901	13	0.17	0.20	0.03	469	901	432	0.09	0.20	0.11	5,254	7,091	1,837	0.13	0.20	0.07
63150-12-10 Small Equipment - IT	433	1,558	1,125	0.08	0.35	0.26	2,298	1,558	(740)	0.45	0.35	(0.10)	25,478	12,264	(13,213)	0.64	0.35	(0.30)
64110-12-10 Audit Expenses	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	1,900	2,900	1,000	0.05	0.08	0.03
64150-12-10 IT Consultants	3,625	3,457	(168)	0.70	0.77	0.07	0	3,457	3,457	0.00	0.77	0.77	13,246	27,658	14,412	0.33	0.78	0.45
64180-12-10 Printing & Binding	156	447	291	0.03	0.10	0.07	1,273	447	(825)	0.25	0.10	(0.15)	4,896	3,579	(1,317)	0.12	0.10	(0.02)
64190-12-10 Data Processing	10,438	1,638	(8,800)	2.01	0.36	(1.65)	2,258	1,638	(620)	0.44	0.36	(0.08)	29,200	13,107	(16,094)	0.74	0.37	(0.37)
64200-12-10 Maintenance Agreements Softwa	35,157	24,310	(10,847)	6.77	5.41	(1.36)	24,714	24,310	(404)	4.85	5.41	0.56	209,716	194,480	(15,236)	5.30	5.50	0.19
64350-12-10 Equipment Repairs	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	249	0	(249)	0.01	0.00	(0.01)
64358-12-10 Communication Equip Repairs	1,250	2,597	1,347	0.24	0.58	0.34	3,290	2,597	(693)	0.65	0.58	(0.07)	15,729	20,772	5,043	0.40	0.59	0.19
65400-12-10 Education & Training - Fin Mgt	250	155	(95)	0.05	0.03	(0.01)	0	155	155	0.00	0.03	0.03	1,036	1,243	206	0.03	0.04	0.01
65450-12-10 Travel - Mileage	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	204	0	(204)	0.01	0.00	(0.01)
65700-12-10 Other Insurance	25,374	25,000	(374)	4.89	5.56	0.67	25,374	25,000	(374)	4.98	5.56	0.58	202,995	200,000	(2,995)	5.13	5.65	0.52
66100-12-10 Telephone-Snf	6,098	5,000	(1,098)	1.17	1.11	(0.06)	5,603	5,000	(603)	1.10	1.11	0.01	44,144	40,000	(4,144)	1.12	1.13	0.01
66120-12-10 Internet	2,453	2,500	47	0.47	0.56	0.08	2,447	2,500	53	0.48	0.56	0.08	21,991	20,000	(1,991)	0.56	0.57	0.01
66130-12-10 Cellular Phone	2,699	1,126	(1,573)	0.52	0.25	(0.27)	2,710	1,126	(1,584)	0.53	0.25	(0.28)	23,232	9,007	(14,225)	0.59	0.25	(0.33)
67200-12-10 Television - SNF	2,098	2,387	289	0.40	0.53	0.13	0	2,387	2,387	0.00	0.53	0.53	16,713	19,094	2,382	0.42	0.54	0.12
68800-12-10 Bond Interest Expense	24,728	25,432	704	4.76	5.66	0.89	24,728	25,432	704	4.85	5.66	0.80	198,513	200,178	1,665	5.02	5.66	0.64
68815-12-10 Bank Charges	2,998	2,432	(566)	0.58	0.54	(0.04)	1,808	2,432	623	0.35	0.54	0.19	18,802	19,454	651	0.48	0.55	0.07
TOTAL Finance	157,150	133,204	(23,946)	30.27	29.63	(0.64)	137,820	133,204	(4,616)	27.05	29.63	2.58	1,172,493	1,061,120	(111,373)	29.65	29.99	0.35
Human Resources																		

Grand Traverse Pavilions - SNF
 SNF Income Statement
 8/1/2024 to 8/31/2024

	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual	Budget	\$	Var \$	Actual / Day	Budget / Day	Actual	Budget	\$	Var \$	Actual / Day	Budget / Day	Actual	Budget	\$	Var \$	Actual / Day	Budget / Day
Human Resources (con't)																		
60000-15-10 Salary & Wages - Human Resour	17,480	16,177	(1,303)	3.37	3.60	0.23	15,842	16,177	335	3.11	3.60	0.49	138,129	127,329	(10,799)	3.49	3.60	0.11
60900-15-10 Longevity - Human Resources	230	234	4	0.04	0.05	0.01	230	234	4	0.05	0.05	0.01	1,840	1,840	0	0.05	0.05	0.01
61000-15-10 FICA - Human Res	1,289	1,213	(75)	0.25	0.27	0.02	1,208	1,213	5	0.24	0.27	0.03	12,752	9,550	(3,203)	0.32	0.27	(0.05)
62100-15-10 Workers Comp - Human Res	10	10	0	0.00	0.00	0.00	10	10	0	0.00	0.00	0.00	80	82	2	0.00	0.00	0.00
62200-15-10 MERS DB - Human Resources	2,822	2,868	46	0.54	0.64	0.09	2,822	2,868	46	0.55	0.64	0.08	22,573	22,573	0	0.57	0.64	0.07
62250-15-10 MERS DC:Human Resources	740	0	(740)	0.14	0.00	(0.14)	452	0	(452)	0.09	0.00	(0.09)	1,897	0	(1,897)	0.05	0.00	(0.05)
62300-15-10 Health Ins - Human Resources	1,309	864	(445)	0.25	0.19	(0.06)	1,309	864	(445)	0.26	0.19	(0.06)	7,997	6,910	(1,087)	0.20	0.20	(0.01)
62350-15-10 Dental Ins - Human Resources	164	178	13	0.03	0.04	0.01	(9)	178	186	0.00	0.04	0.04	846	1,421	575	0.02	0.04	0.02
62370-15-10 Life Insurance	0	127	127	0.00	0.03	0.03	159	127	(31)	0.03	0.03	0.00	1,087	1,020	(67)	0.03	0.03	0.00
62910-15-10 Employee Recogn	9,269	1,667	(7,602)	1.79	0.37	(1.41)	124	1,667	1,543	0.02	0.37	0.35	23,033	13,333	(9,699)	0.58	0.38	(0.21)
62991-15-10 Other Fringe Benefit - Cobra	0	156	156	0.00	0.03	0.03	0	156	156	0.00	0.03	0.03	1,002	1,249	247	0.03	0.04	0.01
62997-15-10 HSA Funding	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	150	0	(150)	0.00	0.00	0.00
64000-15-10 Contract Services - HR	1,117	2,575	1,458	0.22	0.57	0.36	3,938	2,575	(1,363)	0.77	0.57	(0.20)	25,951	20,598	(5,352)	0.66	0.58	(0.07)
64125-15-10 Employee Advertising/Recrui	3,666	0	(3,666)	0.71	0.00	(0.71)	2,021	0	(2,021)	0.40	0.00	(0.40)	13,590	0	(13,590)	0.34	0.00	(0.34)
65112-69-10 CNA Registry Fee	80	62	(18)	0.02	0.01	0.00	200	62	(138)	0.04	0.01	(0.03)	1,320	496	(824)	0.03	0.01	(0.02)
65118-69-10 Testing Fees	175	2,520	2,345	0.03	0.56	0.53	0	2,520	2,520	0.00	0.56	0.56	17,300	20,162	2,862	0.44	0.57	0.13
65400-15-10 Education & Training - Hum Res	(57)	146	202	(0.01)	0.03	0.04	2,571	146	(2,426)	0.50	0.03	(0.47)	3,053	1,164	(1,889)	0.08	0.03	(0.04)
TOTAL Human Resources	38,293	28,797	(9,496)	7.38	6.41	(0.97)	30,876	28,797	(2,080)	6.06	6.41	0.35	272,601	227,728	(44,872)	6.89	6.44	(0.46)
Community Relations and Volunteer Services																		
60000-20-10 Salary & Wages - Volunteer &	(3,175)	4,470	7,644	(0.61)	0.99	1.61	4,445	4,470	24	0.87	0.99	0.12	29,454	35,180	5,726	0.74	0.99	0.25
61000-20-10 FICA - Volunteer & Comm Rel	(45)	342	387	(0.01)	0.08	0.08	350	342	(8)	0.07	0.08	0.01	2,367	2,691	324	0.06	0.08	0.02
62100-20-10 Workers Comp - Vol & Comm Rel	5	5	0	0.00	0.00	0.00	5	5	0	0.00	0.00	0.00	40	41	1	0.00	0.00	0.00
62200-20-10 MERS DB - Volunteer & Comm Rel	974	990	16	0.19	0.22	0.03	974	990	16	0.19	0.22	0.03	7,790	7,790	0	0.20	0.22	0.02
62250-20-10 MERS DC: Volunteer & Comm Rel	0	53	53	0.00	0.01	0.01	207	53	(154)	0.04	0.01	(0.03)	1,602	413	(1,189)	0.04	0.01	(0.03)
65100-25-10 Dues & Memberships	0	0	0	0.00	0.00	0.00	50	0	(50)	0.01	0.00	(0.01)	50	0	(50)	0.00	0.00	0.00
65450-20-10 Marketing and Fund Raising	8,511	7,917	(595)	1.64	1.76	0.12	3,329	7,917	4,587	0.65	1.76	1.11	34,668	63,333	28,665	0.88	1.79	0.91
TOTAL Community Relations and Volunteer Services	6,270	13,776	7,505	1.21	3.06	1.86	9,360	13,776	4,415	1.84	3.06	1.23	75,972	109,449	33,477	1.92	3.09	1.17
Maintenance																		
60000-30-10 Salary & Wages - ES	58,120	55,162	(2,958)	11.20	12.27	1.08	56,262	55,162	(1,100)	11.04	12.27	1.23	499,836	434,179	(65,657)	12.64	12.27	(0.37)
60900-30-10 Longevity - Environmental Serv	330	335	5	0.06	0.07	0.01	330	335	5	0.06	0.07	0.01	2,640	2,640	0	0.07	0.07	0.01
61000-30-10 FICA - Environ Serv	4,859	4,137	(722)	0.94	0.92	(0.02)	4,934	4,137	(796)	0.97	0.92	(0.05)	36,668	32,563	(4,104)	0.93	0.92	(0.01)
62100-30-10 Workers Comp - Plant Ops	500	518	18	0.10	0.12	0.02	500	518	18	0.10	0.12	0.02	4,350	4,080	(270)	0.11	0.12	0.01
62200-30-10 MERS DB - Env. Serv.	4,185	4,253	69	0.81	0.95	0.14	4,185	4,253	69	0.82	0.95	0.12	33,477	33,477	0	0.85	0.95	0.10
62250-30-10 MERS DC:Environmental Services	1,516	282	(1,234)	0.29	0.06	(0.23)	862	282	(580)	0.17	0.06	(0.11)	6,950	2,223	(4,727)	0.18	0.06	(0.11)
62300-30-10 Health Ins - Env Serv	6,426	5,897	(529)	1.24	1.31	0.07	6,250	5,897	(353)	1.23	1.31	0.09	49,906	47,177	(2,729)	1.26	1.33	0.07
62310-30-10 Health Ins - Retirees - EVS	2,180	2,029	(151)	0.42	0.45	0.03	2,180	2,029	(151)	0.43	0.45	0.02	18,860	16,233	(2,628)	0.48	0.46	(0.02)
62350-30-10 Dental Ins - Env Serv	142	335	193	0.03	0.07	0.05	370	335	(35)	0.07	0.07	0.00	2,437	2,679	242	0.06	0.08	0.01
62940-30-10 Uniforms - Plant Ops	0	290	290	0.00	0.06	0.06	4,618	290	(4,328)	0.91	0.06	(0.84)	8,088	2,318	(5,769)	0.20	0.07	(0.14)
63100-30-10 Supplies - Plant Ops	6,055	5,948	(107)	1.17	1.32	0.16	7,424	5,948	(1,476)	1.46	1.32	(0.13)	60,020	46,820	(13,201)	1.52	1.32	(0.19)
63150-30-10 Small Equipment	5,497	4,616	(880)	1.06	1.03	(0.03)	3,725	4,616	892	0.73	1.03	0.30	47,427	36,336	(11,092)	1.20	1.03	(0.17)
64300-30-10 Building Repairs	15,110	15,234	124	2.91	3.39	0.48	14,706	15,234	528	2.89	3.39	0.50	85,473	121,870	36,397	2.16	3.44	1.28
64350-30-10 Equipment Repairs	2,992	4,616	1,624	0.58	1.03	0.45	2,777	4,616	1,839	0.55	1.03	0.48	37,123	36,929	(194)	0.94	1.04	0.11
64360-30-10 Vehicle Repair	1,024	166	(857)	0.20	0.04	(0.16)	544	166	(378)	0.11	0.04	(0.07)	8,014	1,330	(6,684)	0.20	0.04	(0.17)
64370-30-10 Elevator	0	95	95	0.00	0.02	0.02	0	95	95	0.00	0.02	0.02	8,977	762	(8,216)	0.23	0.02	(0.21)
64410-30-10 Lawn, Tree and Brush Services	303	1,696	1,393	0.06	0.38	0.32	2,267	1,696	(571)	0.44	0.38	(0.07)	8,734	13,572	4,838	0.22	0.38	0.16
64420-30-10 Snow Removal - Contract	0	1,516	1,516	0.00	0.34	0.34	0	1,516	1,516	0.00	0.34	0.34	9,178	12,125	2,947	0.23	0.34	0.11
65400-30-10 Education & Training - ES	140	158	18	0.03	0.04	0.01	840	158	(683)	0.16	0.04	(0.13)	980	1,263	282	0.02	0.04	0.01

Grand Traverse Pavilions - SNF
 SNF Income Statement
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Facility #

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	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
Maintenance (con't)																		
65460-30-10 Vehicle Fuel	0	883	883	0.00	0.20	0.20	643	883	240	0.13	0.20	0.07	5,402	7,062	1,661	0.14	0.20	0.06
65800-30-10 Parking Garage Expenses	1,339	1,717	378	0.26	0.38	0.12	1,500	1,717	217	0.29	0.38	0.09	14,052	13,738	(314)	0.36	0.39	0.03
66610-30-10 Water	4,723	3,367	(1,356)	0.91	0.75	(0.16)	4,514	3,367	(1,147)	0.89	0.75	(0.14)	26,716	26,501	(215)	0.68	0.75	0.07
66620-30-10 Sewer	8,341	6,005	(2,336)	1.61	1.34	(0.27)	10,064	6,005	(4,059)	1.98	1.34	(0.64)	60,617	47,264	(13,353)	1.53	1.34	(0.20)
66700-30-10 Electric	29,536	23,415	(6,121)	5.69	5.21	(0.48)	28,035	23,415	(4,620)	5.50	5.21	(0.29)	183,932	184,301	369	4.65	5.21	0.56
66740-30-10 Natural Gas	6,667	9,263	2,596	1.28	2.06	0.78	7,077	9,263	2,186	1.39	2.06	0.67	67,527	72,906	5,379	1.71	2.06	0.35
66810-30-10 Refuse Disposal	2,988	3,116	128	0.58	0.69	0.12	3,370	3,116	(254)	0.66	0.69	0.03	22,986	24,929	1,943	0.58	0.70	0.12
TOTAL Maintenance	162,973	155,051	(7,922)	31.40	34.49	3.10	167,976	155,051	(12,925)	32.97	34.49	1.53	1,310,371	1,225,275	(85,096)	33.13	34.63	1.50
Housekeeping																		
60000-40-10 Salary & Wages - Housekeeping	58,039	57,395	(644)	11.18	12.77	1.59	58,281	57,395	(886)	11.44	12.77	1.33	443,141	451,752	8,611	11.20	12.77	1.56
60900-40-10 Longevity - Housekeeping	875	889	14	0.17	0.20	0.03	875	889	14	0.17	0.20	0.03	7,000	7,000	0	0.18	0.20	0.02
61000-40-10 FICA - Housekeeping	4,264	4,305	40	0.82	0.96	0.14	4,414	4,305	(109)	0.87	0.96	0.09	32,790	33,881	1,092	0.83	0.96	0.13
62100-40-10 Workers Comp - Housekeeping	650	674	24	0.13	0.15	0.02	650	674	24	0.13	0.15	0.02	5,509	5,304	(205)	0.14	0.15	0.01
62200-40-10 MERS DB - Housekeeping	1,541	1,566	25	0.30	0.35	0.05	1,541	1,566	25	0.30	0.35	0.05	12,329	12,329	0	0.31	0.35	0.04
62250-40-10 MERS DC:Housekeeping	3,016	2,352	(664)	0.58	0.52	(0.06)	1,807	2,352	545	0.35	0.52	0.17	17,894	18,513	619	0.45	0.52	0.07
62300-40-10 Health Ins - Housekeeping	3,611	4,984	1,373	0.70	1.11	0.41	8,853	4,984	(3,869)	1.74	1.11	(0.63)	56,433	39,875	(16,558)	1.43	1.13	(0.30)
62350-40-10 Dental Ins - Housekeeping	122	417	294	0.02	0.09	0.07	580	417	(163)	0.11	0.09	(0.02)	3,079	3,332	253	0.08	0.09	0.02
62940-40-10 Uniforms - Housekeeping	570	147	(423)	0.11	0.03	(0.08)	0	147	147	0.00	0.03	0.03	854	1,180	326	0.02	0.03	0.01
63100-40-10 Supplies - Housekeeping	7,790	6,676	(1,113)	1.50	1.49	(0.02)	10,979	6,676	(4,303)	2.15	1.49	(0.67)	71,513	52,549	(18,964)	1.81	1.49	(0.32)
64000-40-10 Contract Services-Hskpg	1,735	2,043	308	0.33	0.45	0.12	0	2,043	2,043	0.00	0.45	0.45	4,037	16,081	12,044	0.10	0.45	0.35
TOTAL Housekeeping	82,214	81,449	(765)	15.84	18.12	2.28	87,980	81,449	(6,531)	17.27	18.12	0.85	654,580	641,796	(12,784)	16.55	18.14	1.59
Laundry																		
60000-45-10 Salary & Wages - Laundry	30,486	25,499	(4,987)	5.87	5.67	(0.20)	28,108	25,499	(2,609)	5.52	5.67	0.16	231,540	200,704	(30,836)	5.85	5.67	(0.18)
60900-45-10 Longevity - Laundry	200	203	3	0.04	0.05	0.01	200	203	3	0.04	0.05	0.01	1,600	1,600	0	0.04	0.05	0.00
61000-45-10 FICA - Laundry	2,086	1,912	(174)	0.40	0.43	0.02	2,151	1,912	(238)	0.42	0.43	0.00	16,749	15,053	(1,696)	0.42	0.43	0.00
62100-45-10 Workers Comp - Laundry	250	259	9	0.05	0.06	0.01	250	259	9	0.05	0.06	0.01	2,000	2,040	40	0.05	0.06	0.01
62200-45-10 MERS DB - Laundry	1,621	1,648	27	0.31	0.37	0.05	1,621	1,648	27	0.32	0.37	0.05	12,969	12,969	0	0.33	0.37	0.04
62250-45-10 MERS DC:Laundry	437	394	(43)	0.08	0.09	0.00	312	394	82	0.06	0.09	0.03	3,217	3,100	(116)	0.08	0.09	0.01
62300-45-10 Health Ins - Laundry	2,491	2,500	8	0.48	0.56	0.08	2,491	2,500	8	0.49	0.56	0.07	20,974	19,997	(977)	0.53	0.57	0.03
62350-45-10 Dental Ins - Laundry	180	196	16	0.03	0.04	0.01	180	196	16	0.04	0.04	0.01	1,232	1,568	336	0.03	0.04	0.01
63100-45-10 Supplies - Laundry	3,145	4,095	950	0.61	0.91	0.31	5,186	4,095	(1,091)	1.02	0.91	(0.11)	36,119	32,231	(3,888)	0.91	0.91	0.00
63535-45-10 Linen Replacements - Laundry	3,571	1,627	(1,944)	0.69	0.36	(0.33)	1,197	1,627	430	0.23	0.36	0.13	14,061	12,806	(1,256)	0.36	0.36	0.01
TOTAL Laundry	44,468	38,333	(6,135)	8.57	8.53	(0.04)	41,696	38,333	(3,362)	8.18	8.53	0.34	340,461	302,068	(38,394)	8.61	8.54	(0.07)
Dietary																		
63150-50-10 Small Equipment - Dietary	0	0	0	0.00	0.00	0.00	2,919	0	(2,919)	0.57	0.00	(0.57)	8,301	0	(8,301)	0.21	0.00	(0.21)
64000-50-10 Contract Svcs-Dining	229,494	216,446	(13,048)	44.21	48.15	3.94	228,820	216,446	(12,374)	44.91	48.15	3.24	1,802,758	1,731,567	(71,191)	45.58	48.94	3.36
TOTAL Dietary	229,494	216,446	(13,048)	44.21	48.15	3.94	231,740	216,446	(15,294)	45.48	48.15	2.67	1,811,059	1,731,567	(79,492)	45.79	48.94	3.15
Therapy																		
60000-65-10 Salary & Wages - Therapy	142,489	112,897	(29,592)	27.45	25.12	(2.33)	133,152	112,897	(20,254)	26.13	25.12	(1.02)	1,097,772	888,612	(209,160)	27.76	25.12	(2.64)
60900-65-10 Longevity-Therapy	400	407	7	0.08	0.09	0.01	400	407	7	0.08	0.09	0.01	3,200	3,200	0	0.08	0.09	0.01
61000-65-10 FICA - Therapy	10,503	8,467	(2,036)	2.02	1.88	(0.14)	10,147	8,467	(1,679)	1.99	1.88	(0.11)	78,493	66,646	(11,847)	1.98	1.88	(0.10)
62100-65-10 Workers Comp - Therapy	500	518	18	0.10	0.12	0.02	500	518	18	0.10	0.12	0.02	4,000	4,080	80	0.10	0.12	0.01
62200-65-10 MERS DB - Therapy	8,474	8,613	139	1.63	1.92	0.28	8,474	8,613	139	1.66	1.92	0.25	67,793	67,793	0	1.71	1.92	0.20
62250-65-10 MERS DC:Therapy	2,455	800	(1,655)	0.47	0.18	(0.29)	1,654	800	(853)	0.32	0.18	(0.15)	12,124	6,300	(5,824)	0.31	0.18	(0.13)
62300-65-10 Health Ins - Therapy Services	8,028	4,055	(3,973)	1.55	0.90	(0.64)	9,362	4,055	(5,307)	1.84	0.90	(0.94)	67,476	31,913	(35,563)	1.71	0.90	(0.80)
62350-65-10 Dental Ins - Therapy	462	342	(120)	0.09	0.08	(0.01)	498	342	(156)	0.10	0.08	(0.02)	3,132	2,736	(396)	0.08	0.08	0.00
63100-65-10 Supplies - Therapy	611	420	(191)	0.12	0.09	(0.02)	349	420	71	0.07	0.09	0.02	4,544	3,306	(1,238)	0.11	0.09	(0.02)

Grand Traverse Pavilions - SNF
 SNF Income Statement
 8/1/2024 to 8/31/2024

	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
Therapy (con't)																		
63150-65-10 Small Equipment - Therapy	328	37	(291)	0.06	0.01	(0.05)	963	37	(926)	0.19	0.01	(0.18)	2,536	295	(2,241)	0.06	0.01	(0.06)
64100-65-10 Professional Service - Medica	(441)	433	874	(0.08)	0.10	0.18	1,000	433	(567)	0.20	0.10	(0.10)	6,901	3,410	(3,491)	0.17	0.10	(0.08)
64120-65-10 Advertising-Wellness Center	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	577	0	(576)	0.01	0.00	(0.01)
64150-65-10 Consultant - Therapy	5,118	4,414	(703)	0.99	0.98	0.00	5,062	4,414	(648)	0.99	0.98	(0.01)	38,191	34,746	(3,446)	0.97	0.98	0.02
64280-65-10 Pool Maintenance	842	412	(430)	0.16	0.09	(0.07)	1,179	412	(767)	0.23	0.09	(0.14)	7,144	3,298	(3,846)	0.18	0.09	(0.09)
65100-65-10 Dues & Memberships - Therapy	0	40	40	0.00	0.01	0.01	0	40	40	0.00	0.01	0.01	0	317	317	0.00	0.01	0.01
65400-65-10 Education & Training - Therapy	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	388	0	(388)	0.01	0.00	(0.01)
65450-65-10 Travel - Therapy	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	74	0	(74)	0.00	0.00	0.00
TOTAL Therapy	179,769	141,857	(37,913)	34.63	31.56	(3.07)	172,740	141,857	(30,883)	33.90	31.56	(2.35)	1,394,345	1,116,651	(277,694)	35.26	31.56	(3.69)
Ancillary																		
63700-70-10 Medical Supplies	2,916	2,444	(472)	0.56	0.54	(0.02)	1,005	2,444	1,439	0.20	0.54	0.35	26,271	19,238	(7,033)	0.66	0.54	(0.12)
63710-70-10 Oxygen	5,678	3,101	(2,576)	1.09	0.69	(0.40)	1,185	3,101	1,917	0.23	0.69	0.46	26,586	24,411	(2,175)	0.67	0.69	0.02
63790-70-10 Legend Drugs	35,883	34,727	(1,157)	6.91	7.73	0.81	38,672	34,727	(3,945)	7.59	7.73	0.14	322,921	273,333	(49,588)	8.16	7.73	(0.44)
63800-70-10 Lab Services	1,500	1,216	(284)	0.29	0.27	(0.02)	1,000	1,216	216	0.20	0.27	0.07	10,861	9,574	(1,287)	0.27	0.27	0.00
63850-70-10 Radiology Services	730	850	120	0.14	0.19	0.05	1,048	850	(198)	0.21	0.19	(0.02)	9,249	6,693	(2,556)	0.23	0.19	(0.04)
63855-70-10 Misc Medical Services	294	231	(63)	0.06	0.05	(0.01)	0	231	231	0.00	0.05	0.05	2,206	1,819	(387)	0.06	0.05	0.00
TOTAL Ancillary	47,002	42,570	(4,431)	9.05	9.47	0.42	42,909	42,570	(339)	8.42	9.47	1.05	398,095	335,069	(63,026)	10.07	9.47	(0.60)
Diversional Therapy																		
60000-80-10 Salary & Wages - Life Enrichm	36,220	31,104	(5,116)	6.98	6.92	(0.06)	25,853	31,104	5,251	5.07	6.92	1.85	221,832	244,822	22,990	5.61	6.92	1.31
60900-80-10 Longevity - Life Enrichment	515	523	8	0.10	0.12	0.02	515	523	8	0.10	0.12	0.02	4,120	4,120	0	0.10	0.12	0.01
61000-80-10 FICA - Life Enrichment	3,103	2,333	(771)	0.60	0.52	(0.08)	2,630	2,333	(297)	0.52	0.52	0.00	23,905	18,362	(5,543)	0.60	0.52	(0.09)
62100-80-10 Workers Comp - Life Enrichme	100	104	4	0.02	0.02	0.00	100	104	4	0.02	0.02	0.00	800	816	16	0.02	0.02	0.00
62200-80-10 MERS DB - Life Enrichment	634	644	10	0.12	0.14	0.02	634	644	10	0.12	0.14	0.02	5,070	5,070	0	0.13	0.14	0.02
62250-80-10 MERS DC:Life Enrichment	1,630	0	(1,630)	0.31	0.00	(0.31)	832	0	(832)	0.16	0.00	(0.16)	7,723	0	(7,723)	0.20	0.00	(0.20)
62300-80-10 Health Ins - Life Enrichment	3,946	3,016	(930)	0.76	0.67	(0.09)	2,481	3,016	535	0.49	0.67	0.18	21,313	24,127	2,814	0.54	0.68	0.14
62350-80-10 Dental Ins - Life Enrichment	288	221	(68)	0.06	0.05	(0.01)	216	221	4	0.04	0.05	0.01	1,513	1,764	251	0.04	0.05	0.01
63100-80-10 Supplies - Diversional Therapy	758	408	(350)	0.15	0.09	(0.06)	599	408	(191)	0.12	0.09	(0.03)	5,668	3,210	(2,458)	0.14	0.09	(0.05)
63105-80-10 Activity Supplies - Eden	680	936	256	0.13	0.21	0.08	680	936	256	0.13	0.21	0.07	5,220	7,367	2,147	0.13	0.21	0.08
65400-80-10 Educ. & Training- Activities	0	61	61	0.00	0.01	0.01	0	61	61	0.00	0.01	0.01	131	491	360	0.00	0.01	0.01
67250-80-10 Special Functions	552	934	381	0.11	0.21	0.10	530	934	404	0.10	0.21	0.10	6,656	7,470	814	0.17	0.21	0.04
67510-80-10 Activity Expenses	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	407	0	(407)	0.01	0.00	(0.01)
TOTAL Diversional Therapy	48,427	40,284	(8,144)	9.33	8.96	(0.37)	35,069	40,284	5,214	6.88	8.96	2.08	304,359	317,617	13,259	7.70	8.98	1.28
Human Services																		
60000-85-10 Salary & Wages - Human Serv	9,316	15,275	5,960	1.79	3.40	1.60	17,960	15,275	(2,685)	3.53	3.40	(0.13)	116,272	120,231	3,959	2.94	3.40	0.46
60900-85-10 Longevity - Human Services	115	117	2	0.02	0.03	0.00	115	117	2	0.02	0.03	0.00	920	920	0	0.02	0.03	0.00
61000-85-10 FICA - Human Serv	704	1,146	441	0.14	0.25	0.12	1,290	1,146	(144)	0.25	0.25	0.00	8,222	9,017	795	0.21	0.25	0.05
62100-85-10 Workers Comp - Human Serv	20	21	1	0.00	0.00	0.00	20	21	1	0.00	0.00	0.00	160	163	3	0.00	0.00	0.00
62200-85-10 MERS DB - Human Services	1,125	1,144	18	0.22	0.25	0.04	1,125	1,144	18	0.22	0.25	0.03	9,001	9,001	0	0.23	0.25	0.03
62250-85-10 MERS DC:Human Services	908	756	(152)	0.17	0.17	(0.01)	707	756	49	0.14	0.17	0.03	4,620	5,949	1,329	0.12	0.17	0.05
62300-85-10 Health Ins - Human Services	2,228	1,760	(468)	0.43	0.39	(0.04)	2,593	1,760	(833)	0.51	0.39	(0.12)	17,400	14,079	(3,321)	0.44	0.40	(0.04)
62350-85-10 Dental Ins - Human Services	92	120	28	0.02	0.03	0.01	139	120	(19)	0.03	0.03	0.00	1,044	964	(80)	0.03	0.03	0.00
64150-85-10 Consultant Services-Psych.	0	1,530	1,530	0.00	0.34	0.34	0	1,530	1,530	0.00	0.34	0.34	0	12,240	12,240	0.00	0.35	0.35
65400-85-10 Education & Training - Hum Ser	0	92	92	0.00	0.02	0.02	0	92	92	0.00	0.02	0.02	0	734	734	0.00	0.02	0.02
TOTAL Human Services	14,508	21,960	7,452	2.79	4.89	2.09	23,949	21,960	(1,989)	4.70	4.89	0.18	157,640	173,299	15,660	3.99	4.90	0.91
Child Care																		
60060-10-70 Salary & Wages - CC Asst. CDC	15,300	17,638	2,338	2.95	3.92	0.98	15,604	17,638	2,034	3.06	3.92	0.86	109,442	138,828	29,386	2.77	3.92	1.16
60070-10-70 Salary & Wages - Facilitator	7,722	0	(7,722)	1.49	0.00	(1.49)	5,879	0	(5,879)	1.15	0.00	(1.15)	54,891	0	(54,891)	1.39	0.00	(1.39)

Grand Traverse Pavilions - SNF
 SNF Income Statement
 8/1/2024 to 8/31/2024

	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
Child Care (con't)																		
61000-00-70 FICA - CDC	1,897	1,323	(574)	0.37	0.29	(0.07)	1,632	1,323	(309)	0.32	0.29	(0.03)	12,209	10,412	(1,797)	0.31	0.29	(0.01)
62200-00-70 MERS DB - CDC	551	560	9	0.11	0.12	0.02	551	560	9	0.11	0.12	0.02	4,405	4,405	0	0.11	0.12	0.01
62250-00-70 MERS DC-Child Care	851	365	(486)	0.16	0.08	(0.08)	556	365	(191)	0.11	0.08	(0.03)	4,407	2,875	(1,532)	0.11	0.08	(0.03)
62300-00-70 Health Ins - CDC	1,973	1,327	(646)	0.38	0.30	(0.08)	1,973	1,327	(646)	0.39	0.30	(0.09)	14,070	10,614	(3,456)	0.36	0.30	(0.06)
62350-00-70 Dental Ins - CDC	144	98	(46)	0.03	0.02	(0.01)	144	98	(46)	0.03	0.02	(0.01)	865	784	(81)	0.02	0.02	0.00
62940-00-70 Uniforms - CDC	0	89	89	0.00	0.02	0.02	0	89	89	0.00	0.02	0.02	0	713	713	0.00	0.02	0.02
63100-83-70 Teaching/Educational Supplies	0	13	13	0.00	0.00	0.00	0	13	13	0.00	0.00	0.00	69	103	34	0.00	0.00	0.00
63150-83-70 Small Equipment - CDC	0	43	43	0.00	0.01	0.01	310	43	(267)	0.06	0.01	(0.05)	423	338	(85)	0.01	0.01	0.00
63500-50-70 Meals - CDC	2,808	443	(2,365)	0.54	0.10	(0.44)	3,081	443	(2,638)	0.60	0.10	(0.51)	16,084	3,488	(12,596)	0.41	0.10	(0.31)
63501-50-70 Dietary Snacks - CDC	0	146	146	0.00	0.03	0.03	0	146	146	0.00	0.03	0.03	837	1,148	311	0.02	0.03	0.01
67250-80-70 Special Functions - CDC	0	7	7	0.00	0.00	0.00	0	7	7	0.00	0.00	0.00	0	53	53	0.00	0.00	0.00
68000-00-70 Indirect Costs-Childcare	1,400	0	(1,400)	0.27	0.00	(0.27)	1,400	0	(1,400)	0.27	0.00	(0.27)	11,200	0	(11,200)	0.28	0.00	(0.28)
68999-10-70 Miscellaneous Exp-Childcare	0	16	16	0.00	0.00	0.00	46	16	(30)	0.01	0.00	(0.01)	349	126	(222)	0.01	0.00	(0.01)
TOTAL Child Care	32,646	22,067	(10,579)	6.29	4.91	(1.38)	31,176	22,067	(9,109)	6.12	4.91	(1.21)	229,250	173,886	(55,364)	5.80	4.91	(0.88)
Equipment Depreciation																		
69110-97-10 Depreciation - Office	2,304	2,304	0	0.44	0.51	0.07	2,304	2,304	0	0.45	0.51	0.06	18,429	18,429	0	0.47	0.52	0.05
69120-97-10 Depreciation Exp - Nursing	4,138	4,138	0	0.80	0.92	0.12	4,138	4,138	0	0.81	0.92	0.11	33,101	33,101	0	0.84	0.94	0.10
69130-97-10 Depreciation - Dietary	1,375	1,375	0	0.26	0.31	0.04	1,375	1,375	0	0.27	0.31	0.04	10,999	10,999	0	0.28	0.31	0.03
69140-97-10 Depreciation - Furniture	662	662	0	0.13	0.15	0.02	662	662	0	0.13	0.15	0.02	5,295	5,295	0	0.13	0.15	0.02
69150-97-10 Depreciation - Maintenance	1,634	1,634	0	0.31	0.36	0.05	1,634	1,634	0	0.32	0.36	0.04	13,074	13,074	0	0.33	0.37	0.04
69180-97-10 Depreciation - Vehicle	877	877	0	0.17	0.20	0.03	877	877	0	0.17	0.20	0.02	7,016	7,016	0	0.18	0.20	0.02
69205-97-10 Depreciation-Equip Well. Ctr	200	200	0	0.04	0.04	0.01	200	200	0	0.04	0.04	0.01	1,600	1,600	0	0.04	0.05	0.00
TOTAL Equipment Depreciation	11,189	11,189	0	2.16	2.49	0.33	11,189	11,189	0	2.20	2.49	0.29	89,514	89,514	0	2.26	2.53	0.27
TOTAL SNF Operating Expenses	2,345,067	2,035,973	(309,094)	451.76	452.94	1.19	2,326,918	2,035,973	(290,946)	456.71	452.94	(3.76)	18,455,868	16,093,608	(2,362,260)	466.65	454.88	(11.77)
Net Operating Income	1,182,919	58,432	1,124,487	227.88	13.00	250.16	128,236	58,432	69,804	25.17	13.00	15.53	1,854,483	397,939	1,456,544	46.89	11.25	41.17
SNF Building Depreciation																		
90010-00-10 Depreciation - Land Improv	1,594	1,594	0	0.31	0.35	0.05	1,594	1,594	0	0.31	0.35	0.04	12,752	12,752	0	0.32	0.36	0.04
90100-00-10 Depreciation - Building	38,499	38,499	0	7.42	8.56	1.15	38,499	38,499	0	7.56	8.56	1.01	307,994	307,994	0	7.79	8.71	0.92
90105-00-10 Depreciation - Parking Structr	5,437	5,437	0	1.05	1.21	0.16	5,437	5,437	0	1.07	1.21	0.14	43,497	43,497	0	1.10	1.23	0.13
90110-00-10 Depreciation - Bldg Improv	12,328	12,328	0	2.37	2.74	0.37	12,328	12,328	0	2.42	2.74	0.32	98,626	98,626	0	2.49	2.79	0.29
90115-00-10 Depreciation-Bldg Imp WellCtr	2,654	2,654	0	0.51	0.59	0.08	2,654	2,654	0	0.52	0.59	0.07	21,229	21,229	0	0.54	0.60	0.06
TOTAL SNF Building Depreciation	60,512	60,512	0	11.66	13.46	1.80	60,512	60,512	0	11.88	13.46	1.59	484,099	484,099	0	12.24	13.68	1.44
Net Income	1,122,407	(2,080)	1,124,487	216.22	(0.46)	250.16	67,724	(2,080)	69,804	13.29	(0.46)	15.53	1,370,384	(86,159)	1,456,544	34.65	(2.44)	41.17

Date: Sep 18, 2024
 Time: 12:53:47 EDT
 User: Lindsey Dood

Grand Traverse Pavilions - SNF
 Cottage Income Statement
 8/1/2024 to 8/31/2024

Facility #
 Page # 1

Include Adjustment Periods: NO Include Closing Periods: NO

	CURRENT PERIOD			PRIOR PERIOD			YEAR TO DATE		
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Cottage Revenue									
40000-01-40 Room Rental-Cottage-Private	206,707	278,428	(71,722)	198,228	278,428	(80,200)	1,528,934	2,227,426	(698,492)
40000-04-40 Room Rental-Cottage-MA Waiver	21,017	0	21,017	27,017	0	27,017	228,870	0	228,870
40000-06-40 Room Rental-Cottage-Priv Insur	36,423	0	36,423	29,989	0	29,989	199,949	0	199,949
40100-01-40 Respite-Cottages	35,780	1,930	33,850	28,615	1,930	26,685	148,545	15,193	133,352
41900-01-40 Registration Fee - Cottages	250	167	83	0	167	(167)	2,000	1,333	667
42000-01-40 Ancillary Rev - Cottages	683	813	(130)	979	813	167	7,172	6,395	777
42000-50-40 Meal Plan	24,245	28,023	(3,778)	32,928	28,023	4,904	225,985	220,570	5,415
42400-01-40 Personal Care Services- Privat	2,774	14,979	(12,205)	2,136	14,979	(12,843)	11,889	117,900	(106,011)
50000-01-40 Contractual Discount-Private	(7,795)	0	(7,795)	(7,795)	0	(7,795)	(53,144)	0	(53,144)
50000-04-40 Contractual Allow MA Waiver	(9,177)	0	(9,177)	(14,376)	0	(14,376)	(124,257)	0	(124,257)
50000-06-40 Contractual Allowance PACE	(7,926)	0	(7,926)	(11,137)	0	(11,137)	(42,721)	0	(42,721)
50001-01-40 Scholarships Private Pay	(4,517)	0	(4,517)	(4,682)	0	(4,682)	(39,464)	0	(39,464)
TOTAL Cottage Revenue	298,463	324,340	(25,877)	281,902	324,340	(42,438)	2,093,757	2,588,818	(495,061)
Cottage Other Revenue									
72200-00-40 Beauty Shop Income	343	777	(434)	381	777	(396)	3,809	6,216	(2,407)
72999-00-40 Misc Income-Cottage DCW Wage R	0	0	0	0	0	0	3,010	0	3,010
73000-00-40 Donation Income - Cottages	0	9,795	(9,795)	0	9,795	(9,795)	70,939	77,097	(6,158)
TOTAL Cottage Other Revenue	343	10,572	(10,229)	381	10,572	(10,191)	77,758	83,313	(5,555)
Total Income	298,806	334,912	(36,106)	282,283	334,912	(52,629)	2,171,515	2,672,131	(500,617)
Cottage Operating Expenses									
60000-10-40 Salary & Wages - Admin - Cott	8,487	9,376	889	7,049	9,376	2,327	88,208	73,797	(14,411)
60000-30-40 Salary & Wages - ES Cottages	5,496	9,324	3,829	3,637	9,324	5,688	33,334	73,392	40,057
60000-40-40 Salary & Wages - Hskpg Cottage	3,652	0	(3,652)	3,145	0	(3,145)	31,074	0	(31,074)
60010-60-40 Salary & Wages - RN Cottages	7,130	0	(7,130)	7,130	0	(7,130)	56,120	0	(56,120)
60020-60-40 Salary & Wages - LPN Cottages	2,555	9,644	7,090	2,423	9,644	7,222	13,600	75,910	62,310
60030-60-40 Salary & Wages - CNA Cottages	50,083	45,855	(4,228)	49,060	45,855	(3,205)	428,559	360,927	(67,633)
60050-60-40 Salary & Wages - UW Cottages	77,088	65,114	(11,974)	71,569	65,114	(6,455)	486,616	512,507	25,891
60900-10-40 Longevity - Cottages Admin	250	254	4	250	254	4	2,000	2,000	0
61000-00-40 FICA Admin Cottages	497	703	207	493	703	210	5,902	5,535	(367)
61000-30-40 FICA - Env Serv Cottages	424	699	275	338	699	362	2,887	5,504	2,617
61000-40-40 FICA - Cottage Housekeeping	277	0	(277)	234	0	(234)	2,369	0	(2,369)
61000-60-40 FICA - RN LPN CNA and UW - Co	9,541	9,046	(495)	8,657	9,046	389	64,965	71,201	6,236
62100-00-40 Workers Comp - Cottages	672	697	25	672	697	25	7,381	5,484	(1,898)
62100-10-40 Workers Comp - Cottage Admin	6	6	0	6	6	0	48	49	1
62200-00-40 MERS DB - Cottages	6,096	6,196	100	6,096	6,196	100	48,765	48,765	0
62200-10-40 MERS DB - Cottages Admin	2,220	2,257	36	2,220	2,257	36	17,763	17,763	0
62250-00-40 MERS DC-Cottage	3,237	1,914	(1,323)	2,031	1,914	(118)	17,691	15,061	(2,630)
62250-10-40 MERS DC:Admin Cottages	0	689	689	0	689	689	0	5,424	5,424
62300-00-40 Health Ins - Cottages	8,943	9,252	309	10,453	9,252	(1,201)	84,687	74,016	(10,672)
62350-00-40 Dental Ins - Cottages	626	672	46	808	672	(136)	5,411	5,374	(38)
63100-20-40 Supplies - Cottages	0	0	0	0	0	0	119	0	(119)
63100-30-40 Supplies Plant Ops - Cottages	0	0	0	0	0	0	320	0	(320)
63100-45-40 Supplies Laundry - Cottages	0	0	0	0	0	0	531	0	(531)
63100-80-40 Activity Supplies - Cottages	287	374	86	387	374	(14)	4,143	2,941	(1,203)

Grand Traverse Pavilions - SNF
 Cottage Income Statement
 8/1/2024 to 8/31/2024

	CURRENT PERIOD			PRIOR PERIOD			YEAR TO DATE		
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Cottage Operating Expenses (con't)									
63600-60-40 Nursing Supplies - Cottages	253	394	140	564	394	(171)	2,624	3,098	473
64000-50-40 Contract Services-Dining	60,773	60,083	(690)	60,773	60,083	(690)	490,444	480,664	(9,780)
64000-60-40 Contract Services	1,600	0	(1,600)	0	0	0	1,600	0	(1,600)
64001-10-40 Contract Svcs:Security-Cottag	1,325	219	(1,107)	0	219	219	1,988	1,750	(238)
64120-20-40 Advertising - Cottages	0	3,350	3,350	145	3,350	3,206	2,397	26,804	24,407
64160-20-40 Referral Fees	0	625	625	0	625	625	4,283	4,998	715
64180-20-40 Printing & Binding - Comm Rel	0	111	111	0	111	111	450	884	434
64300-30-40 Building Repairs - Cottages	4,269	0	(4,269)	2,495	0	(2,495)	7,054	0	(7,054)
64370-30-40 Elevator-Cottages	0	0	0	0	0	0	3,069	0	(3,069)
66100-12-40 Telephone - Cottages	320	272	(48)	760	272	(488)	2,359	2,175	(184)
66610-30-40 Water - Cottages	3,500	703	(2,796)	3,161	703	(2,457)	11,425	5,535	(5,890)
66620-30-40 Sewer - Cottages	998	1,312	314	3,071	1,312	(1,759)	11,935	10,328	(1,607)
66700-30-40 Electric - Cottages	6,364	4,492	(1,872)	6,158	4,492	(1,666)	43,498	35,355	(8,143)
66740-30-40 Natrual Gas - Cottages	1,855	3,410	1,555	(136)	3,410	3,546	17,246	26,837	9,591
66810-30-40 Refuse Disposal - Cottages	599	559	(40)	599	559	(40)	5,140	4,468	(672)
67200-12-40 Television - Cottages	1,525	1,710	185	1,506	1,710	204	12,210	13,683	1,474
67250-80-40 Special Functions - Cottages	119	192	72	162	192	30	772	1,535	763
67310-00-40 Beauty Shop Services	276	641	365	306	641	335	3,065	5,126	2,061
68000-00-40 Indirect Costs-Cottages	20,000	0	(20,000)	20,000	0	(20,000)	160,000	0	(160,000)
68800-12-40 Bond Interest Expense	4,334	4,320	(14)	4,334	4,320	(14)	35,082	34,000	(1,082)
68999-10-40 Miscellaneous Exp - Cottages	0	83	83	0	83	83	453	663	210
69100-97-40 Depreciation - Equip Cottages	917	917	0	917	917	0	7,336	7,336	0
TOTAL Cottage Operating Expenses	296,594	255,462	(41,132)	281,473	255,462	(26,010)	2,226,927	2,020,889	(206,038)
Net Operating Income	2,212	79,450	(77,238)	811	79,450	(78,639)	(55,412)	651,242	(706,654)
Cottage Building Depreciation									
90100-00-40 Depreciation Bldg - Cottages	19,018	19,018	0	19,018	19,018	0	152,146	152,146	0
90110-00-40 Depreciation-Cottage Bldg Impr	4,304	4,304	0	4,304	4,304	0	34,429	34,429	0
TOTAL Cottage Building Depreciation	23,322	23,322	0	23,322	23,322	0	186,575	186,575	0
Net Income	(21,110)	56,128	(77,238)	(22,511)	56,128	(78,639)	(241,987)	464,667	(706,654)

Grand Traverse Pavilions - SNF
 Cash Flow Statement
 8/1/2024 to 8/31/2024

	CURRENT PERIOD	PRIOR PERIOD	YEAR TO DATE
	Actual \$	Actual \$	Actual \$
Cash from Operating Activity	0	0	0
Net Income	1,101,297	45,212	1,128,397
Net Cash provided by Operating Activities			
Depreciation and Amortization	96,483	96,483	771,863
Changes in Working Capital Items			
Accounts Receivable	(546,082)	(101,123)	(1,743,543)
Prepaid Expenses	28,878	28,193	(8,678)
Due to/from	0	0	0
Inventory	0	0	0
Accounts Payable	42,517	47,800	(124,752)
Other Assets			
Medicaid Settlement Receivable	183,616	0	3,947,274
Employee Retention Credit Receivable	0	0	6,970,430
Due From Foundation	796	(694)	3,543
Due From Grants			
Grants Receivable	55,667	(5,724)	(38,126)
TOTAL Due From Grants	55,667	(5,724)	(38,126)
Deferred Outflows			
TOTAL Deferred Outflows	0	0	0
Due From Pace North	19	(18,436)	10,302
Medicare Settlements Receivable	0	0	0
Medicaid Wage Pass Through Rec	1,675	(3,552)	(7,676)
QAS Receivable	12,254	(29,838)	(149,931)
QMI Receivable	0	0	78,943
TOTAL Other Assets	254,027	(58,244)	10,814,759
Accrued Payroll & Other Expenses	(631,241)	37,832	(586,215)
Other Liabilities			
TOTAL Other Liabilities	0	0	0
Other Accrued Liabilities			
Medicare Advanced Payment	0	0	0
Deferred Inflows			
TOTAL Deferred Inflows	0	0	0
Medicaid Audit Reserve	25,000	25,000	131,260
QAS Payable	0	0	(367,316)
Net Pension Liability	0	0	0
TOTAL Other Accrued Liabilities	25,000	25,000	(236,056)
TOTAL Changes in Working Capital Items	(826,900)	(20,542)	8,115,514
TOTAL Net Cash provided by Operating Activities	(730,417)	75,941	8,887,377
TOTAL Cash from Operating Activity	370,879	121,153	10,015,774
Cash from Investing Activity			
Fixed Asset Purchase	(28,261)	0	(197,005)
TOTAL Cash from Investing Activity	(28,261)	0	(197,005)
Cash from Financing Activities			
Long Term Debt	(275,000)	0	(720,000)
Short Term Debt/Notes Payable	0	0	0
TOTAL Cash from Financing Activities	(275,000)	0	(720,000)
Net Cash Activity	67,618	121,153	9,098,769
CASH BEG OF PERIOD	3,438,728	3,317,575	(5,592,423)
Cash Beginning Balances as of 7/31/2024	3,438,728	3,317,575	(5,592,423)
Net Cash Activity	67,618	121,153	9,098,769
Cash Ending Balance	3,506,346	3,438,728	3,506,346

Grand Traverse Pavilions - SNF
 Balance Sheet
 As Of 8/31/2024

	CURRENT PERIOD	PRIOR PERIOD	PREVIOUS YEAR
	Actual \$	Actual \$	Actual \$
Assets	0	0	0
Current Assets			
Cash			
County Held Cash			
Cash - County	3,440,789	3,361,432	(5,682,255)
Cash - M.O.E.	3,319	3,319	3,312
TOTAL County Held Cash	3,444,108	3,364,752	(5,678,943)
Other Cash			
A/P Cash Clearing Account	8,928	8,928	7,568
Credit Card Bank	0	0	26,481
Cash - Resident Trust	15,310	15,310	14,676
Cash-Payroll	6,705	6,705	6,705
Cash - Advance Pay Funding Ac	31,296	31,408	31,090
TOTAL Other Cash	62,239	62,350	86,520
TOTAL Cash	3,506,346	3,427,102	(5,592,423)
Accounts Receivable	4,952,245	4,406,164	3,208,703
Other Receivables			
Medicaid QAS Settlement Rec	617,847	630,101	467,916
A/R QMI Assessment	0	0	78,943
Retention Credit Receivable	0	0	6,970,430
Grants Receivable	43,050	98,717	4,924
Due from Foundation	9,840	10,636	13,383
Medicaid Cost Settlement Rec.	2,774,247	2,957,863	6,721,521
MA Wage Pass Through Receiv	71,623	73,298	63,947
TOTAL Other Receivables	3,516,608	3,770,616	14,321,065
Inventory	170,630	170,630	170,630
Prepaid Expenses	0	0	0
Other Current Assets			
Prepaid Expenses/Deposits	17,974	6,179	31,500
Prepaid Insurance - General	23,999	55,673	6,090
Prepaid Insurance - Work Comp.	4,295	13,293	0
TOTAL Other Current Assets	46,268	75,146	37,590
TOTAL Current Assets	12,192,098	11,849,659	12,145,565
Non-Current Assets			
Property & Equipment	15,528,298	15,595,977	16,098,817
Other Non Current Assets			
Due from PACE North	1,274,750	1,274,768	1,285,051
Deferred Outflows-Pension Plan	2,444,143	2,444,143	2,444,143
Deferred Outflows-OPEB	158,071	158,071	158,071
TOTAL Other Non Current Assets	3,876,964	3,876,982	3,887,265
TOTAL Non-Current Assets	19,405,261	19,472,960	19,986,083
TOTAL Assets	31,597,360	31,322,618	32,131,648
Liabilities & Equity			
Liabilities			
Current Liabilities			
Accounts Payable	721,883	667,341	845,048
Accrued Expenses	1,082,517	1,679,617	1,631,053

Grand Traverse Pavilions - SNF
 Balance Sheet
 As Of 8/31/2024

	CURRENT PERIOD	PRIOR PERIOD	PREVIOUS YEAR
	Actual \$	Actual \$	Actual \$
Other Current Liabilities			
Current Portion of Bonds Paya	720,000	720,000	720,000
Interest Payable	29,995	56,416	125,444
Medicaid Cost Settle. Payable	1,001,509	976,509	870,249
QAS Settlement Payable	0	0	367,316
Deferred Revenue - SNF	56,183	64,302	0
TOTAL Other Current Liabilities	1,807,687	1,817,227	2,083,010
TOTAL Current Liabilities	3,612,087	4,164,185	4,559,111
Non-Current Liabilities			
Long-Term Liabilities			
Net Pension Liabilities	5,351,333	5,351,333	5,351,333
Pension Bonds (Non-Union) Iss	4,420,000	4,695,000	4,695,000
Pension Bonds (Union) Issued	4,195,000	4,195,000	4,410,000
Bonds Payable-Series 2017 Haw	1,380,000	1,380,000	1,610,000
Def Los on Adv Refund-'17	(41,213)	(41,755)	(45,551)
TOTAL Long-Term Liabilities	15,305,120	15,579,578	16,020,782
Other Non-Current Liabilities			
Deferred Inflow-OPEB	925,946	925,946	925,946
TOTAL Other Non-Current Liabilities	925,946	925,946	925,946
TOTAL Non-Current Liabilities	16,231,066	16,505,524	16,946,728
TOTAL Liabilities	19,843,153	20,669,709	21,505,839
Equity			
Equity			
RETAINED EARNINGS - PRIOR	10,499,269	10,499,269	12,901,984
Contributed Capital	126,540	126,540	126,540
TOTAL Equity	10,625,809	10,625,809	13,028,524
Net Income (Loss)	1,128,397	27,100	(2,402,715)
TOTAL Equity	11,754,206	10,652,910	10,625,809
TOTAL Liabilities & Equity	31,597,360	31,322,618	32,131,648

Grand Traverse Pavilions					
Irregular payments					
2024					
Vendor	Description	Month	Amount	Notes	Other
Grand Traverse County	union pension bond principal	January	215,000.00	Amortization changes each year	Pmts done in 2039, prin. Gradually inc.
Grand Traverse County	union pension bond interest	January	96,806.25	Amortization changes each year	Expensed monthly
Payroll	Retention pay	January	214,192.15	Non-recurring payment	Expensed in 2023; Paid in 2024
State of Michigan	Provider Taxes	January	229,867.05	Deferred billing of 4th Qtr 2023 provider taxes	Amount varies annually; offset by the deferral of the 4th quarter of 2024 provider taxes until January 2025
Forefront	Every 4 years, leap year payment	February	14,000.00	Extra cost for extra day of service	Required under the contract
Grand Traverse County	non-union pension bond interest payment	February	54,940.00	Amortization changes each year	Expensed monthly, Paid twice each year
Nationwide Insurance	Liability and property insurance	February	67,277.75	Installation payment	Calendar year policy
Payroll	Perfect Attendance	February	3,740.18	Quarterly with an annual bonus	for those with perfect attendance
State of Michigan	Quality Assurance Supplement Reconciliation	February	253,637.05	Annual reconciliation-pmt 1 of 2	Next year proj at \$510,000 refund
Nationwide Insurance	Liability and property insurance	March	62,272.41	Installation payment	Calendar year policy
Payroll	3 payrolls in the month (26 per year)	March	700,000.00		
State of Michigan	Outstation worker payments per contract	March	18,537.00	1/2 Paid back to GTP by Pace	Contract renews 10/1--want decision by 6/2
State of Michigan	Quality Assurance Supplement Reconciliation	March	99,322.65	Annual reconciliation-pmt 2 of 2	Next year proj at \$510,000 refund
Alliance for Senior Housing	Rental Commissions	April	4,283.00	Cottage lease commission	
Grand Traverse County	Hawthorn cottage bond principal payment	April	230,000.00	Level principle payments	Pmts done in 2031-level principle pmts
Grand Traverse County	Hawthorn cottage bond interest payment	April	24,437.50	Amortization changes each year	Expensed monthly
Grand Traverse County	Rent--Pace Bond interest	April	43,496.25	Interest decreases each year	Paid by Pace to GTP
Payroll	Perfect Attendance	April	5,051.25	Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Windemuller Electric	Transformer replacement	April	133,980.00	One time capital expenditure	
Backflow Man	Backflow valve testing/repairs	May	1,650.00	Required annual testing	
Floor Covering Brokers	Kitchen tile regrout	May	14,973.36	One time capital expenditure	
MCMCFC	Annual Dues	May	12,100.00	This is the 2024-25 amount	
Plante Moran	Cost Report Preparation	June	11,000.00	Medicare & Medicaid Cost Reports-annual	Benchmarking survey and MA rate projec.
Nationwide Insurance	Liability and property insurance	June	62,272.41	Installation payment	Calendar year policy
State of Michigan	Outstation worker payments per contract	June	37,076.00	1/2 due to be paid back to GTP from Pace	Contract renews 10/1--want decision by 6/3
Grand Traverse County	union pension bond interest payment	July	93,581.25	Amortization changes each year	Expensed monthly
Otis Elevator	Elevator contracts	July	10,077.12	Annual expense for elevator maintenance	
Brightly Software, Inc.	Maintenance management software	July	10,380.39	Annual renewal for software license	
Payroll	Perfect Attendance	August	5,000.00	Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Total Fire Protection	Fire Sprinkler Head Replacements	August	14,123.00	One time capital expenditure	First payment-balance in September
Gerard Bodalski	Moving Expense Reimbursement	August	8,000.00	Per employment agreement	Through payroll
Grand Traverse County	non-union pension bond principal	August	275,000.00	Amortization changes each year	Pmts done in 2039, prin. Gradually increase
Grand Traverse County	non-union pension bond interest	August	54,940.00	Amortization changes each year	Expensed monthly
Warner Norcross	Two months legal fees	August	24,852.00	Pace litigation	
Payroll	3 payrolls in the month (26 per year)	August	740,000.00		
Total Fire Protection	Balance of Fire Sprinkler Head Replacements	September	17,499.74	Balance of capital expenditure	Came in \$2,052 below bid
Leading Age	Annual Dues	September	29,105.14	Annual Dues	Updated for actual 24-25 invoice (higher by \$325.00)
Nationwide Insurance	Liability and property insurance	September	62,272.41	Installation payment	Calendar year policy
State of Michigan	2019 Audit payment--after Circuit Court decision	October	334,731.63	Dif between audited cost and allowed costs	for claims between 10/1/20 and 9/30/21
Otis Elevator	Elevator contracts	October	10,000.00	Annual expense for elevator maintenance	
Nationwide Insurance	lawsuit retention (deductible)	October	25,000.00	Notice of intent to sue rec 4/26/24	No invoices received as of 9/18/24
MERS	Supplemental Pension Payment	October	30,707.08	Amount varies annually	
Grand Traverse County	Hawthorn cottage bond interest payment	October	21,907.50	Amortization changes each year	Expensed monthly
Grand Traverse County	Rent--Pace Bond principal paid to County	October	155,000.00	Pmts done in 2037, prin inc by \$5k most years	To be paid by Pace to GTP, subject to sublease payment deferral agreement
Grand Traverse County	Rent-- Pace Bond interest paid to County	October	43,496.25	Interest decreases each year	To be paid by Pace to GTP, subject to sublease payment deferral agreement
Payroll	Perfect Attendance	October	5,000.00	Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Relias	elearning program	October	38,146.09	Annual expense	
Grand Traverse County	Rent--Pace Facility	November	31,250.00	Level lease payment	To be paid by Pace to GTP
Longevity Pay	Annual pay based on seniority and hours	November	82,000.00	Annual payment; expensed monthly	Per union agreement and handbook
NetSmart Technologies	Annual Pmt for legacy healthcare record access	November	24,000.00	Annual payment	um\$ hmsn with annual pmt for legacy healthcare record access
State of Michigan	Outstation worker payments per contract	December	18,537.00	1/2 due to be paid back to GTP from Pace	Contract renews 10/1--want decision by 6/1
Law Firm	Union Contracts	December	20,000.00	3 year contract expires 12/31/2024	
Forefront	Child care, vending and allowance overages	Every	17,000.00	Varies based on usage	
			4,811,518.86		

GRAND TRAVERSE PAVILIONS
Grand Traverse Medical Care

7

PURCHASE OF EQUIPMENT AND SERVICES REQUEST FORM

Following is a request for your approval to purchase the detailed equipment or services, with supporting documentation.

A. Requesting Grand Traverse Pavilions Department: Environmental Services

B. Item: Therapy Pool resurfacing

C. Specifications: See attached

D. Bids Solicited From:

- | | | | | | |
|----|------------------------------------|------|-------------------------|------|-------------------|
| 1. | <u>Midwest Pools, Inc</u> | City | <u>Grand Blanc, MI</u> | Date | <u>08/19/2024</u> |
| 2. | <u>Blue Water Pools</u> | City | <u>Grand Rapids, MI</u> | Date | <u>N/A</u> |
| 3. | <u>Clearwater Pools & Spas</u> | City | <u>Ann Arbor, MI</u> | Date | <u>N/A</u> |
| 4. | <u></u> | City | <u></u> | Date | <u></u> |

E. Bids Received:

- | | | | | | |
|----|------------------------------------|------|--------------------|----|------------------|
| 1. | <u>Midwest Pools, Inc</u> | Date | <u>08/19/2024</u> | \$ | <u>27,250.00</u> |
| 2. | <u>Blue Water Pools</u> | Date | <u>No Response</u> | \$ | <u>0.00</u> |
| 3. | <u>Clearwater Pools & Spas</u> | Date | <u>No Response</u> | \$ | <u>0.00</u> |
| 4. | <u></u> | Date | <u></u> | \$ | <u></u> |

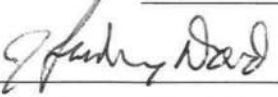

F. Variances in Bidder's Equipment or Services Being Offered:

G. Recommendation: Midwest Pools, Inc. Only company to respond.

H. Justification for Recommendation: Referred to us by Great Lakes Pool and Spa. There are no local vendors that do pool resurfacing. They can complete job when pool is closed for season.

I. Purchase Budgeted: Yes No

How Funded: Capital Budget

<u></u>	<u>9-20-24</u>	<u></u>	<u>09/20/24</u>
Finance Director	Date	Administrator/CEO	Date
(Purchase up to \$1,500.00)		(Purchase up to \$5000.00)	

Mary Marois, Chair Date
Grand Traverse County Department of Health & Human Services Board
(Purchase over \$5000.00)



Grand Traverse Pavilions

A COMMUNITY CARING FOR GENERATIONS

MEMORANDUM

September 10th, 2024

TO: DHHS Board

FROM: Ryan Hutchins *RH*
Environmental Services Director

RE: Therapy Pool Re-surfacing

Attached, please find a single bid from Midwest Pools, Inc. They were referred to us by Great Lakes Pool and Spa here in Traverse City. Bid is for \$27,250.00. There was no response from Blue Water Pools and Clearwater Pools and Spas.

This bid is for a complete overhaul of the interior of our Therapy Pool to include prepping along existing tile line and correcting any hollow areas. Replacing existing step tile and a new bond coat and waterproof shell with a diamond brite finish in a color of our choosing. There are no vendors north of Grand Rapids that can do this kind of work. Midwest Pools, Inc comes highly recommended from our local vendor. They can complete the work during our pool closure of Christmas through New Years.

I recommend we award this bid to Midwest Pools, Inc. They have a great reputation and were able to accommodate our schedule so we don't lose any usage time for residents with our Therapy Pool.

Thank you,

Ryan Hutchins
Environmental Services Director

Midwest Pools, Inc.
3090 W. Cook Rd.
Grand Blanc, MI 48439
Ph: 810-655-7665 Fax: 810-655-2187

Addendum

Customer Name: Grand Traverse Pavilion Therapy Pool Resurface

Job Address: Same

Date: 8/19/2024

City: Traverse City, MI

Phone: _____

Prep and plaster of existing therapy pool:

<u>Cut around waterline tile for new bond of plaster to tile. Check for hallow spots</u>	<u>\$4,500.00</u>
<u>Bond coat and waterproof shell</u>	<u>\$4,000.00</u>
<u>Replace existing step tile with new non skid tile</u>	<u>\$750.00</u>
<u>New diamond brite finish/color tbd and approved by EGLE</u>	<u>\$18,000.00</u>
<u>Total</u>	<u>\$27,250.00</u>

Authorized by: Scott Hoover

Customers Signature: _____

Date: 8/2/2024

Please return via fax or email. No addendum will be processed without customers signature.

GRAND TRAVERSE PAVILIONS

1000 Pavilions Circle
Traverse City, MI 49684

8

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor Doctor of Osteopathy Physician Assistant Certified Nurse Practitioner

ATTENDING CONSULTING

NAME IN FULL Kaitlyn Joye Vanias DATE 9/11/2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School University of Michigan Date of Graduation 2013

Medical Education: School University of Michigan Date of Graduation 2020

Internship: Hospital Medical College of Wisconsin Dates 2020-2021

Residency: Hospital University of Wisconsin Dates 2021-2024

MICHIGAN LICENSE: Date 3/2024 No. 4301511454
NPI# 1659908911

Hospital Staff Memberships:

Medical Society Memberships:

AAPM&R
AAJEM

Specialty:

Physical Medicine & Rehabilitation

Board Certified: Yes No Date tested 8/5/24, results pending

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: Kaitlyn Vanias DATE: 9/11/24

APPROVED: SIGNED: _____ DATE: 9/11/24
DISAPPROVED: Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chair, Grand Traverse County Department of Health and Human Services Board

L:\Administration Support\Forms\Administration-HR\Approved\Application For Attending Or Consulting Privileges
05/10/17 Previous Version Obsolete